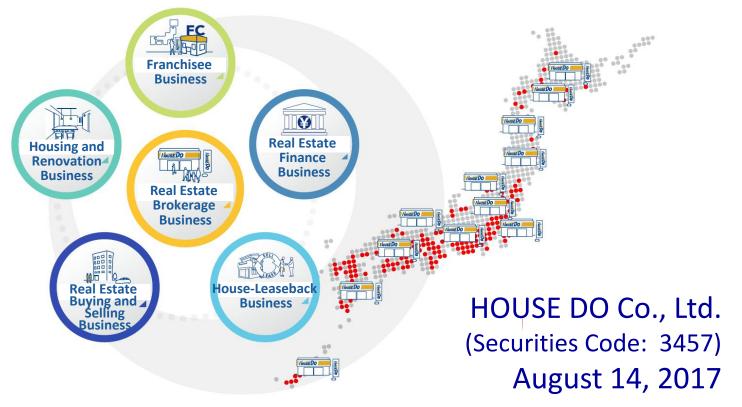


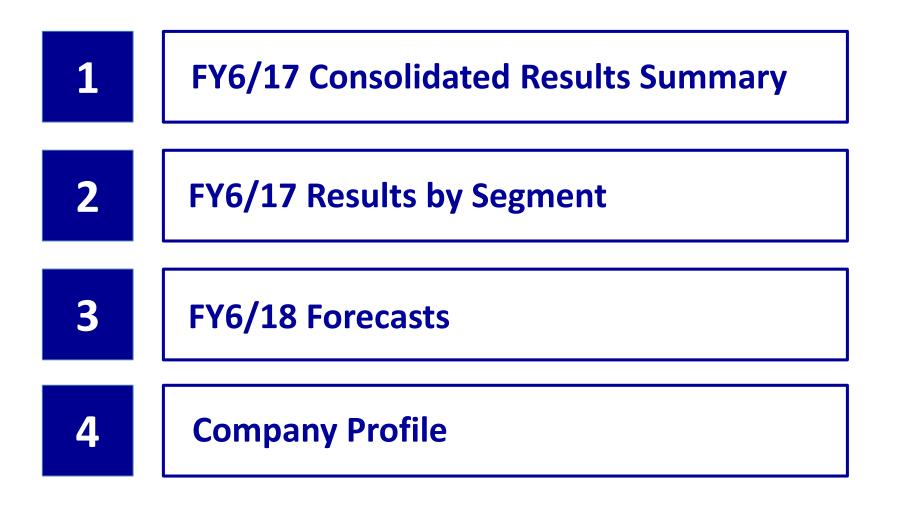


### Results of Operations for the Fiscal Year Ended June 2017



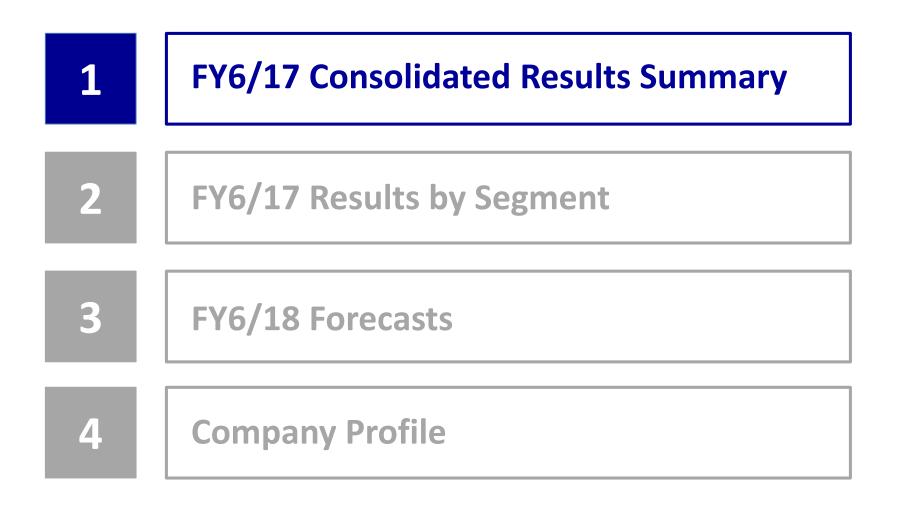
#### Contents





#### Contents







FY6/17 Full-year results	The first year of the medium-term plan (Jul. 2016–Jun. 2019)         Plan       Results       (Millions of yen)         Ordinary profit       1,100       1,103       Achieved         Profit       715       737       Achieved         Dividend payout ratio       20%       23%       Achieved					
Key strategic goal progress	Making steady progress with shifting investments to steady-income businesses (Franchisee, House-Leaseback, Real Estate Finance) Aiming to return to a growth trajectory					
Change in listing	Dec. 8, 2016: Listed on the Tokyo Stock Exchange first section					
Dividends	Raised the year-end dividend from ¥17 to ¥20 due to the TSE first section listing and strong results of operations (A proposal to pay the ¥20 dividend will be submitted at the shareholders' meeting scheduled for September 26, 2017.)					

### FY6/17 Summary of Consolidated Statement of Income

(Million							ions of yen)		
				FY6/16		FY6/17			
(Year-on-year				ar comparison)		% to sales		% to sales	YoY change
	Net sales	Ordinary	/ margin	Net sales	17,275	100.0%	16,848	100.0%	-2.5%
(Millions o	Ordinary profit f yen)		ions of yen)	Gross profit	6,153	35.6%	6,572	39.0%	+6.8%
20,000	17,275	16,848	2,000	SG&A expenses	4,875	28.2%	5,323	31.6%	+9.2%
15,000	-	_	1,500	Operating profit	1,277	7.4%	1,249	7.4%	-2.2%
10,000	1,182	1,103	1,000	Non-operating income	49	0.3%	83	0.5%	+68.1%
	6.8%	6.5%	_,	Non-operating expenses	144	0.8%	229	1.4%	+58.9%
5,000			- 500	Ordinary profit	1,182	6.8%	1,103	6.5%	-6.7%
0			- 0	Profit	741	4.3%	737	4.4%	-0.5%
	FY6/16	FY6/17							

Gross profit: Up 6.8% YoY

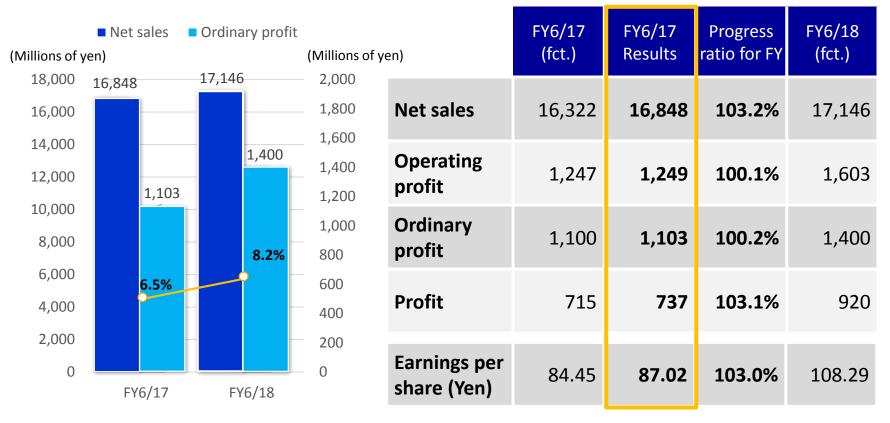
Gross profit ratio: Up 3.4 points due to growth of earnings from steady-income businesses

SG&A expenses: Up 9.2% because of investments in personnel and advertising/promotion activities for growing businesses

(Millions of yon)



(Millions of yen)



■ Net sales: ¥16.84 billion ⇒ 3.2% higher than the forecast

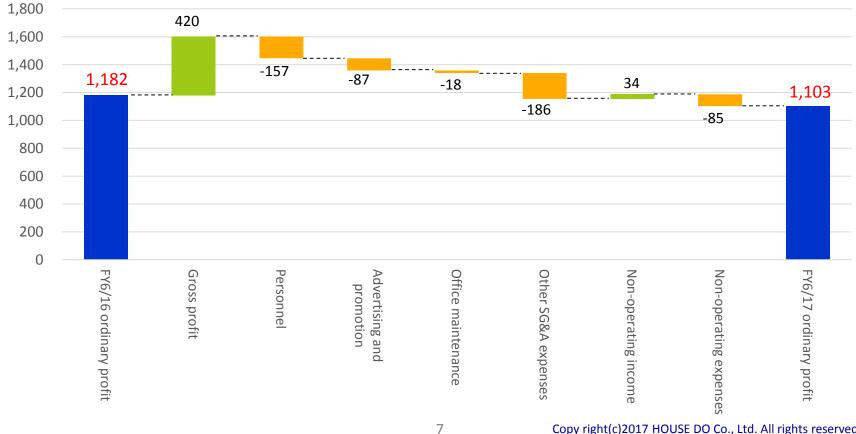
■ Ordinary profit: ¥1.10 billion ⇒ 0.2% higher than the forecast

FY6/18 forecast: Planning on 27.0% growth in ordinary profit to ¥1.4 billion (ordinary margin of 8.2%)

#### Breakdown of an Increase in Ordinary Profit



- Gross profit increased because all steady-income businesses Franchisee, House-Leaseback, Real Estate Finance – performed well and the Real Estate Brokerage Business also posted a strong performance backed by favorable market conditions because of low interest rates on mortgages.
- There were investments in personnel and advertising/promotion activities in order to focus on steadyincome business. Other SG&A expenses include system maintenance expenses.



#### (Millions of yen)

#### Selling, General and Administrative Expenses



SG&A Expenses (Millions of yer							
	FY6	FY6/16 FY6/17					
		% to sales		% to sales			
SG&A Expenses	4,875	28.2%	5,323	31.6%	9.2%		
Personnel	2,540	14.7%	2,697	16.0%	6.2%		
Advertising and promotion	1,033	6.0%	1,120	6.6%	8.4%		
Office maintenance	198	1.1%	216	1.3%	9.0%		
Others	1,103	6.4%	1,289	7.7%	16.9%		
Gross profit	6,153	35.6%	6,572	39.0%	+6.8%		

■ SG&A expenses increased to 31.6% of sales from 28.2% one year ago.

Shifted existing employees to the Franchisee Business and the House-Leaseback Business in order to target opportunities for earnings growth.

Advertising expenses increased due to additional advertisements reflecting the larger number of stores and investments for the faster growth of the Franchisee Business and House-Leaseback Business. Fees for selling income properties, the cost of shareholder benefits and management fees for IT system maintenance were mainly responsible for the increase in other expenses.

#### **Consolidated Balance Sheet**



	(Millions of yen)				
	FY6/16	FY6/17	Change		
Current assets	7,393	12,212	+4,818		
Cash and deposits	2,001	3,129	+1,128		
Inventories	4,916	5,804	+887		
Other	475	3,276	+2,800		
Non-current assets	5,501	8,060	+2,559		
Property, plant and equipment	5,207	7,729	+2,522		
Intangible assets	72	56	-16		
Investments and other assets	220	274	+53		
Total assets	12,895	20,273	+7,378		

- Cash and deposits increased mainly because of higher retained earnings.
- Inventories increased because of increases in real estate for sale and real estate for sale in process.
- Other current assets increased because of operating loans of ¥2,865 million associated with the growing number of loans in the Real Estate Finance Business.
- Property, plant and equipment increased because of the larger number of house-leaseback transactions.

	(Millions of yer				
	FY6/16	FY6/17	Change		
Liabilities	10,725	17,494	+6,768		
Current liabilities	6,003	10,071	+4,068		
Non-current liabilities	4,722	7,422	+2,700		
Net assets	2,169	2,779	+609		
Shareholders' equity	2,168	2,776	+607		
Accumulated other comprehensive income	0	0	0		
Subscription rights to shares	1	2	+1		
Total liabilities and net assets	12,895	20,273	+7,378		
Shareholder's equity ratio: $16.8\% \rightarrow 13.7\%$					

- Current liabilities increased because of a rise in short-term loans payable due to fund new loans in the Real Estate Finance Business.
- Non-current liabilities increased because of an increase in house-leaseback properties, and a rise in long-term loans payable due to fund new loans in the Real Estate Finance Business.
- Shareholders' equity increased because of higher retained earnings resulting from profit.

#### Dividends



- Dividend policy: Increase corporate value through sustainable growth of business operations and improving profitability
- FY6/17: Annual dividends of ¥20 per share including IPO commemorative dividend of ¥3 and ordinary dividend of ¥17
- FY6/18: Plan to pay dividends with a payout ratio of at least 25%

	FY6/16	FY6/17	FY6/18 Forecast
Dividend per share (Yen)	16	20	27
Total dividends (Millions of yen)	135	169	229
Earnings per share (Yen)	88.31	87.02	108.29
Dividend payout ratio (%)	18.1%	23.0%	25%+

Note: Details of dividends were described in the press release announced on June 12, 2017.

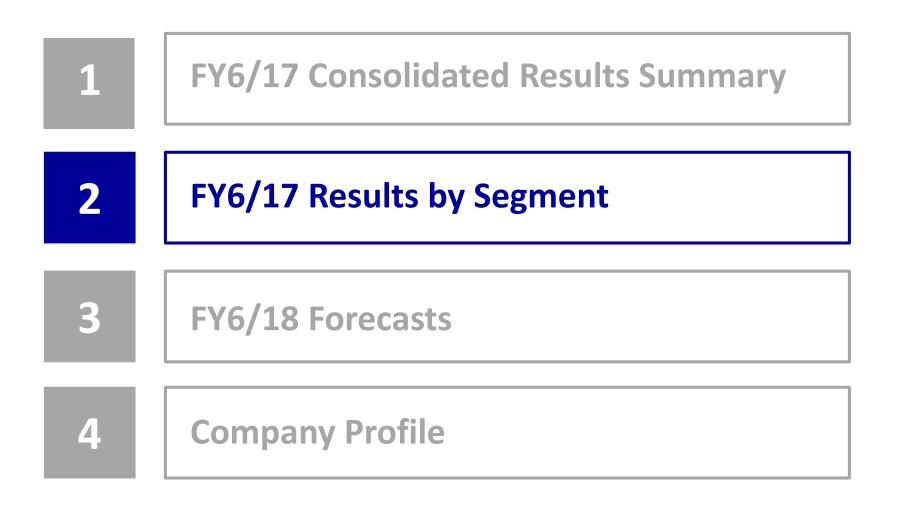
# FY6/17 Fourth Quarter Investor Relations/Public Relations Announcements

Date	Subject
Apr. 3, 2017	The number of franchisee contracts specializing in buying houses and other real estate surpassed 100.
May 11, 2017	The HOUSEDO web system was certified as a service eligible for an IT use subsidy by an agent of the Ministry of Economy, Trade and Industry.
May 15, 2017	Announcement of change in name and CEO of a consolidated subsidiary
Jun. 8, 2017	Announcement of a new activity in the House-Leaseback Business, that allows homeowners to sell their homes without leaving
Jun. 12, 2017	Announcement of TSE first section listing commemorative dividend forecast
Jun. 15, 2017	Announcement of a seminar presented by Mr. Ando, HOUSEDO's President and CEO, concerning the real estate market forecast and growth strategies for the real estate industry
Jun. 27, 2017	Announcement of syndicated loan agreement at a consolidated subsidiary

More information about these releases (in Japanese) is available on the HOUSEDO website (http://www.housedo.co.jp/).

Contents





#### FY6/17 Sales by Business Segment



Sales by Segment				Change	es in Segment Sales
(Year-on-year comparison)		(Millions of yen)		(Millions of yen)	Steady-income business share
	FY6/16	FY6/17	YoY change	20,000	increased to 30.6%
Franchisee Business	1,880	2,220	+18.1%		
House-Leaseback Business	1,128	2,807	+148.9%	15,000	17.2% 30.6%
Real Estate Finance Business	23	221	+824.3% 🧪		
Real Estate Buying and Selling Business	8,949	7,111	-20.5% 💊	10,000	
Real Estate Brokerage Business	1,722	1,859	+7.9% 🧪		
Housing and Renovation Business	3,873	2,944	-24.0% 💊	5,000	
Other	31	10	-67.5% 💊		
Adjustment	-333	-326	-	0	FY6/16 <b>FY6/17</b>
Total	17,275	16,848	-2.5% 💊		

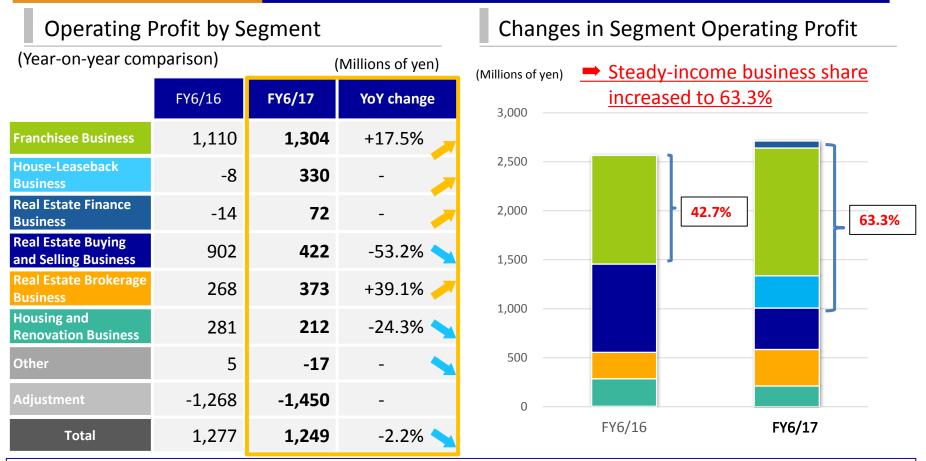
Medium-term plan goal is to increase sales from steady-income businesses (Franchisee, House-Leaseback, Finance).

Steady-income business sales rose to 30.6% of total sales, well above the initial FY6/17 plan of 21.4%.
 Real Estate Buying and Selling Business: Sales decreased because FY6/16 includes the recognition of sales from FY6/15 transactions due to timing differences that pushed forward, and large properties.

Housing and Renovation Business: Sales decreased due to a decline in the number of new custom-built houses.

#### FY6/17 Operating Profit by Business Segment

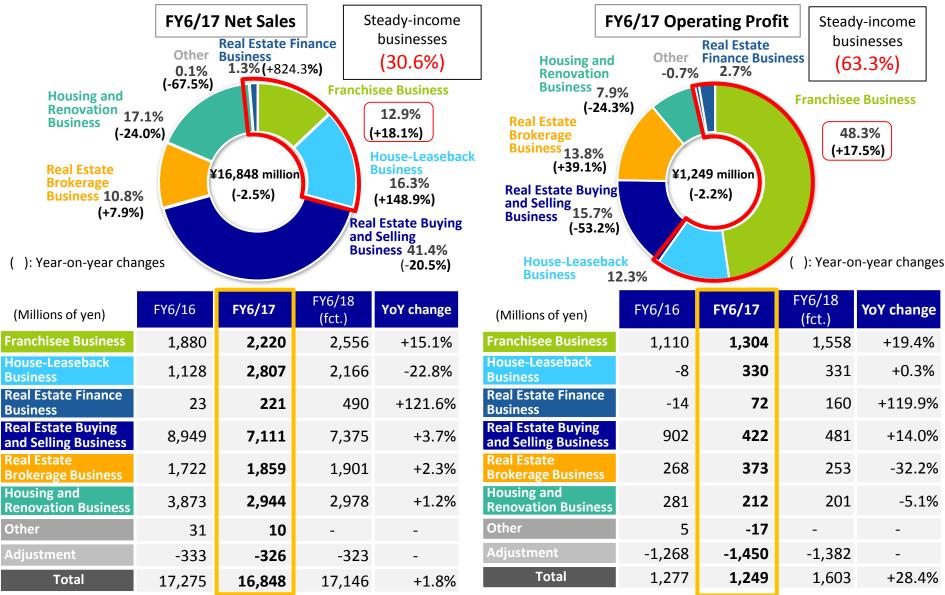




- Steady-income businesses accounted for 63.3% of operating profit compared with the initial FY6/17 plan of 56.6%.
- Franchisee Business: Consistent growth in earnings because of growth in the number of franchised stores
- House-Leaseback Business: Became profitable despite the purchase of more properties and investments in personnel and advertising/promotion activities
- Real Estate Brokerage Business: Higher productivity resulted in an increase in earnings despite the shift of people to steady-income businesses.

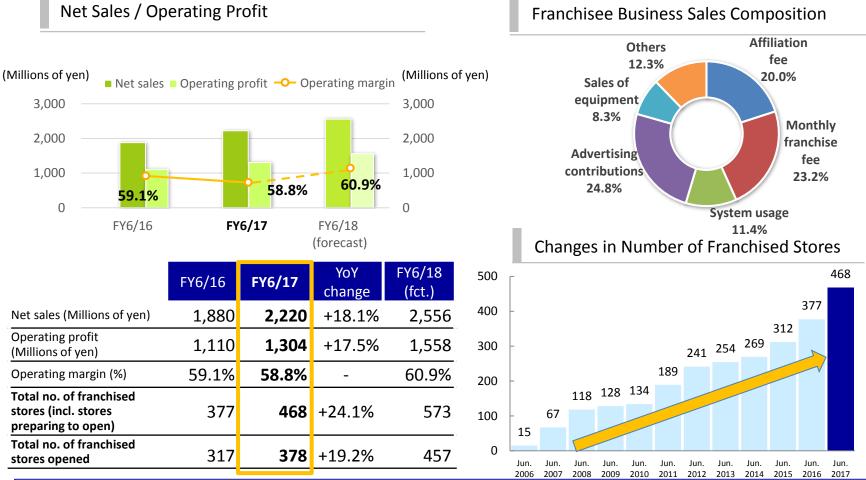
# FY6/17 Composition of Segment Sales and Operating Profit

**HOUSEDO** 









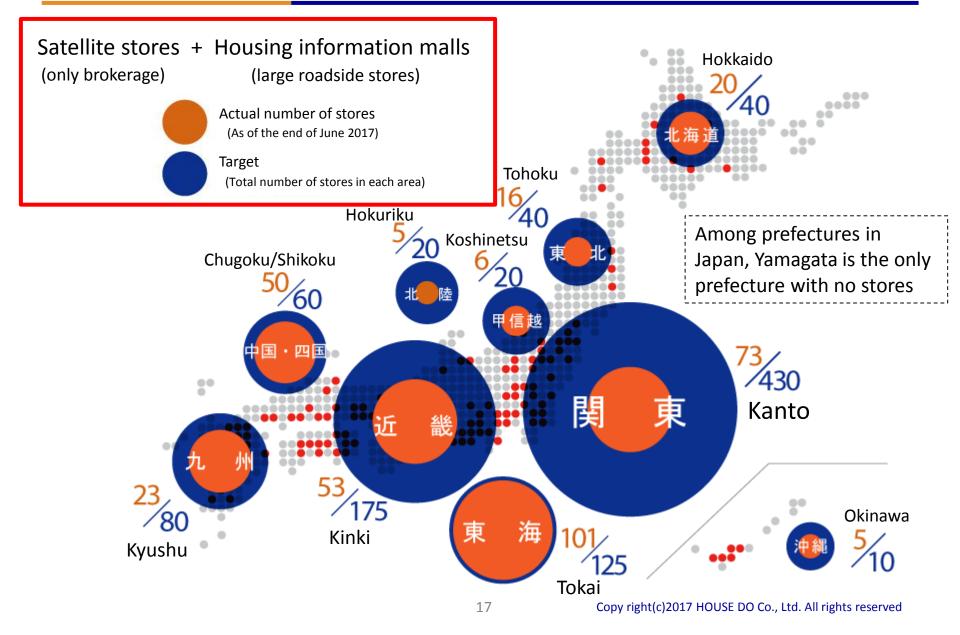
■ Steady growth – 144 new franchisee contracts and 110 franchised stores opened during the fiscal year.

Provided better services to customers through franchised stores by offering new services involving real estate transactions.

Advertising investments and TSE first section listing helped attract more franchisees.

#### A Nationwide Network of Franchised Stores



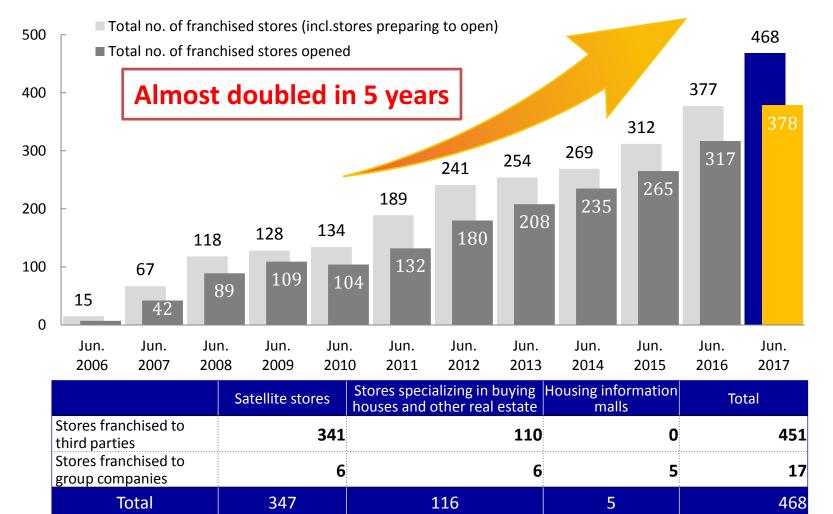






At the end of June 2017, there was a total of 468 franchised stores (451 stores franchised to third parties and 17 stores franchised to group companies)

Note: Including 90 stores preparing to open





### Franchisee Business

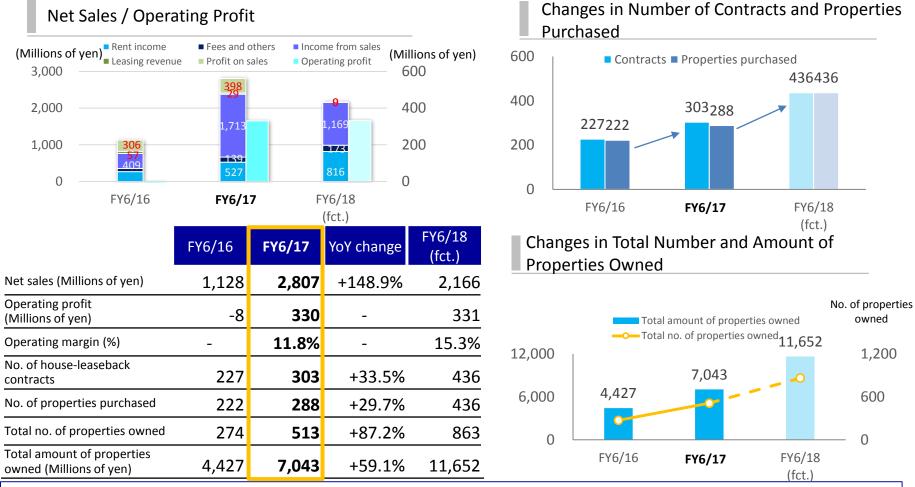
- Expansion of franchised store network
   Our goal: 1,000 stores in Japan
   50,000 stores in Asia
- Providing all information whether from HOUSE DO or other companies
- Offering a reliable and convenient services for customers
- Establishment of a network of small/midsize real estate companies

## Our Goal: 700 stores by 2020 and 1,000 stores by 2025









Contracts: 288

House-leaseback properties sold: ¥1,713 million on total of 44 properties; Profit on sales: ¥398 million on 2 properties

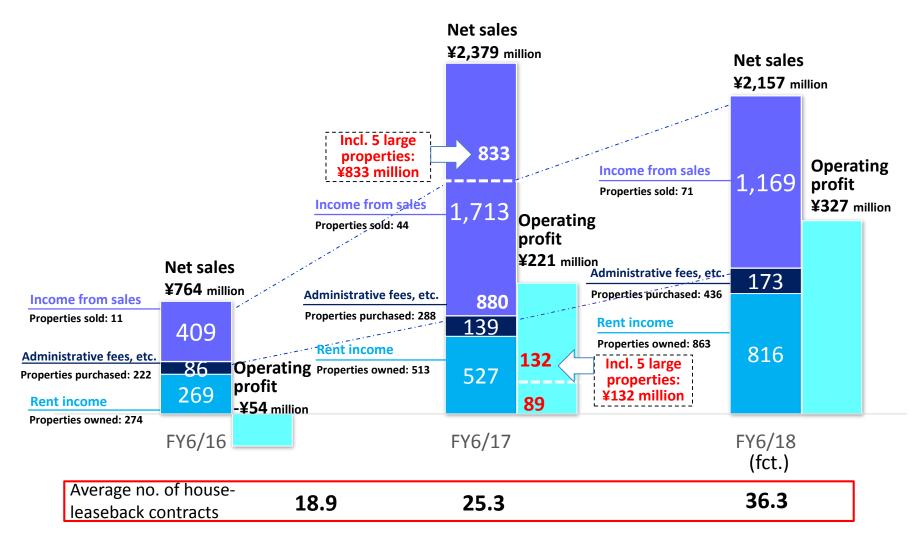
■ Properties owned: Steady growth continued – 513 properties; total amount: ¥7.0 billion at the end of FY6/17

Due to sales of large properties

Contracts increased due to investments in personnel and advertising/promotion activities: Avg. of 18.9 contracts per month in FY6/16 and 25.3 per month in FY6/17

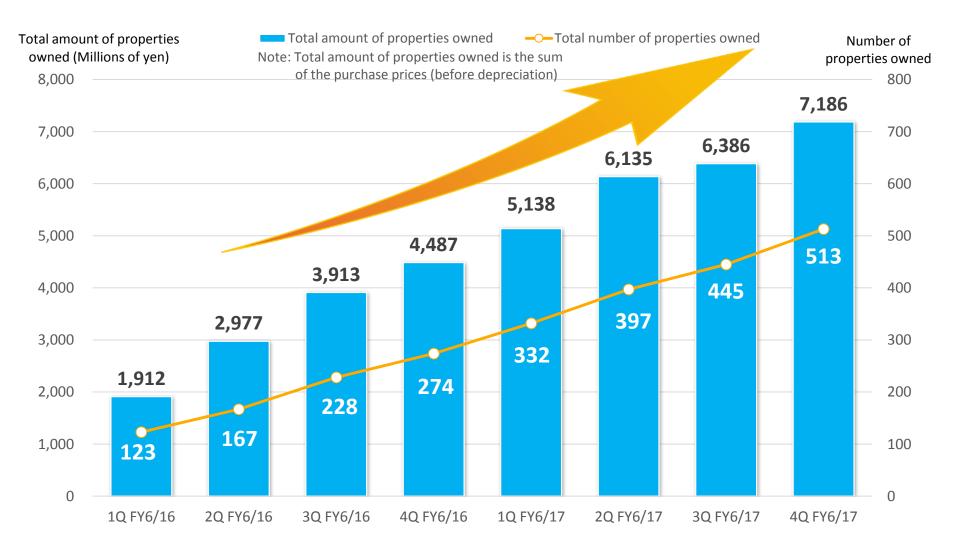












#### **House-Leaseback Business**



# House-Leaseback Business

- Meeting the need for "selling a home while living in it"
- Rent (income gain) + Sale (capital gain)
- Effective use of real estate against falling birthrate and depopulation
  - Liquidation of real estate Assets are converted into cash Cash is then circulated back to the market, which helps to stimulate the economy

•



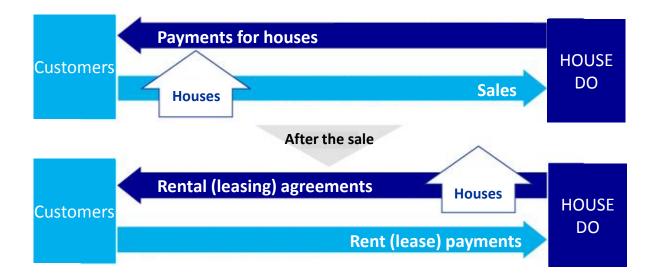
### Selling a home while living in it

**Steady income** 



Capital gain

### **House-Leaseback**





#### **Important Keys for Customers**



#### Sharing profits on sale when the house is sold

#### $\rightarrow$ These key features meet the customers' needs



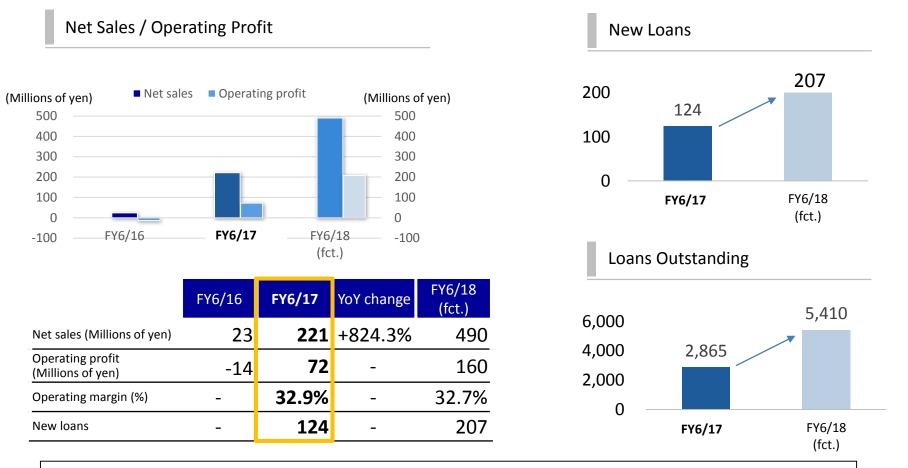
#### Reasons for the Growth of the House-Leaseback Business

- An immense need for "selling a home while living in it"
- A sharp decrease in the number of moneylenders in Japan
- Exemption from restrictions on total lending limits in the Moneylending Control Act (House-leaseback does not belong to moneylending business)

#### → House-leaseback is a "blue ocean" strategy business

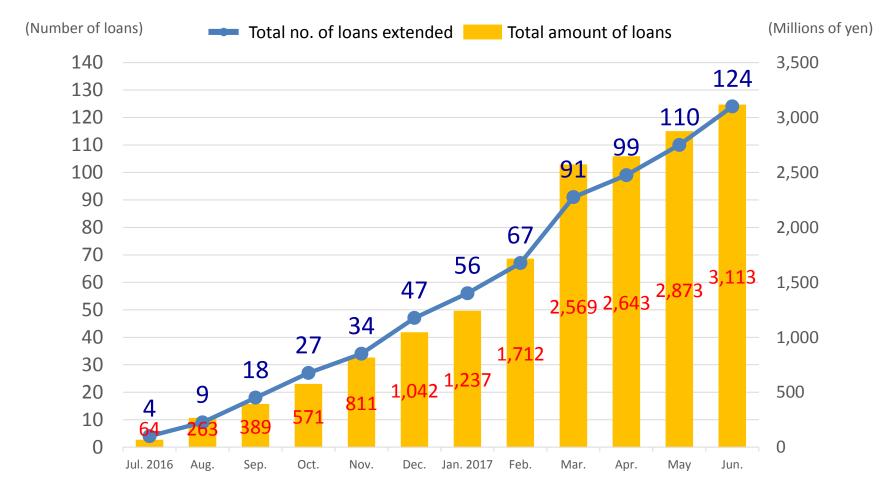






- Real estate secured loans: 124 new loans and ¥2,865 million outstanding
- The number and amount of loans far exceeded the FY6/17 plan; the FY6/18 plan has been increased due to strong demand among customers.
- Also benefiting from synergies as a supplementary business for the House-Leaseback Business.
- Establishing alliances with financial institutions to target the demand for reverse mortgages.

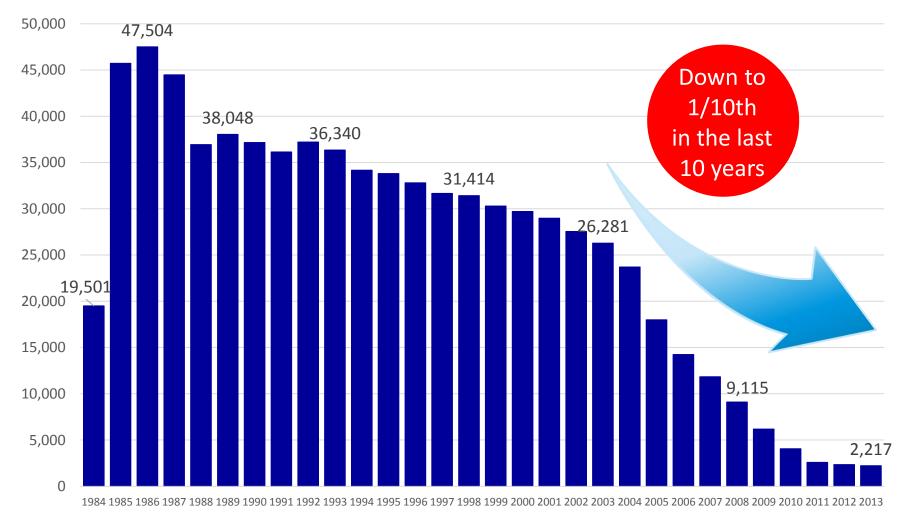




#### **Note: Performance during the first year of this business**

#### Number of Moneylenders in Japan





Source: Moneylending business data of the Financial Services Agency



#### **10-second automatic assessment** using artificial intelligence





### 10-Second Do!





# Real Estate Finance Business

#### **Real Estate Secured Loans**

- For real estate owners who need cash
- For real estate owners with low income
- For non-Japanese citizens
- For real estate owners who need to convert assets into cash

#### **Reverse Mortgage**

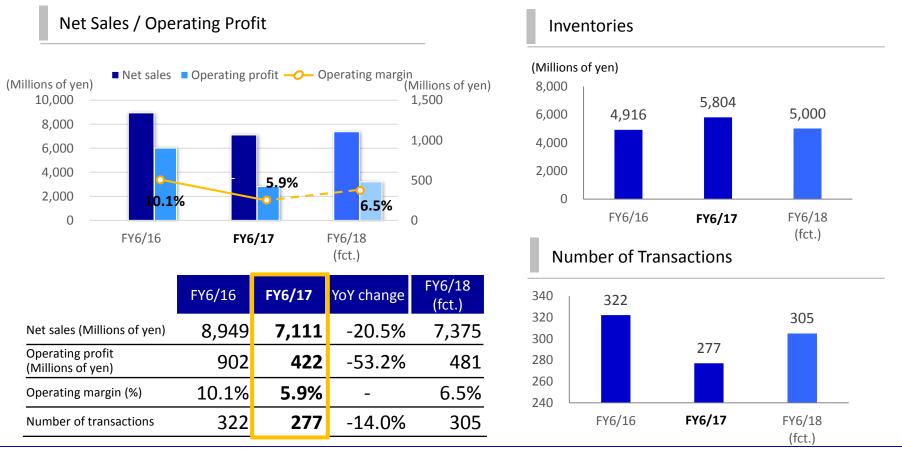
(Assessment/sales)

Alliances with regional financial institutions

#### Financial Institutions (Provide funds)

#### **Real Estate Buying and Selling Business**



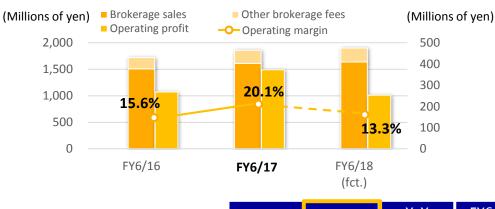


- FY6/16 includes the recognition of sales and earnings from activity in FY6/15 due to timing differences for properties where recognition of sales and earnings was pushed forward from FY6/15 and large properties, including two valued at more than ¥200 million each; approximate effects of about ¥530 million on sales and ¥120 million on earnings.
- Due to the continuation of low interest rates on mortgages and firm real demand for houses in FY6/17, this business ended its cautious stance regarding purchases and began stepping up acquisitions of real estate. The inventory of property for sale increased and real demand for houses was strong.
- The inventory was unchanged at about ¥5 billion due to the decision to place priority on inventory turnover rather than quantity.



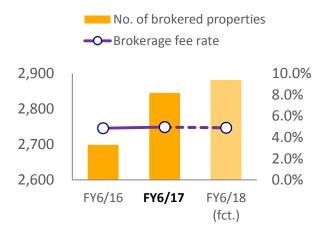


#### Net Sales / Operating Profit



	FY6/16	FY6/17	YoY change	FY6/18 (fct.)
Net sales (Millions of yen)	1,722	1,859	+7.9%	1,901
Operating profit (Millions of yen)	268	373	+39.1%	253
Operating margin (%)	15.6%	20.1%	-	13.3%
No. of brokered properties	2,699	2,845	+5.4%	2,881
Brokerage fee rate	4.86%	4.96%	-	4.90%

#### Changes in Number of Brokered Properties and Brokerage Fee Rate





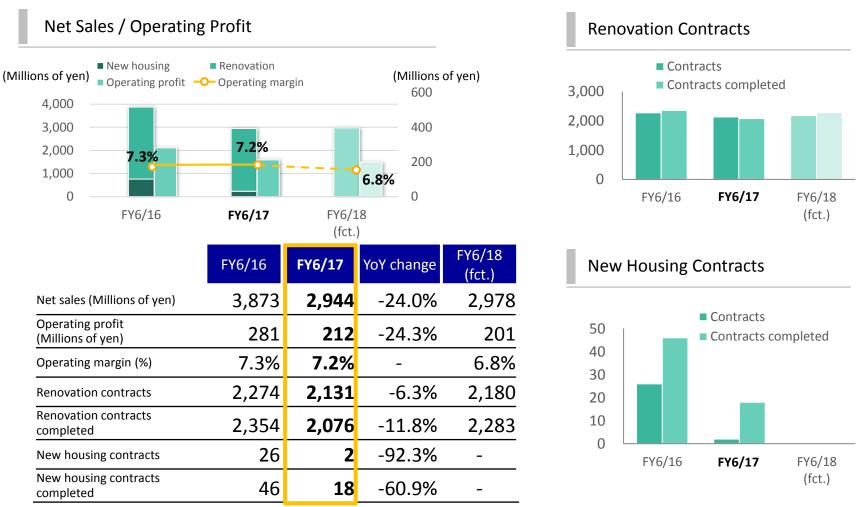
#### Brokered properties increased by 146, or 5.4% YoY: Young staff members acquired skills and contributed to this growth

- Benefits from the TSE 1<sup>st</sup> section listing, more franchised stores and higher awareness of the HOUSEDO brand.
- Performance remained strong and the operating margin improved despite the shift of human resources to steady-income businesses.
- Using synergies originating with the real estate brokerage business for growth of renovation and real estate purchasing operations (A role model for franchised stores).



#### Housing and Renovation Business





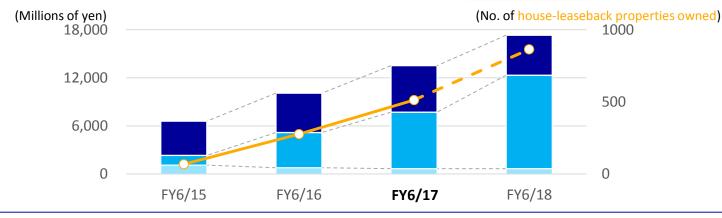
Sales decreased because of a temporary downturn in contracts at the end of FY6/16 due to the decision to postpone the next consumption tax hike.

By targeting opportunities involving existing houses, orders are currently solid for existing housing brokerage/renovation package deals.



(Millions of yon)

				(ivillions of yen)
	FY6/15	FY6/16	FY6/17	FY6/18 (fct.)
Inventories	4,265	4,916	5,804	5,000
Non-current assets (Buildings, land)	2,329	5,174	7,710	12,319
Assets for House-Leaseback Business	1,227	4,427	7,043	11,652
Assets for rent income, etc.	1,102	746	667	666
Total no. of house-leaseback properties owned	68	274	513	863



- Real estate for sale is inventories in the Real Estate Buying and Selling Business. Property acquisitions continue while using synergies with directly operated store brokerage operations. Inventory turnover is the key performance indicator.
- Non-current assets increased because of properties owned in the House-Leaseback Business and other income-producing properties. House-leaseback purchases and the number of properties owned increased due to investments in personnel and advertising/promotion activities.



Purpose of the shareholder benefit program Shareholder benefits are a means of thanking shareholders for their support, making HOUSEDO stock even more appealing, and increasing the number of medium- and long-term shareholders.

#### Summary

(1) Eligible shareholders

Shareholders who are listed in the shareholder register as of June 30 and own at least one trading unit (100 shares) are eligible to receive these benefits

(2) Benefits and distribution

Shareholders receive points based on the number of shares held that can be used at the HOUSEDO shareholder benefit website. Shareholders can exchange points for food products, electronics, gift items, Quo Cards, and original HOUSEDO items. Points can also be used to make donations to charities

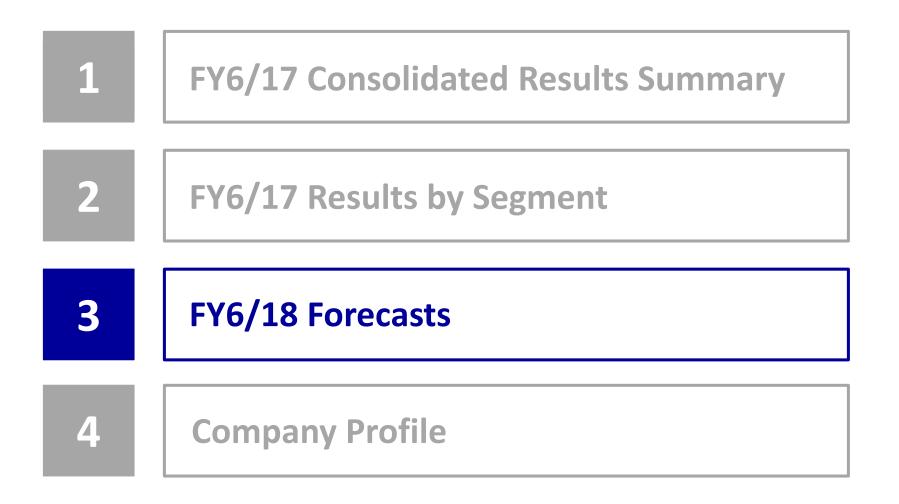
Shares owned	Number of points to be granted		Delivery	
	One year	One year Two years or more (Note)		
100-299 shares	1,500 pt	1,650 pt	4	
300-499 shares	3,000 pt	3,300 pt		
500-699 shares	5,000 pt	5,500 pt	]	
700-999 shares	7,000 pt	7,700 pt	Scheduled for late September	
1,000-1,999 shares	9,000 pt	9,900 pt	September	
2,000-2,999 shares	11,000 pt	12,100 pt		
3,000 shares or more	13,000 pt	14,300 pt		

Shareholder benefit noints

(One noint is about Y1)

Contents







- 1. Increase the number of franchised stores and quickly raise the number of stores to more than 500.
- 2. Increase purchases in the House-Leaseback Business and expand operations to more types of activities.
- 3. Sell ¥3 billion of preferred stock to fund growth in House-Leaseback investments and other expenditures. (The preferred stock sale will require the approval of the shareholder meeting to be held on September 26, 2017)
- 4. Expand the activities of Financial Do to include loan guarantees and reverse mortgages.
- 5. Achieve an ordinary profit of ¥1,400 million and profit of ¥920 million.

### Third-party Allotment of Preferred Stock



- 1. <u>Summary of the preferred stock</u>
  - Payment date: September 27, 2017 (The preferred stock sale will require the approval of shareholders at the meeting to be held on September 26, 2017.)
  - Proceeds: ¥3 billion (300 shares of Class A preferred stock at ¥10 million per share)
  - Dividend: ¥800,000 per share (yield of 8.0%)
  - Voting rights: None (shares without voting rights)
- 2. Buyer of the preferred stock

 UDS Corporate Mezzanine No. 4 Limited Partnership Investors: Development Bank of Japan Inc. Sumitomo Mitsui Banking Corporation Sumitomo Mitsui Finance and Leasing Company Limited

- 3. <u>Reason for issuing preferred stock</u>
  - Financial soundness and a larger fund procurement capability resulting from an increase in equity
  - Limit the dilution of value for existing shareholders and ensure the independence of business operations
  - Increase investments in the House-Leaseback Business and other businesses and increase capital for the Finance Business.

# FY6/18 Plan Sales and Operating Profit by Business Segment



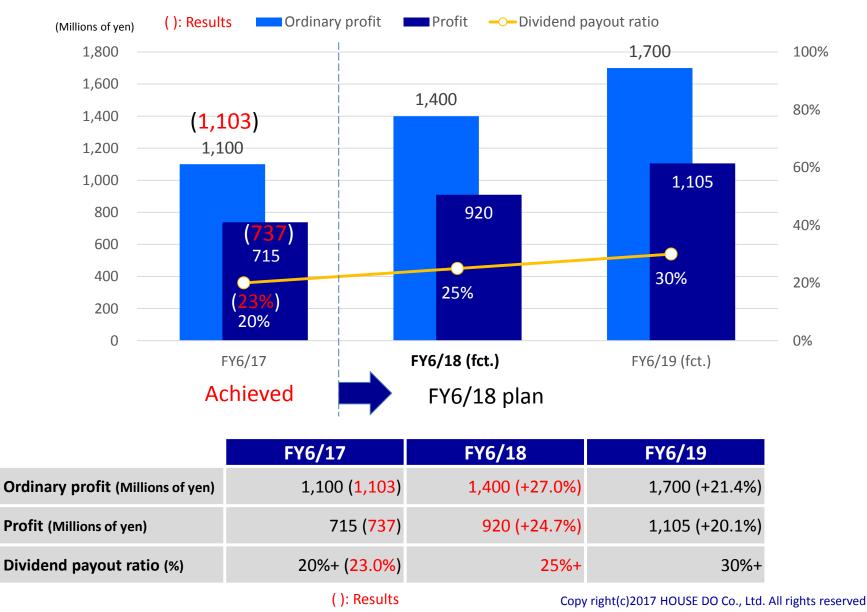
(Millions of yen)	Net sales	YoY change	Operating profit	YoY change	Ordinary profit
Franchisee Business	2,556	+15.1%	1,558	+19.4%	
House-Leaseback Business	*1 <b>2,166</b>	-22.8%	331	+0.3%	
Real Estate Finance Business	490	+121.6%	160	+119.9%	
Real Estate Buying and Selling Business	7,375	+3.7%	481	+14.0%	
Real Estate Brokerage Business	1,901	+2.3%	*2 <b>253</b>	-32.2%	
Renovation Business	2,978	+1.2%	201	-5.1%	
Other	-	-	-	-	Non-operating income: +36
Adjustment	-323	-	-1,382	-	Non-operating expenses: -240
Total	17,146	+1.8%	1,603	+28.4%	1,400
Plan to increase operating profit by 28.4% and ordinary profit by 27.0% (+27.0%)					

Plan to increase operating profit by 28.4% and ordinary profit by 27.0%

- \*1 Sales down because of the FY6/17 sales in the House-Leaseback Business of five large properties resulting in aggregate sales of ¥833 million and a profit of ¥132 million
- \*2 Profit down because of investments to open two directly operated stores

## Last Two Years of the Medium-term Plan Announced on August 22, 2016





Contents



4	Company Profile
3	FY6/18 Forecasts
2	FY6/17 Results by Segment
1	FY6/17 Consolidated Results Summary

# **Company Profile**



Company Name	HOUSE DO Co., Ltd.	Tokyo Headquarters
President and CEO	Masahiro Ando	
Established	January 2009 (founded in 1991)	
Capital	¥361 million	
Securities Code	3457	
Stock Listing	1st Section of the Tokyo Stock Exchange	Franchisee
Net Sales	¥16.8 billion (consolidated, fiscal year ended June 30	0, 2017) Real Estate Brokerage House- Leaseback
Employees	439 (group total, as of June 30, 2017)	Real Estate Buying and
Tokyo Headquarters	1-8-1 Marunouchi, Chiyoda-ku, Tokyo	Real Estate
Kyoto Head Office	670 Tearaimizu-cho, Nakagyo-ku, Kyoto	Finance
<b>Business Activities</b>	Franchisee Business, House-Leaseback	Business, Real Estate Finance Business,

Franchisee Business, House-Leaseback Business, Real Estate Finance Business, Real Estate Buying and Selling Business, Real Estate Brokerage Business, Renovation Business, and Property Management Business

Copy right(c)2017 HOUSE DO Co., Ltd. All rights reserved



Corporate Philosophy:

We are dedicated to perpetual prosperity and greater happiness by constantly creating affluence for customers, employees and society.

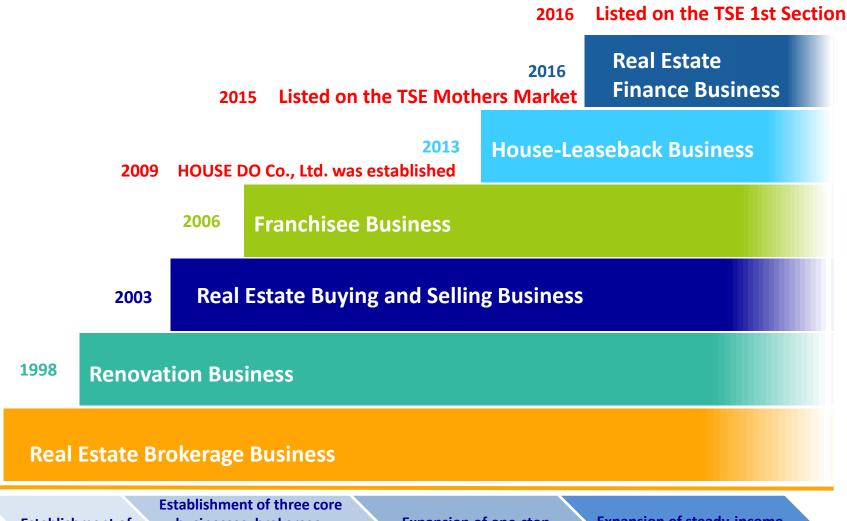
Management Philosophy:

We will be an organization that our customers need and we will focus all our energy and resources on serving our customers.

Brand Philosophy:

The HOUSEDO brand stands for activities that create an open housing market in Japan and a commitment to building a new residential information system for enabling customers to move to the best possible housing for each stage of their lives.





Establishment of business basis

1991

Founded

businesses: brokerage, housing and renovation, and buying and selling

Expansion of one-stop source of housing services Expansion of steady-income businesses

#### The Strengths of HOUSEDO





**HOUSEDO** 

Build a network for creating points of contact with customers and establishing close ties with the area served by each store

HOUSEDO provides the real estate business to make the world more reliable and convenient

Real Estate Information Distribution

## Build a network of 1,000 franchised stores in Japan (goal is 2025)

<u>Real Estate</u> <u>Solutions</u> (for Japan's aging population)

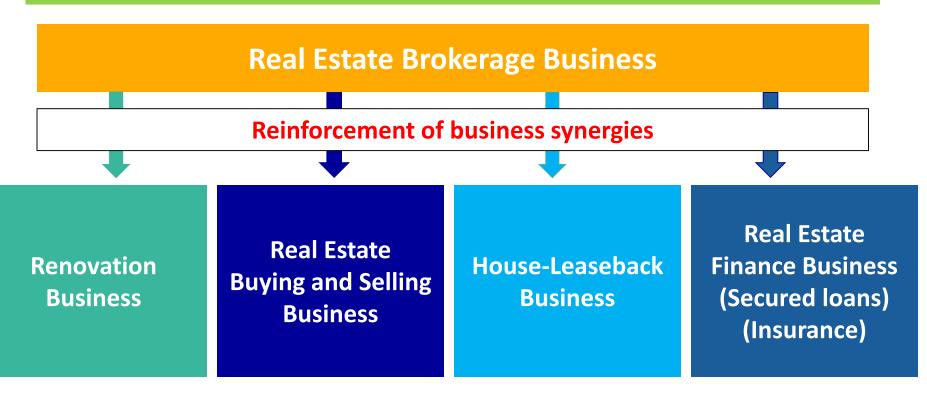
> House-Leaseback Real Estate Finance Reverse Mortgage

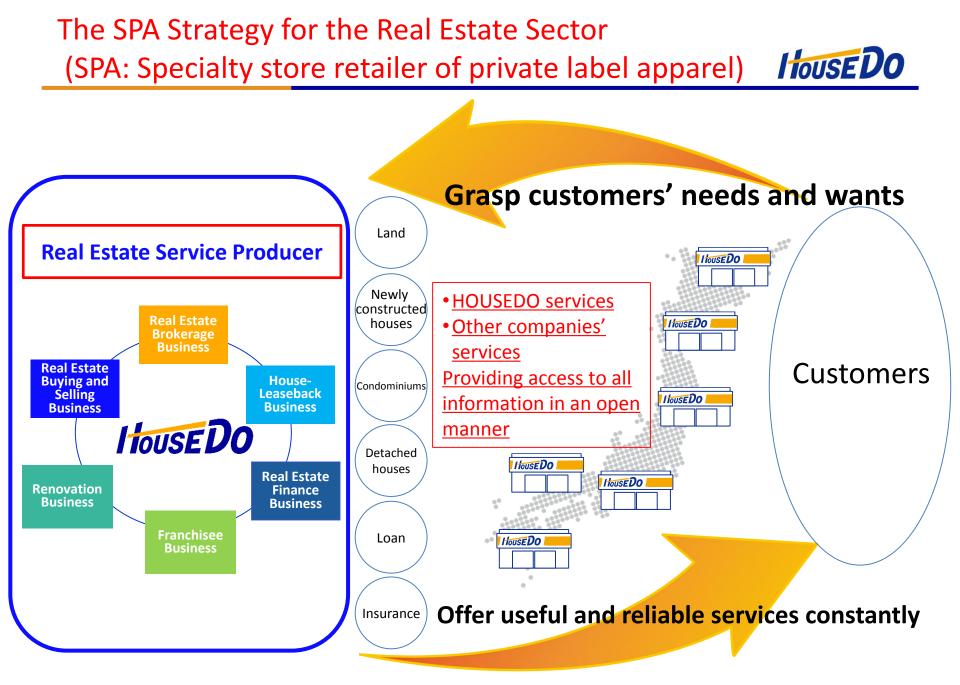


#### **One-stop source of housing services**

Using the Real Estate Brokerage Business for expanding services related to housing

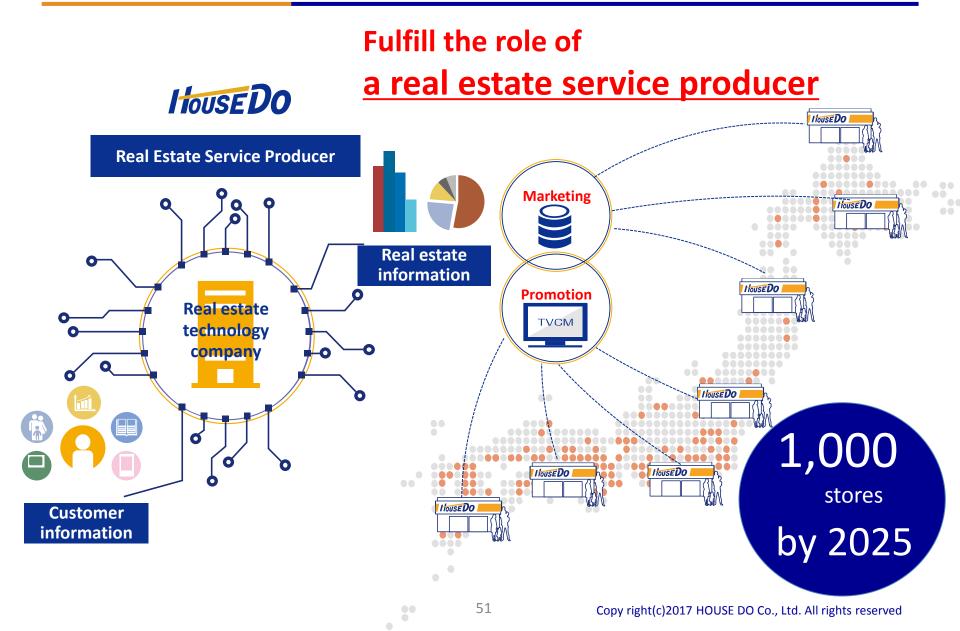
Franchisee Business (Nationwide network of franchise chain)





The Functions of a Real Estate Technology Company

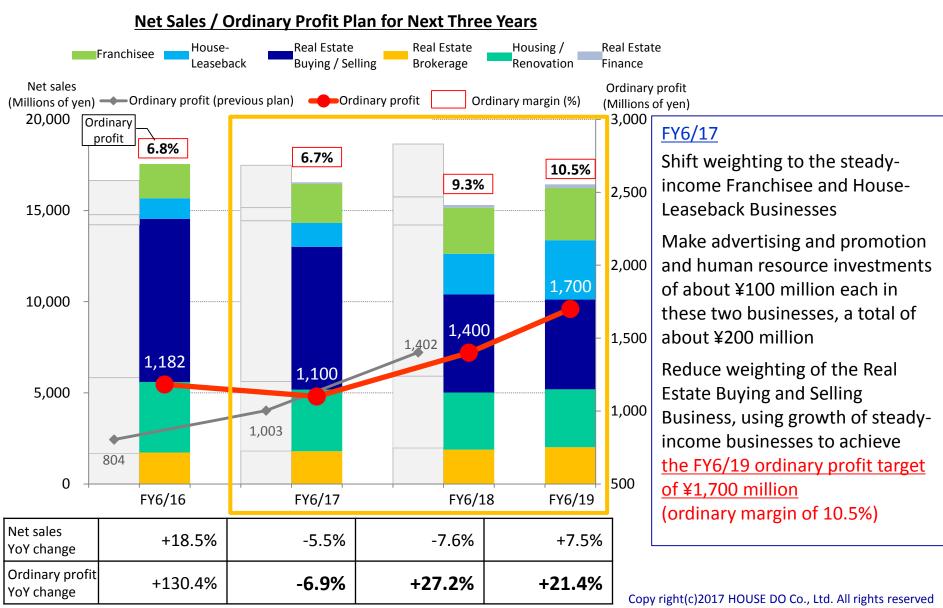




**Growth Strategy HOUSEDO**  Invest in Steady-income Businesses Labor-intensive income Real Estate Brokerage **Business Real Estate Buying Renovation Business** and Selling Business Steady income Franchisee Business **Real Estate Secured House-Leaseback** Loans Business **Business** 

## Medium-term Plan Announced in August 2016 (toward FY6/19)





## Medium-term Plan Announced in August 2016 (toward FY6/19)

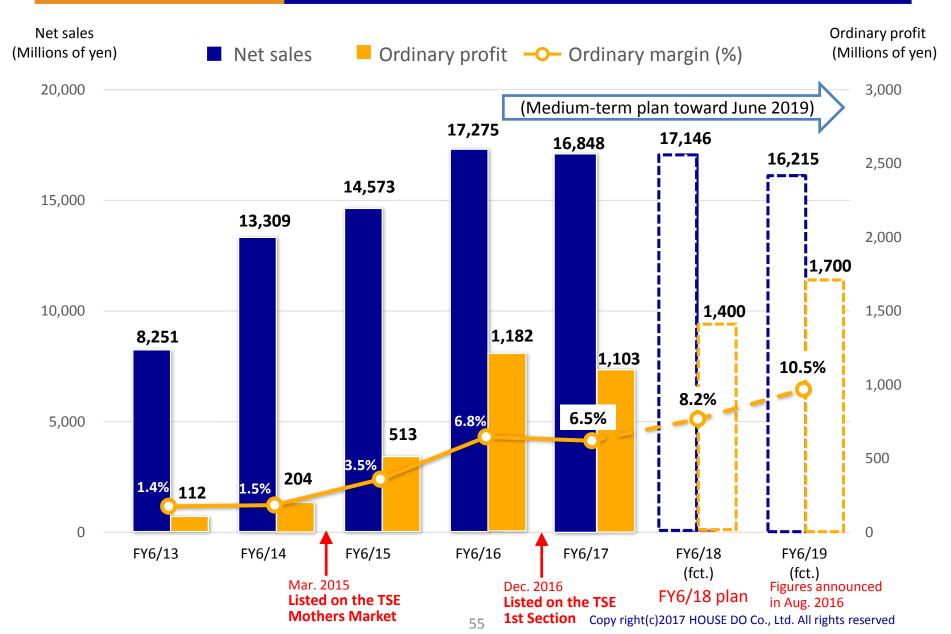


#### (Millions of yen)

	FY6/16	FY6/17 plan	FY6/18 plan	FY6/19 plan
Net sales	17,275	16,322	15,087	16,215
Gross profit	6,153	6,683	7,127	7,936
SG&A expenses	4,875	5,435	5,603	6,026
Operating profit	1,277	1,247	1,524	1,909
Operating margin	7.4%	7.6%	10.1%	11.8%
Ordinary profit	1,182	1,100	1,400	1,700
Ordinary margin	6.8%	6.7%	9.3%	10.5%
YoY change in ordinary profit	+130.4%	-6.9%	+27.2%	+21.4%

### Net Sales / Ordinary Profit (consolidated)







# Innovate the real estate industry!

HOUSE DO has the goals of raising the number of stores to 1,000 in Japan and 50,000 in Asia!

Copy right(c)2017 HOUSE DO Co., Ltd. All rights reserved

# **Innovate the Industry**

#### Making real estate an industry that benefits customers



#### The HOUSE DO website contains a variety of information for investors.

Housedo english page



Forward-looking Statements

Materials and information provided in this announcement contain forward-looking statements. These statements are based on expectations, forecasts and assumptions incorporating risk and uncertainties that may cause actual performance to differ from these statements.

Risk factors and other uncertainties include general economic conditions in Japan and other countries, such as industry and market conditions, and changes in interest rates and foreign exchange rates.

Even in the event of new information, a future event or some other event, the HOUSEDO Group has no obligation to update or revise the forward-looking statements in this announcement.