## Summary of Financial Results for the Third Quarter of Fiscal Year Ending March 31, 2017 (FY2016)

 (Nine Months Ended December 31, 2016)[Japanese GAAP]
Company name: Sanrio Company, Ltd.
Listed Stock Exchange: TSE 1st Section
Stock code: 8136 URL: http://www.sanrio.co.jp/english/corporate/ir/
Representative: Shintaro Tsuji, President and Chief Executive Officer
Inquiries: Susumu Emori, Senior Managing Director TEL: +81-3-3779-8058
Scheduled date of filing of Quarterly Report: February 14, 2017
Starting date of dividend payment: -
Preparation of supplementary materials for quarterly financial results: Yes
Holding of quarterly financial results meeting: None
Note: The original disclosure in Japanese was released on February 14, 2017 at 16:00 (GMT +9).
(All amounts are rounded down to the nearest million yen)

1. Consolidated Financial Results for the Third Quarter of FY2016 (April 1, 2016 - December 31, 2016)
(1) Consolidated results of operations
(Percentages represent year-on-year changes)

| Consolidated results of operations |  |  |  |  | nges) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Sales |  | Operating Profit |  | Ordinary Profit |  | Net Profit Attributable to Owners of Parent |  |
|  | Millions of yen | \% | Millions of yen | \% | Millions of yen | \% | Millions of yen | \% |
| Nine months ended Dec. 31, 2016 | 47,153 | (14.4) | 6,012 | (42.3) | 6,338 | (40.6) | 5,778 | (26.9) |
| Nine months ended Dec. 31, 2015 | 55,092 | (1.2) | 10,422 | (25.4) | 10,676 | (28.4) | 7,899 | (22.2) |
| Note: Comprehensive income (millions of yen) |  | Nine months ended Dec. 31, 2016: (77) $(-\%)$ <br> Nine months ended Dec. 31, 2015: 5,205 (down 50.6\%) |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
|  | Net Profit per Share |  | Fully-Diluted Net Profit per Share |  |  |  |  |  |
| Nine months ended Dec. 31, 2016 <br> Nine months ended Dec. 31, 2015 | Yen |  | Yen |  |  |  |  |  |
|  |  | 68.10 | - |  |  |  |  |  |
|  |  | 91.85 |  |  |  |  |  |  |

(2) Consolidated financial position

|  | Total Assets | Net Assets | Equity Ratio |
| :---: | :---: | :---: | :---: |
|  | Millions of yen | Millions of yen | \% |
| As of Dec. 31, 2016 | 99,317 | 47,706 | 47.9 |
| As of Mar. 31, 2016 | 105,826 | 54,733 | 51.4 |

## 2. Dividends

|  | Dividend per Share |  |  |  |  |
| :--- | ---: | :---: | :---: | :---: | :---: |
|  | 1Q-end | 2Q-end | 3Q-end | Year-end | Total |
| FY2015 | Yen | Yen | Yen | Yen | Yen |
|  |  | - | 40.00 |  | - |
|  |  | - | 40.00 | - | 40.00 |
| FY2016 (forecast) |  |  |  |  | 80.00 |

Note: Revisions to the most recently announced dividend forecast: None

## 3. Consolidated Forecasts for FY2016 (April 1, 2016 - March 31, 2017)

|  | Sales |  | Operating Profit |  |  | Ordinary Profit |  | Net Profit Attributable <br> to Owners of Parent |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Net Profit per Share |  |  |  |  |  |  |  |  |
| Full year | Millions of yen | $\%$ | Millions of yen | $\%$ | Millions of yen | $\%$ | Millions of yen | $\%$ | Yen |
|  | 66,400 | $(8.4)$ | 9,400 | $(25.8)$ | 9,400 | $(28.7)$ | 8,000 | $(16.7)$ | 94.29 |

Note: Revisions to the most recently announced consolidated forecasts: None

## * Notes

(1) Changes in consolidated subsidiaries during the period (changes in scope of consolidation): None
Newly added: -
Excluded: -
(2) Application of special accounting methods for presenting quarterly consolidated financial statements: None
(3) Changes in accounting policies and accounting-based estimates, and restatements

1) Changes in accounting policies due to revisions in accounting standards, others: Yes
2) Changes in accounting policies other than 1) above: None
3) Changes in accounting-based estimates: None
4) Restatements: None
(4) Number of outstanding shares (common stock)
5) Number of outstanding shares at the end of the period (including treasury stock)
As of Dec. 31, 2016:
89,065,301 shares As of Mar. 31, 2016:
89,065,301 shares
6) Number of shares of treasury stock at the end of the period

As of Dec. 31, 2016: 4,218,122 shares As of Mar. 31, 2016: 4,218,056 shares
3) Average number of shares outstanding during the period

Nine months ended Dec. 31, 2016: 84,847,228 shares Nine months ended Dec. 31, 2015: 86,000,486 shares

Note 1: Information regarding the implementation of quarterly review procedures
The current quarterly financial statements in this summary are exempted from quarterly review procedures based on the Financial Instruments and Exchange Act. At the time of disclosure of this report, the review procedures for these quarterly financial statements have not been completed.

Note 2: Cautionary statement with respect to forward-looking statements and other special items
Forecasts regarding future performance in these materials are based on assumptions judged to be valid and information currently available to the Company. These materials are not promises by the Company regarding future performance. Actual results may differ significantly from these forecasts for a number of factors. Please refer to "1. Qualitative Information on Quarterly Consolidated Financial Performance, (3) Explanation of Consolidated Forecasts and Other Forward-looking Statements" on page 6 of the attachments for forecast assumptions and notes of caution for usage.

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## 1. Qualitative Information on Quarterly Consolidated Financial Performance

## (1) Explanation of Results of Operations

During the first nine months of the fiscal year under review (overseas: January 1 to September 30, 2016; within Japan: April 1 to December 31, 2016), overseas business underperformed the previous year as buoyant expansion in the Southeast Asia and Chinese markets proved unable to compensate for the continuing downturn in product licensing income in the United States and Europe. The domestic business was affected by unseasonal weather and a hike in customs duties implemented by the Chinese government in April, leading to a cooling of the retail market for inbound tourists. Additionally, consumption trends moving from products to events and attractions are making the prospects for consumption more uncertain than ever.
Under these conditions, sales and profits both fell. In Japan, in addition to the high-performing events and attractions business at the Tama City theme park, the new market ventures, especially Sanrio Danshi (boys) and Aggressive Retsuko, and the characters Show By Rock!!, Gudetama and Pom Pom Purin (which ranked No. 1 in the Sanrio Character Awards for the second consecutive year ) proved popular. Sales fell 14.4\% year-on-year to 47.1 billion yen and operating profit $42.3 \%$ to 6.0 billion yen, ordinary profit $40.6 \%$ to 6.3 billion yen, and net profit before income taxes fell $40.2 \%$ year-on-year to 6.8 billion yen. After factoring a 0.8 billion yen gain on sales of investment securities amid a buoyant stock market in the previous fiscal year, the gain was limited to 0.4 billion yen in the current first nine months. Following the decision to make corrections in prior periods, refund of income taxes amounted to 1.1 billion yen. Accordingly, net profit attributable to owners of parent fell $26.9 \%$ year-on-year to 5.7 billion yen.

Reportable Segment
(100 millions of yen)

|  | First nine months of | Sales |  |  |  | Segment profit (operating profit) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY2015 | FY2016 | Increase/ decrease | Change \% | FY2015 | FY2016 | Increase/ decrease | Change \% |
| Japan | Product sales/others | 300 | 274 | (26) | (8.7) | 70 | 46 | (24) | (34.7) |
|  | Royalties | 82 | 73 | (8) | (10.2) |  |  |  |  |
|  | Total | 383 | 348 | (34) | (9.0) |  |  |  |  |
| Europe | Product sales/others | 0 | 0 | (0) | (54.5) | 9 | (3) | (12) | - |
|  | Royalties | 44 | 22 | (21) | (49.1) |  |  |  |  |
|  | Total | 44 | 22 | (22) | (49.1) |  |  |  |  |
| North <br> America | Product sales/others | 10 | 9 | (1) | (10.8) | 0 | (3) | (4) | - |
|  | Royalties | 33 | 20 | (12) | (38.0) |  |  |  |  |
|  | Total | 44 | 30 | (13) | (31.7) |  |  |  |  |
| Latin <br> America | Product sales/others | 0 | 0 | 0 | 581.5 | 2 | 1 | (0) | (34.2) |
|  | Royalties | 9 | 7 | (2) | (27.8) |  |  |  |  |
|  | Total | 9 | 7 | (2) | (27.6) |  |  |  |  |
| Asia | Product sales/others | 17 | 8 | (8) | (48.8) | 24 | 22 | (1) | (7.1) |
|  | Royalties | 51 | 53 | 2 | 4.8 |  |  |  |  |
|  | Total | 68 | 62 | (5) | (8.6) |  |  |  |  |
| Adjustment |  | - | - | - | - | (3) | (3) | 0 | - |
| Consolidated | Product sales/others | 328 | 292 | (36) | (11.0) | 104 | 60 | (44) | (42.3) |
|  | Royalties | 221 | 178 | (43) | (19.5) |  |  |  |  |
|  | Total | 550 | 471 | (79) | (14.4) |  |  |  |  |

Note: Regional subsidiaries overseas pay the amount of royalties commensurate as the cost of sales while the Japanese parent company (the copyright holder) calculates this income as sales. Because consolidated transactions are eliminated, however, these are not included in Japan's sales figures as stated above (although included in segment profit (operating profit)). Further, the above sales figures are "sales to customers," and the inter-segment sales, which are not limited to the above-mentioned royalties, are eliminated as internal transaction sales.
i. Japan: Sales fell $9.0 \%$ year-on-year to 34.8 billion yen and operating profit fell $34.7 \%$ to 4.6 billion yen

Product sales in Japan performed well last year due to "binge buying" by foreign tourists in stores in city centers and
the Tokyo metropolitan area. However, import duties levied by the Chinese government on goods bought overseas from April 8, 2016 have caused the average spending per customer to fall despite a rise in the number of foreign tourists. This has led to a slowdown in the retail industry, especially in department stores. In addition, within Japan, the change in consumer trends moving from products to events and attractions due to a cost-cutting mindset caused by a persistent sense of recession has become prominent. In this situation, despite brisk activity at theme parks, the continuing decline in master license fees from overseas subsidiaries and other factors has led to a fall in both sales and profits in Japan as a whole.

In the domestic product sales business, amid a downturn in consumer confidence caused by a chronic tendency to economize, the number of people making purchases and the amounts spent have continued to fall, and store sales have struggled. While there were hit products of Cinnamoroll, which celebrates its 15 th anniversary this year, proved popular among the youth segment, same-store sales (based on directly owned stores and directly operated shops within department stores) decreased $6.6 \%$ year-on-year. In the future, we will focus on consumption trends and take measures to open stores in line with the needs of diverse consumers while undertaking innovative product development. This will include the promotion of attentive customer service including explanation of product characteristics to customers making store purchases; promoting the opening and remodeling of stores combining gift shops with food and drink similar to the Hello Kitty Japan store with expanded floor space that opened in DiverCity, Tokyo, in October 2016; and stores aimed at the senior segment.

In the domestic licensing business, sales and profits fell following a slump in apparel due to unseasonable weather, a slowdown in licensee shipping due to weak sales from volume retailers, and a sense of hiatus in digital content. We are offering new characters including I'm Doraemon, Littleforestfellow, and Rilu Rilu Fairilu as well as revival characters such as Pochacco and Tuxedosam and 15th anniversary designs for Cinnamoroll. Among licensed goods, cosmetic and treatment products including Johnson \& Johnson’s Baby Oil, DHC’s supplements, ettusais’ face-cleanser, and skin-care products performed well. In addition, for character licensing in new fields including Kawasaki City buses, Hato buses, the Keihan Railway, and the New Chitose Airport Terminal for transportation; space decoration for facilities; novelties for the Japan Racing Public Relations Center; and self-liquidation for Maebata Commerce, we are building up a track record of character use as we proactively expand promising markets for the future.

In the theme parks business, visitor numbers at Harmony Land in Oita prefecture fell by 51,000 , or $19.7 \%$, year-on-year during the first half due to the lingering impact of an earthquake that struck the Kumamoto region on April 14, 2016. However, third-quarter events including Halloween and the Sanrio Thanks Party as well as corporate benefits package plan products proved successful and enabled visitor numbers to grow year-on-year in a steady recovery trend. As a result, visitor numbers fell by 43,000 or $11.7 \%$, year-on-year to total 329,000 during the first nine months of the current fiscal year. Operating profit fell due to a decline in sales accompanying falling visitor numbers despite a decrease in sales promotions and advertising expenses. Looking to the full fiscal year, we aim for a further recovery in visitor numbers through projects including a character festival in February, partial renewal of shows in March, and Easter events.

At Sanrio Puroland in Tokyo's Tama City, the all-male musical Little Hero and the Miracle Gift Parade, both of which were started in the previous fiscal year, are continuously gaining good reviews and the number of repeat visitors is increasing. As a result, sales of the annual passport rose $32 \%$ year-on-year and the number of visitors using the student on-line discount rose $29.2 \%$. As a result, visitor numbers rose by 105,000 , or $13.1 \%$, year-on-year to total 912,000 . Meanwhile, operating profits increased sharply while there were higher costs incurred through an extension of opening hours, depreciation including the creation of the parade in the previous fiscal year, and maintenance for the roof and other areas.

In the domestic theme parks business overall, sales rose $3.9 \%$ year-on-year to 5.7 billion yen and operating loss improved by 53 million yen to a total of 65 million yen.
ii. Europe: Sales fell $49.1 \%$ year-on-year to 2.2 billion yen and operating loss stood at 0.3 billion yen compared with operating income of 0.9 billion yen in the same period a year earlier.

In Europe the severe consumer environment continued, leading to a fall in sales and profits. Sales in the core apparel
and toys sectors were weak but strong in the corporate promotion sector. Sales rose in some regions including Russia and the three Baltic states, but fell in the core countries of the U.K., France, Benelux (three countries comprising Belgium, the Netherlands, and Luxembourg), and Spain. Consumption in European markets continued to slump as the threat of terrorism and political confusion remaines. In this environment, we aim to follow the successful Asian model of accelerating characters exposure through promotional licenses for character cafés and corporate sales promotion (corporate promotion licenses) while holding strategic conferences in European locations with agents who negotiate with licensees on behalf of Sanrio. We also share strategies for diversifying characters including Gudetama and Mr. Men and Little Miss and strengthening brand development. Moreover, we built character recognition by participating in comic conventions hosted in each European region. We are also proceeding to maintain and strengthen the operational structure for the licensing business in local areas while aiming for a rapid business recovery.
iii. North America: Sales fell 31.7\% year-on-year to 3.0 billion yen and operating loss stood at 0.3 billion yen compared with operating income of 89 million yen in the same period a year earlier.

In the United States, sales and profits fell as major volume retailers continued to reduce shelf space for the Hello Kitty licensed products amid a structure where e-commerce is expanding while brick-and-mortar stores struggle. Branded cosmetics targeting young adults proved popular but children's apparel and toys performed poorly at major volume retailers where the sales volumes are large. Regarding characters, Gudetama followed Hello Kitty to gain popularity at specialty stores and some of these stores newly started handling products, but the full-scale introduction of products has taken place from 2017. For this and other reasons, Gudetama was unable to compensate for the fall in Hello Kitty sales. We are getting a good reputation for licence products at P\&G, OPI, and other companies as well as promotional licences for ventures including the Hello Kitty Cafe Trucks and sushi chain. In the future, we aim to increase exposure for characters including Hello Kitty, Chococat, and Gudetama and enhance sales and profits through promoting the hello sanrio mixed character brand.
iv. Latin America: Sales fell 27.6\% year-on-year to 0.7 billion yen and operating profit fell $34.2 \%$ to 0.1 billion yen

The categories of apparel, accessories, and bags performed poorly in the key regions of Mexico and Brazil, and sales and profits declined. By region, in Argentina, the default on the national debt (non-performing loans) in July 2014 halted transactions with local agencies alongside procedures to halt remittances overseas but growth occurred as transactions with some agencies resumed. Meanwhile, in Venezuela, local business was suspended as economic and political conditions deteriorated. By category, sales grew for cosmetics, household goods, and home appliances. Sales rose 295195\% year-on-year after developments withfollowing the provision of McDonald's "happy meals" toys at restaurants-McDonald's began in 15 countries across Latin America from June 2016. In Brazil, the four characters Hello Kitty, Kero Kero Keroppi, Chococat, and Bad Badtz-Maru were adopted in the promotional campaigns of major correspondence education companies and contributed to raising brand awareness. We aim to acquire major licensees and enhance sales and profits by expanding character recognition through opening up stores for events such as comic conventions and exploiting YouTube, Instagram, and other social networks.
v. Asia: Sales fell $8.6 \%$ year-on-year to 6.2 billion yen and operating profit fell $7.1 \%$ to 2.2 billion yen

In Hong Kong and Southeast Asia, in addition to sales of Japan-planned products being transferred for handling in the head office from the previous second quarter, the Hong Kong economy has slumped and product sales fallen due to visa restrictions imposed on visitors from the Chinese mainland. Concerning license sales, corporate promotional license sales grew in Hong Kong while product license sales for the categories of household supplies, apparel, and foodstuffs grew in Thailand, Singapore, and Malaysia, ensuring that profits increased despite sales declining throughout the region as a whole. Promotional licenses for Gudetama, especially for large-scale convenience stores, contributed to profits in Hong Kong and Thailand. In November 2016, we opened the Gudetama café in Singapore, and hosted marathon races featuring our main character in Singapore, Hong Kong, and Indonesia with a goal of acquiring licensees and enhancing brand recognition.

In South Korea, sales fell year-on-year as the consumption environment deteriorated due to an economic slump and contracts with a product sales agency came to a close. By category, a licensing contract for Gudetama with a major
cosmetics company contributed to sales as cosmetic sales rose fourfold. Games and software also did well but household supplies, stationery, and apparel performed poorly. Operating profit fell as selling, general, and administrative expenses (personnel and use of assets) rose due to an increase in the number of personnel required for the licensing organizational structure, an expansion in office floor space, and costs related to licensee collaboration. Promotional licenses for Happy Mealthe kid's meal promotions in a leading food service industry as a measure to enhance Gudetama's brand recognition contributed to sales. Amid conditions of record visitor numbers since the opening of a Hello Kitty Island theme park in Cheju Island, we opened a second store in N Seoul Tower, which is proving popular.

In Taiwan, Gudetama license income doubled year-on-year and contributed to sales and profits. In addition to product licenses, promotional licenses for use within Taiwan's trains, at exhibitions in Kaohsiung, and elsewhere performed well. By category, stationery and accessories did badly while apparel, corporate promotion, and cosmetics performed well. The number of visitors from the Chinese mainland fell following a change of government for the first time in eight years, contributing to a sense of economic slowdown. However, we aim to grow sales and profits by constantly providing topics and maintaining interest through distribution campaigns centered on Gudetama in convenience stores and elsewhere; events such as Pom Pom Purin exhibitions following on from Gudetama exhibitions in the previous fiscal year and a Gudetama paddy field art exhibition in Tainan City; strengthening collaboration with other companies' characters; and distributing the unique new character Aggressive Retsuko.

In China, product license income from KTL fell in the accessories category due to a declining trend in the jewelry and gold industries as government policies led to rising prices of gold. License income also fell for apparel and foodstuff but rose by double digits for household supplies, shoes, cosmetics, and stationery. In March, the sale of licensed products at major global white goods manufacturers began. We are working to expand categories in such ways as doubling licensing income for the home appliance category. Meanwhile, a rise in sales and profits was ensured on local currency basis despite the increase in costs from a contract renewal with KTL. Moreover, since we have successfully acquired the trademark registration certificate in mainland China for Gudetama, which has proved popular in Taiwan and Hong Kong, we will commence product licensing from this spring although actual sales will begin in the next fiscal year. Stable market expansion in mainland China will be advanced through local subsidiaries and agency-operated shops, which will include the renewal of contracts with KTL.

Reference:
Sales and operating profit by overseas subsidiary (local currency before consolidation eliminations on an unconsolidated basis)

| (Unit: thousand) | Sales |  |  |  |
| :---: | ---: | ---: | ---: | ---: |
|  | Royalties |  | Product sales | Total |

## (2) Explanation of Financial Position

At the end of the third quarter of the current fiscal year, total assets stood at 99.3 billion yen, a decrease of 6.5 billion yen from the end of the previous fiscal year. The main decreases were 1.3 billion yen in cash and deposit, 1.2 billion yen in trade notes and accounts receivable, 2.1 billion yen in investments and other assets, and 0.9 billion yen in intangible fixed assets.

Liabilities increased 0.5 billion yen from the end of the previous fiscal year to 51.6 billion yen. The main increasing factor was long- and short-term borrowings of 2.5 billion yen. The main decreasing factors were other current liabilities of 0.9 billion yen and net defined benefit liability of 1.1 billion yen. Net assets decreased 7.0 billion yen from the end of the previous fiscal year to 47.7 billion yen. There was an increase of 5.7 billion yen in retained earnings as mainly a result of an increase from net profit attributable to owners of parent and a decrease of 6.7 billion yen in retained earnings due to dividend payments. Other decreasing factor includes 7.2 billion yen decrease in foreign currency translation adjustments. The equity ratio was $47.9 \%$, down 3.5 percentage points from the end of the previous fiscal year.

## (3) Explanation of Consolidated Forecasts and Other Forward-looking Statements

Regarding the overseas business, an upturn in the profit and loss situation in Europe and the Americas has been slow to appear, making the current situation more severe than at the time of the revised plan formulated when the first half results were announced in November 2016. In addition, in Hong Kong, South Korea, and Taiwan, the decline in consumption due to the fall in overseas tourist numbers is casting a shadow over the economy. Meanwhile, in mainland China and ASEAN, product and promotional licenses for multiple characters are performing well and contributing to earnings. In the theme parks business in Japan, although the number of visitors has not yet reached the year-on-year and projected ratios at Harmony Land in Oita prefecture, where the impact of the earthquake that struck Kumamoto in April 2016 lingers, Sanrio Puroland in Tama City, Tokyo has been achieving double-digit growth. In the domestic product sales business, the fall in the number of tourists visiting Japan and the amounts purchased have levelled off and bright signs have appeared. The yen's depreciation on foreign exchange markets is expected to play a positive role in the consumption activities of tourists visiting Japan. In addition, after taking into account a refund of income taxes amounting to 1.1 billion yen in the current fiscal year due to a decision on the correction of the prior periods’ income, the Company plans to pay a year-end dividend of 40 yen per share as planned.

Reference: Overseas Sales and Profits for the Past Nine-month Periods by Area
(Millions of yen)

|  |  | Sales to customers |  |  |  |  | Operating profit |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Nine months ended <br> Areas |  | Dec. 2014 | Dec. 2015 | Change <br> (\%) | Dec. 2016 | Change (\%) | Dec. 2014 | Dec. 2015 | Change <br> (\%) | Dec. 2016 | Change <br> (\%) |
| North America | U.S.A. | 6,595 | 4,417 | (33.0) | 3,018 | (31.7) | 1,630 | 89 | (94.5) | (328) | - |
| Latin <br> America | Brazil/Chile | 1,457 | 995 | (31.7) | 721 | (27.6) | 477 | 276 | (42.2) | 181 | (34.2) |
| Asia | Hong Kong | 2,903 | 2,796 | (3.7) | 2,443 | (12.6) | 688 | 841 | 22.1 | 858 | 2.1 |
|  | Taiwan | 1,036 | 1,302 | 25.8 | 1,136 | (12.8) | 357 | 427 | 19.4 | 367 | (14.0) |
|  | South Korea | 809 | 844 | 4.3 | 715 | (15.3) | 298 | 228 | (23.5) | 161 | (29.2) |
|  | China | 783 | 1,922 | 145.4 | 1,981 | 3.1 | 661 | 929 | 40.6 | 866 | (6.8) |
|  | Subtotal | 5,533 | 6,867 | 24.1 | 6,277 | (8.6) | 2,006 | 2,426 | 20.9 | 2,254 | (7.1) |
| Europe | Germany | 5,955 | 4,034 | (32.3) | 1,951 | (51.6) | 1,806 | 893 | (50.5) | (291) | - |
|  | Britain | 517 | 460 | (11.2) | 334 | (27.4) | 172 | 57 | (66.7) | (50) | - |
|  | Subtotal | 6,473 | 4,494 | (30.6) | 2,285 | (49.1) | 1,979 | 951 | (51.9) | (341) | - |
|  | Total | 20,059 | 16,774 | (16.4) | 12,302 | (26.7) | 6,094 | 3,743 | (38.6) | 1,766 | (52.8) |

## 2. Matters Related to Summary Information (Notes)

(1) Changes in Consolidated Subsidiaries during the Period

Not applicable.
(2) Application of Special Accounting Methods for Presenting Quarterly Consolidated Financial Statements Not applicable.

## (3) Changes in Accounting Policies and Accounting-based Estimates, and Restatements

Changes in Accounting Policies
Application of Practical Solution on a Change in Depreciation Method due to Tax Reform 2016
Following the revised Corporation Tax Law, the Company has adopted the "Practical Solution on a Change in Depreciation Method due to Tax Reform 2016" (ASBJ Practical Issues Task Force (PITF) No. 32, June 17, 2016) from the first quarter of the current fiscal year, and changed the method for the depreciation of facilities attached to buildings and structures acquired on or after April 1, 2016, from the declining-balance method to the straight-line method.

The effect of this change on earnings in the first nine months of the current fiscal year is insignificant.

## (4) Additional Information

Application of Guidance on Recoverability of Deferred Tax Assets
The Company has applied the "Guidance on Recoverability of Deferred Tax Assets" (ASBJ Guidance No. 26, March 28,2016 ) from the first quarter of the current fiscal year.

## 3. Quarterly Consolidated Financial Statements

(1) Consolidated Balance Sheets

| (Millions of yen) |  |  |
| :---: | :---: | :---: |
|  | FY2015 <br> (As of Mar. 31, 2016) | Third quarter of FY2016 <br> (As of Dec. 31, 2016) |
| Assets |  |  |
| Current assets |  |  |
| Cash and deposit | 41,080 | 39,773 |
| Trade notes and accounts receivable | 9,433 | 8,156 |
| Merchandise and finished goods | 4,158 | 4,835 |
| Work in process | 14 | 44 |
| Raw materials and supplies | 128 | 154 |
| Other accounts receivable | 1,326 | 1,119 |
| Other | 1,802 | 1,556 |
| Allowance for doubtful accounts | (186) | (86) |
| Total current assets | 57,757 | 55,553 |
| Fixed assets |  |  |
| Tangible fixed assets |  |  |
| Buildings and structures, net | 6,909 | 6,617 |
| Land | 9,878 | 9,629 |
| Other, net | 1,957 | 2,001 |
| Total tangible fixed assets | 18,744 | 18,248 |
| Intangible fixed assets | 5,200 | 4,283 |
| Investments and other assets |  |  |
| Investment securities | 11,980 | 11,752 |
| Deferred tax assets | 4,530 | 3,679 |
| Other | 9,576 | 7,447 |
| Allowance for doubtful accounts | $(2,026)$ | $(1,703)$ |
| Total investments and other assets | 24,060 | 21,176 |
| Total fixed assets | 48,006 | 43,708 |
| Deferred assets | 62 | 55 |
| Total assets | 105,826 | 99,317 |
| Liabilities |  |  |
| Current liabilities |  |  |
| Trade notes and accounts payable | 5,019 | 5,593 |
| Short-term borrowings | 5,600 | 7,723 |
| Accrued income taxes | 998 | 554 |
| Allowance for bonuses | 510 | 146 |
| Provision for point card certificates | 100 | 108 |
| Provision for shareholder benefit program | 54 | - |
| Reserve for adjustment of returned goods | 55 | 66 |
| Other | 10,683 | 9,723 |
| Total current liabilities | 23,022 | 23,916 |
| Long-term liabilities |  |  |
| Corporate bonds | 5,225 | 5,385 |
| Long-term borrowings | 7,516 | 7,926 |
| Net defined benefit liability | 12,161 | 11,059 |
| Other | 3,166 | 3,324 |
| Total long-term liabilities | 28,070 | 27,694 |
| Total liabilities | 51,092 | 51,611 |

(Millions of yen)

|  | FY2015 <br> (As of Mar. 31, 2016) | Third quarter of FY2016 <br> (As of Dec. 31, 2016) |
| :--- | ---: | ---: |
| Net assets |  |  |
| Shareholders' equity | 10,000 | 10,000 |
| Capital | 3,423 |  |
| Capital surplus | 55,950 | 3,423 |
| Retained earnings | $(11,789)$ | 54,941 |
| Treasury stock | 57,585 | $(11,789)$ |
| Total shareholder's equity |  | 56,575 |
| Accumulated other comprehensive income | $(369)$ | 293 |
| Net unrealized gain (loss) on other securities | $(39)$ | $(4)$ |
| Deferred hedge gain (loss) | 2,458 | $(4,757)$ |
| Foreign currency translation adjustments | $(5,227)$ | $(4,568)$ |
| Remeasurements of defined benefit plans | $(3,177)$ | $(9,036)$ |
| Total accumulated other comprehensive income | 162 | - |
| Stock acquisition rights |  | 164 |

## (2) Consolidated Income Statements and Consolidated Comprehensive Income Statements

## Consolidated Income Statements

## (For the Nine-month Period)

(Millions of yen)

| (Millions of y |  |  |
| :---: | :---: | :---: |
|  | First nine months of FY2015 <br> (Apr. 1, 2015 - Dec. 31, 2015) | First nine months of FY2016 <br> (Apr. 1, 2016 - Dec. 31, 2016) |
| Sales | 55,092 | 47,153 |
| Cost of sales | 18,911 | 16,378 |
| Gross profit | 36,180 | 30,775 |
| Reversal from reserve for adjustment of returned goods | 19 | 11 |
| Net gross profit on sales | 36,161 | 30,764 |
| Selling, general and administrative expenses | 25,739 | 24,751 |
| Operating profit | 10,422 | 6,012 |
| Non-operating profit |  |  |
| Interest income | 330 | 338 |
| Dividend income | 146 | 110 |
| Foreign exchange gains | 28 | - |
| Other income | 194 | 220 |
| Total non-operating profit | 700 | 669 |
| Non-operating expenses |  |  |
| Interest expense | 193 | 160 |
| Foreign exchange loss | - | 32 |
| Commission fee | 176 | 91 |
| Other | 75 | 59 |
| Total non-operating expenses | 445 | 344 |
| Ordinary profit | 10,676 | 6,338 |
| Extraordinary gains |  |  |
| Gain on sales of fixed assets | 0 | 0 |
| Gain on sales of investment securities | 834 | 439 |
| Gain on reversal of stock acquisition rights | - | 162 |
| Total extraordinary gains | 835 | 602 |
| Extraordinary losses |  |  |
| Loss on disposal of fixed assets | 21 | 33 |
| Impairment loss | 8 | 24 |
| Other | - | 13 |
| Total extraordinary losses | 30 | 72 |
| Net profit before income taxes | 11,481 | 6,867 |
| Income taxes - current | 3,110 | 1,884 |
| Refund of income taxes | - | $(1,125)$ |
| Income taxes - deferred | 442 | 299 |
| Total income taxes | 3,553 | 1,058 |
| Net profit | 7,928 | 5,809 |
| Net profit attributable to non-controlling interests | 28 | 31 |
| Net profit attributable to owners of parent | 7,899 | 5,778 |

## Consolidated Comprehensive Income Statements

## (For the Nine-month Period)

| (Millions of yen) |  |  |
| :---: | :---: | :---: |
|  | First nine months of FY2015 (Apr. 1, 2015 - Dec. 31, 2015) | First nine months of FY2016 (Apr. 1, 2016 - Dec. 31, 2016) |
| Net profit | 7,928 | 5,809 |
| Other comprehensive income |  |  |
| Net unrealized gain (loss) on other securities | (206) | 662 |
| Deferred hedge gain (loss) | (24) | 35 |
| Foreign currency translation adjustments | $(2,770)$ | $(7,244)$ |
| Remeasurements of defined benefit plans, net of tax | 279 | 659 |
| Total other comprehensive income | $(2,722)$ | $(5,887)$ |
| Comprehensive income | 5,205 | (77) |
| Comprehensive income attributable to |  |  |
| Comprehensive income attributable to owners of parent | 5,176 | (80) |
| Comprehensive income attributable to non-controlling interests | 29 | 3 |

## (3) Notes to Quarterly Consolidated Financial Statements

## Going Concern Assumption

Not applicable.

## Significant Changes in Shareholders' Equity

Not applicable.

## Segment and Other Information

I. First nine months of FY2015 (Apr. 1, 2015 - Dec. 31, 2015)

1 .Information related to sales and profit or loss for each reportable segment
(Millions of yen)

|  | Reportable segment |  |  |  |  |  | Adjustment (Note 1) | Amounts shown on consolidated income statements (Note 2) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Japan | Europe | North America | Latin America | Asia | Total |  |  |
| Sales |  |  |  |  |  |  |  |  |
| Customers | 38,318 | 4,494 | 4,417 | 995 | 6,867 | 55,092 |  | 55,092 |
| (Royalty income) | $(8,219)$ | $(4,446)$ | ( 3,385$)$ | ( 995) | $(5,153)$ | 22,199) | -) | 22,199) |
| Inter-segment | 6,648 |  | 13 | 8 | 1,945 | 8,674 | $(8,674)$ |  |
| (Royalty income) | $(6,334)$ | ( 59) | ( -) | ( -) | ( 29) | $(6,422)$ | $(\quad(6,422)$ ) | -) |
| Total | 44,966 | 4,553 | 4,430 | 1,004 | 8,812 | 63,767 | $(8,674)$ | 55,092 |
| Segment profit | 7,071 | 951 | 89 | 276 | 2,426 | 10,814 | (392) | 10,422 |

Notes: 1. The minus 392 million yen adjustment to segment profit is the sum of eliminations for inter-segment transactions and unallocated operating expenses that are mostly general and administrative expenses that cannot be assigned to any particular segment.
2. Segment profit is adjusted to be consistent with operating profit shown on the consolidated income statements.
2. Information related to impairment losses on fixed assets, goodwill, etc. for each reportable segment

Detailed explanations are omitted due to immateriality of the amount.
II. First nine months of FY2016 (Apr. 1, 2016 - Dec. 31, 2016)

1. Information related to sales and profit or loss for each reportable segment
(Millions of yen)

|  | Reportable segment |  |  |  |  |  | Adjustment (Note 1) | Amounts shown on consolidated income statements (Note 2) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Japan | Europe | North <br> America | Latin America | Asia | Total |  |  |
| Sales <br> Customers <br> (Royalty income) <br> Inter-segment <br> (Royalty income) |  | $\left.\begin{array}{\|r} 2,285 \\ ( \end{array} \quad 2,264\right) \left\lvert\, \begin{array}{r} 35 \\ ( \end{array}\right.$ | $\left.\begin{array}{\|r} 3,018 \\ ( \end{array} \begin{array}{r} 2,098 \end{array}\right)$ | $\begin{array}{r} 721 \\ \left(\begin{array}{r} 718) \\ ( \\ ( \end{array}\right) \end{array}$ | $\begin{array}{\|r} 6,277 \\ ( \\ 5,399) \\ 1,258 \\ ( \end{array}$ | $\left(\begin{array}{r} 47,153 \\ ( \\ 17,861) \\ \\ ( \\ 6,917 \\ 5,524) \end{array}\right.$ | $\left(\begin{array}{rr} ( & -) \\ & (6,917) \\ ( & (5,524)) \end{array}\right.$ |  <br> $\left(\begin{array}{r}47,153 \\ 17,861) \\ ( \end{array}\right.$ <br>  |
| Total | 40,467 | 2,321 | 3,022 | 724 | 7,535 | 54,070 | $(6,917)$ | 47,153 |
| Segment profit (loss) | 4,618 | (341) | (328) | 181 | 2,254 | 6,385 | (372) | 6,012 |

Notes: 1. The minus 372 million yen adjustment to segment profit (loss) is the sum of eliminations for inter-segment transactions and unallocated operating expenses that are mostly general and administrative expenses that cannot be assigned to any particular segment.
2. Segment profit (loss) is adjusted to be consistent with operating profit shown on the consolidated income statements.
2. Information related to impairment losses on fixed assets, goodwill, etc. for each reportable segment

Detailed explanations are omitted due to immateriality of the amount.

This financial report is solely a translation of "Kessan Tanshin" (in Japanese, including attachments), which has been prepared in accordance with accounting principles and practices generally accepted in Japan, for the convenience of readers who prefer an English translation.

