## Consolidated Summary Report for the Fiscal Year Ended March 31, 2018 [Japanese GAAP]

Company Name: BOOKOFF CORPORATION LIMITED<br>Code Number: 3313

Stock Exchange: Tokyo
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General meeting of shareholders:
Dividend payment date:
Securities report issue date:
Supplementary materials of financial results:
Financial results briefing:

June 23, 2018
June 25, 2018
June 25, 2018
Yes
Yes
(Amounts less than one million yen are rounded down)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2018 (April 1, 2017 - March 31, 2018)
(1) Consolidated Results of Operations (Percentage figures for net sales and profits represent year-on-year changes)

|  | Net sales |  | Operating profit |  | Ordinary profit |  | Profit attributable to owners of parent |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Million yen | YoY change | Million yen | YoY change \% | Million yen | YoY change \% | Million yen | YoY change |
| Fiscal year ended Mar. 31, 2018 | 80,049 | (1.6) | 613 | 426.6 | 1,092 | 85.6 | (889) | - |
| Fiscal year ended Mar. 31, 2017 | 81,344 | 6.2 | 116 |  | 588 |  | $(1,159)$ | - |
| (Note) Comprehensive income | Fiscal year Fiscal yea | r ended Mar <br> r ended Mar | $\begin{aligned} & \text { r. } 31,2018 \text { : } \\ & \text { r. } 31,2017 \text { : } \end{aligned}$ | $\begin{array}{r} ¥(820) \\ ¥(1,212) \end{array}$ | $\begin{aligned} & \text { million ( } \mathrm{n} . \\ & \text { million }(\mathrm{n} . \end{aligned}$ |  |  |  |


|  | Net income per <br> share | Fully diluted net <br> income per share | Return on <br> equity | Ratio of ordinary <br> profit to total assets | Operating <br> profit margin |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Yen | Yen | $\%$ | $\%$ | $\%$ |  |
| Fiscal year ended Mar. 31, 2018 | $(43.31)$ | - | $(6.5)$ | 2.2 | 0.8 |
| Fiscal year ended Mar. 31, 2017 | $(56.41)$ | - | $(7.7)$ | 1.2 | 0.1 |

(Reference) Equity in earnings (losses) of associates
Fiscal year ended Mar. 31, 2018: $¥(2)$ million Fiscal year ended Mar. 31, 2017: $¥(6)$ million
(2) Consolidated Financial Condition

|  | Total assets | Net assets | Equity ratio | Net assets per share |
| :--- | ---: | ---: | ---: | ---: |
|  | Million yen | Million yen | $\%$ | Yen |
| As of Mar. 31, 2018 | 47,888 | 13,307 | 27.5 | 640.77 |
| As of Mar. 31, 2017 | 51,047 | 14,242 | 27.9 | 693.15 |

(Reference) Shareholders' equity
As of Mar. 31, 2018: $¥ 13,166$ million As of Mar. 31, 2017: $¥ 14,242$ million
(3) Consolidated Cash Flows

|  | Cash flows from <br> operating activities | Cash flows from <br> investing activities | Cash flows from <br> financing activities | Cash and cash equivalents <br> at the end of period |
| :--- | ---: | ---: | ---: | ---: |
|  | Million yen | Million yen | Million yen | Million yen |
| Fiscal year ended Mar. 31, 2018 | 2,668 | $(940)$ | $(3,394)$ | 13,860 |
| Fiscal year ended Mar. 31, 2017 | 1,965 | $(2,054)$ | 224 | 15,268 |

## 2. Dividends

|  | Dividend per share |  |  |  |  | Total dividends | Dividendpayout ratio(Consolidated) | Dividends on net assets ratio (Consolidated) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | End of 1Q | End of 2Q | $\begin{gathered} \text { End of } \\ 30 \end{gathered}$ | End of FY | Full year |  |  |  |
|  | Yen | Yen | Yen | Yen | Yen | Million yen | \% | \% |
| Fiscal year ended Mar. 31, 2017 | - | - | - | 10.00 | 10.00 | 205 | - | 1.4 |
| Fiscal year ended Mar. 31, 2018 | - | - | - | 10.00 | 10.00 | 205 | - | 1.5 |
| $\begin{array}{l}\text { Fiscal year ending Mar. 31, } \\ \text { (est.) }\end{array}$ | - | - | - | 10.00 | 10.00 |  | 102.8 |  |

3. Consolidated Forecast for the Fiscal Year Ending March 31, 2019 (April 1, 2018 - March 31, 2019)
(Percentage figures represent year-on-year changes)

|  | Net sales |  | Operating profit |  | Ordinary profit |  | Profit attributable to owners of parent |  | Net income per share |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Million yen | YoY change $\%$ | Million yen | $\begin{array}{r} \text { YoY change } \\ \% \end{array}$ | Million yen | $\begin{array}{r}\text { YoY change } \\ \% \\ \hline\end{array}$ | Million yen | YoY change $\%$ | Yen |
| Full year | 80,500 | 0.6 | 800 | 30.3 | 1,200 | 9.8 | 200 |  | 9.73 |

(Note) Only the full-year forecast is shown because BOOKOFF Corporation manages performance on a fiscal year basis.

## Notes:

1. Significant changes in subsidiaries during the period (changes in specific subsidiaries accompanied by changes in the scope of consolidation): None

New: - (company name) Excluded: - (company name)
2. Changes in accounting policies and accounting-based estimates, and restatements
(1) Changes due to revision of accounting standards: None
(2) Changes due to other reasons: None
(3) Changes in accounting-based estimates: None
(4) Restatements: None
3. Number of shares outstanding (common shares) (Shares)

| (1) Shares outstanding (including treasury shares) | As of Mar. 31, 2018 | 22,573,200 | As of Mar. 31, 2017 | 22,573,200 |
| :---: | :---: | :---: | :---: | :---: |
| (2) Treasury shares | As of Mar. 31, 2018 | 2,025,785 | As of Mar. 31, 2017 | 2,025,782 |
| (3) Average number of shares outstanding | Fiscal year ended Mar. 31, 2018 | 20,547,417 | Fiscal year ended Mar. 31, 2017 | 20,547,418 |

(Reference) Non-consolidated Financial Results
Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2018(April 1, 2017 - March 31, 2018)
(1) Non-consolidated Results of Operations
(Percentage figures represent year-on-year changes)

|  | Net sales |  | Operating profit |  | Ordinary profit |  | Profit |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Million yen | YoY change \% | Million yen | YoY change \% | Million yen | YoY change \% | Million yen | YoY change \% |
| Fiscal year ended Mar. 31, 2018 | 65,619 | (4.4) | 963 | 214.8 | 1,349 | 82.5 | (533) | - |
| Fiscal year ended Mar. 31, 2017 | 68,617 | 4.1 | 306 | - | 739 | 255.5 | $(2,681)$ | - |


|  | Net income per share | Fully diluted net income per share |
| :--- | ---: | ---: |
| Yen | Yen |  |
| Fiscal year ended Mar. 31, 2018 | $(25.97)$ | - |
| Fiscal year ended Mar. 31, 2017 | $(130.49)$ | - |

(2) Non-consolidated Financial Condition

|  | Total assets | Net assets | Equity ratio | Net assets per share |
| :--- | ---: | ---: | ---: | ---: |
|  | Million yen | Million yen | $\%$ | Yen |
| As of Mar. 31, 2018 | 47,521 | 12,865 | 27.1 | 626.12 |
| As of Mar. 31, 2017 | 49,601 | 13,579 | 27.4 | 660.86 |

(Reference) Shareholders' equity
As of Mar. 31, 2018: $¥ 12,865$ million As of Mar. 31, 2017: $¥ 13,579$ million

* The current financial report is not subject to audit by certified public accountants or auditing firms.
* Cautionary statement regarding forecasts of operating results and special notes
(Forward-looking statements)
Forward-looking statements in these materials are based on information available to management at the time this report was prepared and assumptions that management believes are reasonable. This report is not promises by the Company regarding future performance. Actual results may differ materially from those projected in the forward-looking statements due to a variety of factors. Please see " 1 . Overview of Results of Operations" on page 2 of the attachments for items pertaining to the forecast stated above.


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## 1. Overview of Results of Operations

(1) Results of Operations

The BOOKOFF Group focuses on its core reuse business, which helps pre-owned goods find new value in a new home. The business mission is to become BOOKOFF for people who don't let things go to waste and a partner with an infrastructure for a waste-free lifestyle for people who don't want to toss things away. The BOOKOFF Group is dedicated to helping create a truly recycle-based society through the reuse of pre-owned goods across a wide range of categories including books, CDs, DVDs, games, home appliances, apparel, sporting goods, baby goods and other miscellaneous household items.

To accomplish this mission and continue growing, our business activities are guided by two basic policies. First is maximizing purchases by leveraging the comprehensive power of the BOOKOFF Group. Second is maximizing sales efficiency in stores and using the Internet.
In the fiscal year ended on March 31, 2018, in order to establish a foundation capable of supporting sustainable growth, activities were centered on a business strategy with two central goals. First is making the Reuse Store Business more profitable. Second is making significant changes in the HUGALL Business.

In the Reuse Store Business, operations in Japan have been divided into five regional business units. This new structure makes it possible to use new merchandise and Internet sales to change the operations of stores one by one in a manner that reflects the characteristics of each store. Strengthening the management of stores is another goal. The objective of all these actions is to make stores more profitable. Guided by these management policies, we are accelerating the pace of new store openings and remodels with BOOKOFF SUPER BAZAAR (a comprehensive large-format store of BOOKOFF and other stores carrying a variety of reuse merchandise) and BOOKOFF PLUS (BOOKOFF stores combining apparel-related reuse merchandise) formats as our core package of retail outlets. During the current fiscal year, we opened three BOOKOFF SUPER BAZAAR stores. In addition, two BOOKOFF stores were converted into the BOOKOFF PLUS store format.

In the HUGALL Business, there were a number of actions with the goal of making this business profitable. Two significant measures were the termination of the Tokyo Reuse Apparel special event sales business and the integration of the HUGALL Business with the BOOKOFF Online Business.

As a result of these efforts, consolidated net sales amounted to $¥ 80,049$ million, which was a $1.6 \%$ decrease from the previous fiscal year. The Group recorded an operating profit of $¥ 613$ million, which was a $426.6 \%$ increase from the previous fiscal year, an ordinary profit of $¥ 1,092$ million, which was an $85.6 \%$ increase from the previous fiscal year, and a loss attributable to owners of parent of $¥ 889$ million (compared with a loss of $¥ 1,159$ million in the previous fiscal year).

In the Reuse Store Business, there was an asset impairment loss for comprehensive large-format stores that are not expected to become profitable soon, losses for closing unprofitable stores and an addition to the allowance for store closing and other losses. In the HUGALL Business, where there was an operating loss in the current fiscal year, there was an asset impairment loss for the non-current assets of hugall Inc. In addition, the income tax and other tax rates at hugall Inc., which has an accumulated loss, were higher than initially expected because earnings were less than planned. As a result, there was a consolidated loss attributable to owners of parent.

Business segment sales were as follows:

## (Reuse Store Business)

The segment recorded net sales of $¥ 70,565$ million for the current fiscal year, which was a $0.8 \%$ decrease compared with the previous fiscal year.

During the fiscal year, 13 directly operated stores and two franchise stores were opened. There were 14 closings of directly operated stores and 18 closings of franchise stores, including one store that was closed to be combined with another Group store in the same building under a single brand.
The Reuse Store Business started using a new regional business unit structure in the current fiscal year. Major activities at existing BOOKOFF stores included a focus on merchandise and sales areas that match the characteristics of their respective markets, the use of the YAHUOKU! Internet auction service for Internet sales of store merchandise, and training programs for part-time store personnel for improving their
merchandise purchasing and sales capabilities. In addition, this business opened comprehensive large-format stores and made BOOKOFF With Co., Ltd. a consolidated subsidiary. However, total segment sales decreased mainly because of lower sales of books, software media, apparel and other merchandise at existing stores.

## (BOOKOFF Online Business)

The segment recorded net sales of $¥ 6,140$ million for the current fiscal year, which was a $5.9 \%$ decrease compared with the previous fiscal year.

As in the previous fiscal year, customer data was used to improve the E-commerce website and make other improvements. In addition, activities started for the expansion of sales channels such as Yahoo Shopping in the first quarter, and Amazon in the third quarter. Despite all these measures, segment sales were lower due to a decline in book sales and other reasons.

## (HUGALL Business)

The segment recorded net sales of $¥ 2,071$ million for the current fiscal year, which was a $7.7 \%$ decrease compared with the previous fiscal year.
As in the previous fiscal year, there were many activities to purchase a variety of merchandise. Two major initiatives are a service that goes to customers' homes to purchase items, mainly in the 23 wards of Tokyo, and the operation of One-Stop Purchasing Consultation Desks at several department stores. In addition, the HUGALL Business was combined with the BOOKOFF Online Business to raise efficiency. However, segment sales decreased due to the termination of the Tokyo Reuse Apparel special event sales business.
(Other)
The segment recorded net sales of $¥ 1,272$ million for the current fiscal year, which was a $10.8 \%$ decrease compared with the previous fiscal year.

One directly operated store was closed during the current fiscal year.
(Performance Trends)

|  | Fiscal year ended March 2017 | Fiscal year ended March 2018 |
| :---: | :---: | :---: |
| Net sales | 81,344 | $\mathbf{8 0 , 0 4 9}$ |
| Reuse Store Business | 71,150 | 70,565 |
| Store Net Sales | 68,468 | 68,261 |
| Sales to Franchisees | 2,682 | 2,303 |
| BOOKOFF Online Business | 6,522 | 6,140 |
| HUGALL Business | 2,244 | 2,071 |
| Other | 1,426 | 1,272 |
| Operating profit | 116 | 613 |
| Ordinary profit | 588 | 1,092 |
| Extraordinary gains | 28 | 59 |
| Extraordinary losses | 755 | 1,250 |
| Loss before income taxes | (137) | (98) |
| Loss attributable to owners of parent | $(1,159)$ | (889) |

(Amounts rounded down to the nearest one million yen)
(Store Opening/Closing by Segment)

|  |  | (Unit: number of stores) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Fiscal year ended March 2017 |  | Fiscal year ended March 2018 |  |
|  |  | Open | Close | Open | Close |
| Reuse Store Business | Group | 10 (Note 1) | 11 (Note 2) | 13 (Note 4) | 14 |
|  | Franchise | 2 | 27 (Note 3) | 2 | 18 (Note 5) |
| Other | Group | - | - | - | 1 |
|  | Franchise | - | - | - | - |
| Total store openings/closings | Group | 10 | 11 | 13 | 15 |
|  | Franchise | 2 | 27 | 2 | 18 |
| Fiscal year-end total | Group | 388 |  | 386 |  |
|  | Franchise | 455 |  | 439 |  |

Notes: 1. This figure includes one BOOKOFF store that were acquired from franchisees.
2. This figure includes one store closed to be combined with another Group store in the same building under a single brand.
3. This figure includes eight stores closed to be combined with another Group store in the same building under a single brand, and one BOOKOFF store that was acquired from a franchisee.
4. This figure includes nine BOOKOFF stores that was acquired from a franchisee.
5. This figure includes one store closed to be combined with another Group store in the same building under a single brand, and nine BOOKOFF stores that was acquired from a franchisee.

Outlook for the Fiscal Year Ending March 31, 2019

## (Overall Outlook)

The primary goals in the fiscal year ending in March 2019 are achieving consistent earnings in the Reuse Store Business and positioning for growth the department store purchasing consultation desk business, which has been combined with the BOOKOFF Online Business. By building a unified foundation for the entire chain of stores and providing outstanding services, all business segments have a strong commitment to contributing to the growth of the BOOKOFF Group's corporate value.

## (Reuse Store Business)

This business started using a regional business unit structure in the past fiscal year in order to operate stores that can adapt quickly to distinctive regional market characteristics. We will also continue to upgrade existing stores through low-cost operations, higher workforce productivity and other measures in order to build an even more profitable framework for this business.

We will continue to hold down the number of new large stores by opening only two or three BOOKOFF SUPER BAZAAR stores during the fiscal year. At existing BOOKOFF stores, we will make small investments for improvements like the addition of One-Stop Purchasing Consultation Desks. We will also close unprofitable stores to improve the profitability of this business.
We forecast an increase in sales in this business due mainly to the outlook for a contribution to sales from new stores and the expansion of the new Kaumaenique purchasing service to more stores.
(BOOKOFF Online Business) (Note 1)
Combining the HUGALL Business with this business and unifying logistics operations for the entire BOOKOFF Group are expected to result in more efficient operations for the entire group. This business is also taking more actions aimed enabling stores to work more closely with each other.
At distribution centers, our goals are maintaining a consistent level of operations and cutting expenses. We also plan on establishing closer ties between the department store purchasing consultation desk business, which were operated by the HUGALL Business, and the BOOKOFF Online business. We forecast a decrease in sales in this business primarily because of the termination in the past fiscal year of the Tokyo Reuse Apparel special event sales business.

We forecast consolidated sales of $¥ 80,500$ million, operating profit of $¥ 800$ million, ordinary profit of $¥ 1,200$ million and profit attributable to owners of parent of $¥ 200$ million.
(Consolidated Forecast)


(Amounts rounded down to the nearest one million yen)
Notes: 1. The HUGALL Business is no longer a reportable segment in the fiscal year ending in March 2019 because it has been combined with the BOOKOFF Online Business.
2. BOOKOFF Online Business sales in the fiscal year ended in March 2018 are the sum of sales in this business and in the HUGALL Business.
(2) Financial Position

Assets, Liabilities and Net Assets

## (Current Assets)

Current assets at the end of the current fiscal year were $¥ 31,430$ million, a decrease of $¥ 1,137$ million compared with $¥ 32,567$ million at the end of the previous fiscal year. This was mainly due to a decrease of $¥ 1,407$ million in cash and deposits, while there was an increase of $¥ 334$ million in merchandise.

## (Non-current Assets)

Non-current assets at the end of the current fiscal year were $¥ 16,458$ million, a decrease of $¥ 2,021$ million compared with $¥ 18,479$ million at the end of the previous fiscal year. This was mainly due to decreases of $¥ 1,334$ million in property, plant and equipment resulting from closing of stores and booking of impairment loss, and $¥ 569$ million in investments and other assets resulting from a decrease in shares of subsidiaries and associates caused by making BOOKOFF With and BOK MARKETING SDN.BHD. consolidated subsidiaries, $¥ 117$ million in intangible assets resulting from amortization of software and goodwill.

## (Liabilities)

Liabilities at the end of the current fiscal year were $¥ 34,580$ million, a decrease of $¥ 2,224$ million compared with $¥ 36,804$ million at the end of the previous fiscal year. Loans payable decreased $¥ 2,508$ million due to repayment of bank loans, while there was an increase of $¥ 109$ million in accounts payable-trade.

## (Net Assets)

Net assets at the end of the current fiscal year were $¥ 13,307$ million, a decrease of $¥ 934$ million compared with $¥ 14,242$ million at the end of the previous fiscal year. This was mainly due to a $¥ 1,142$ million decrease in retained earnings resulting mainly from a loss attributable to owners of parent and dividend payments from surplus, while there was a $¥ 141$ million increase in non-controlling interests resulting from making BOOKOFF With and BOK MARKETING SDN.BHD. consolidated subsidiaries.

## (3) Cash Flows

Cash and cash equivalents ("net cash") at the end of the current fiscal year amounted to $¥ 13,860$ million, a decrease of $¥ 1,407$ million compared to the end of the previous fiscal year.

Consolidated cash flows and the primary reasons for their fluctuation during the current fiscal year are as follows:

## (Cash Flows from Operating Activities)

Net cash provided by operating activities amounted to $¥ 2,668$ million (compared with $¥ 1,965$ million provided in the previous fiscal year). Although there was a loss before income taxes of $¥ 98$ million, there
were positive factors including $¥ 1,807$ million in depreciation, $¥ 1,103$ million in impairment loss, $¥ 88$ million in amortization of goodwill, a $¥ 141$ million decrease in notes and accounts receivable-trade and a $¥ 90$ million increase in provision for loss on store closing. Negative factors included income taxes paid of $¥ 735$ million.

## (Cash Flows from Investing Activities)

Net cash used in investing activities amounted to $¥ 940$ million (compared with $¥ 2,054$ million used in the previous fiscal year). Outlays include $¥ 503$ million for the purchase of property, plant, and equipment associated with new store openings, $¥ 534$ million for the purchase of intangible assets related to additional investments in systems, and $¥ 150$ million for payments for long-term leasehold deposits. Main cash inflows refund of long-term leasehold deposits associated with store closings of $¥ 426$ million.

## (Cash Flows from Financing Activities)

Net cash used in financing activities amounted to $¥ 3,394$ million (compared with $¥ 224$ million provided in the previous fiscal year). This result was mainly due to a net decrease of $¥ 2,710$ million in loans payable, $¥ 205$ million for cash dividends paid, $¥ 411$ million for repayments of lease obligations.
(Trends in Equity Ratio, Equity Ratio Based on Market Value, Ratio of Interest-Bearing Debt to Cash Flow and Interest Coverage Ratio)

|  | Fiscal year ended <br> March 2016 | Fiscal year ended <br> March 2017 | Fiscal year ended <br> March 2018 |
| :--- | ---: | ---: | ---: |
| Equity ratio (\%) | 31.6 | 27.9 | 27.5 |
| Equity ratio based on market value (\%) | 36.3 | 31.8 | 35.7 |
| Ratio of interest-bearing debt to cash flow (years) | 42.4 | 13.7 | 9.2 |
| Interest coverage ratio (times) | 3.3 | 10.6 | 15.8 |

Note: Equity ratio (\%): Shareholders' equity/total assets
Equity ratio based on market value: Market capitalization/total assets
Market capitalization is calculated using the number of shares outstanding less treasury shares.
Ratio of interest-bearing debt to cash flow (years): Interest-bearing debt/cash flows from operating activities Interest-bearing debt is the sum of short-term loans payable, current portion of long-term loans payable, long-term loans payable and long-term accounts payable-other, current portion of bonds, and bonds with subscription rights to shares.
Interest coverage ratio (times): Cash flows from operating activities/interest expense
(4) Basic Policy on Profit Distribution and Dividends for FY3/2018 and FY3/2019

The BOOKOFF Corporation considers the distribution of profits to be one of its highest management priorities, and aims to maintain a payout ratio of around $25 \%$ on a consolidated profit basis.

The basic policy is to aim for higher dividends supported by growth in sales and earnings while using retained earnings effectively for strengthening financial soundness and making strategic investments that will create a stronger base for future business operations.
Although there was a net loss of $¥ 43.31$ per share for the fiscal year ended in March 2018, a dividend per share of $¥ 10$ will be paid for this fiscal year as initially planned.

In the fiscal year ending in March 2019, we plan to pay a dividend of $¥ 10$ per share as in the year earlier.
2. Basic Approach to the Selection of Accounting Standards

The BOOKOFF Group will continue to prepare consolidated financial statements in accordance with generally accepted accounting principles in Japan for the time being to permit comparisons with prior years and with the financial data of other companies.

The Group will take suitable actions with regard to the application of International Financial Reporting Standards (IFRS) by taking into account associated factors in Japan and other countries.
3. Consolidated Financial Statements and Notes
(1) Consolidated Balance Sheet

|  | $\begin{gathered} \text { FY3/2017 } \\ \text { (As of Mar. 31, 2017) } \end{gathered}$ | $\begin{gathered} \text { FY3/2018 } \\ \text { (As of Mar. 31, 2018) } \end{gathered}$ |
| :---: | :---: | :---: |
| Assets |  |  |
| Current assets |  |  |
| Cash and deposits | 15,268,310 | 13,860,355 |
| Notes and accounts receivable-trade | 1,617,922 | 1,488,764 |
| Merchandise | 12,614,825 | 12,949,201 |
| Supplies | 38,408 | 31,063 |
| Deferred tax assets | 743,896 | 667,977 |
| Other | 2,289,449 | 2,434,586 |
| Allowance for doubtful accounts | $(4,906)$ | $(1,761)$ |
| Total current assets | 32,567,906 | 31,430,188 |
| Non-current assets |  |  |
| Property, plant and equipment |  |  |
| Buildings and structures | 15,948,458 | 15,536,286 |
| Accumulated depreciation | $(11,028,106)$ | $(11,505,998)$ |
| Buildings and structures, net | 4,920,351 | 4,030,287 |
| Land | 141,643 | 175,299 |
| Leased assets | 3,340,799 | 2,682,015 |
| Accumulated depreciation | $(1,416,639)$ | $(1,094,520)$ |
| Leased assets, net | 1,924,159 | 1,587,494 |
| Construction in progress | - | 698 |
| Other | 3,189,800 | 3,285,589 |
| Accumulated depreciation | $(2,330,899)$ | $(2,568,331)$ |
| Other, net | 858,901 | 717,257 |
| Total property, plant and equipment | 7,845,056 | 6,511,038 |
| Intangible assets |  |  |
| Goodwill | 268,447 | 138,218 |
| Leased assets | 11,108 | 7,151 |
| Other | 1,141,508 | 1,158,310 |
| Total intangible assets | 1,421,064 | 1,303,680 |
| Investments and other assets |  |  |
| Investment securities | 655,307 | 388,892 |
| Long-term loans receivable | 22,126 | 11,062 |
| Deferred tax assets | 178,335 | 172,226 |
| Guarantee deposits | 8,186,531 | 7,940,492 |
| Other | 261,284 | 205,379 |
| Allowance for doubtful accounts | $(90,281)$ | $(74,458)$ |
| Total investments and other assets | 9,213,303 | 8,643,594 |
| Total non-current assets | 18,479,423 | 16,458,313 |
| Total assets | 51,047,330 | 47,888,501 |


|  |  | (Unit: thousand yen) |
| :---: | :---: | :---: |
|  | $\begin{gathered} \text { FY3/2017 } \\ \text { (As of Mar. 31, 2017) } \end{gathered}$ | $\begin{gathered} \text { FY3/2018 } \\ \text { (As of Mar. 31, 2018) } \end{gathered}$ |
| Liabilities |  |  |
| Current liabilities |  |  |
| Accounts payable-trade | 343,217 | 452,354 |
| Short-term loans payable | 6,539,191 | 5,386,680 |
| Current portion of long-term loans payable | 3,664,791 | 4,966,884 |
| Current portion of bonds with share acquisition rights | - | 7,700,000 |
| Lease obligations | 389,489 | 388,181 |
| Income taxes payable | 767,005 | 666,342 |
| Provision for bonuses | 282,460 | 298,246 |
| Provision for sales rebates | 630,262 | 680,369 |
| Provision for shareholder benefit program | 64,297 | 90,683 |
| Provision for loss on store closing | 49,919 | 55,389 |
| Accounts payable-other | 2,091,287 | 1,878,230 |
| Other | 1,814,487 | 2,187,209 |
| Total current liabilities | 16,636,409 | 24,750,570 |
| Non-current liabilities |  |  |
| Bonds with share acquisition rights | 7,700,000 | - |
| Long-term loans payable | 8,925,930 | 6,268,059 |
| Lease obligations | 1,573,967 | 1,306,364 |
| Provision for loss on store closing | - | 35,087 |
| Asset retirement obligations | 1,573,962 | 1,785,050 |
| Other | 394,550 | 435,636 |
| Total non-current liabilities | 20,168,409 | 9,830,197 |
| Total liabilities | 36,804,818 | 34,580,768 |
| Net assets |  |  |
| Shareholders' equity |  |  |
| Capital stock | 3,652,394 | 3,652,394 |
| Capital surplus | 4,187,003 | 4,192,922 |
| Retained earnings | 7,747,457 | 6,605,076 |
| Treasury shares | $(1,260,826)$ | $(1,255,575)$ |
| Total shareholders' equity | 14,326,028 | 13,194,817 |
| Accumulated other comprehensive income |  |  |
| Valuation difference on available-for-sale securities | 53,057 | 81,345 |
| Foreign currency translation adjustment | $(136,574)$ | $(110,021)$ |
| Total accumulated other comprehensive income | $(83,516)$ | $(28,676)$ |
| Non-controlling interests | - | 141,592 |
| Total net assets | 14,242,511 | 13,307,733 |
| Total liabilities and net assets | 51,047,330 | 47,888,501 |

(2) Consolidated Statements of Income and Comprehensive Income

Consolidated Statement of Income
(Unit: thousand yen)

|  |  | (Unit: thousand yen) |
| :---: | :---: | :---: |
|  | FY3/2017 (Apr. 1, 2016 - Mar. 31, 2017) | FY3/2018 (Apr. 1, 2017 - Mar. 31, 2018) |
| Net sales | 81,344,039 | 80,049,760 |
| Cost of sales | 34,164,454 | 33,054,989 |
| Gross profit | 47,179,585 | 46,994,770 |
| Selling, general and administrative expenses |  |  |
| Provision of allowance for doubtful accounts | 629 | $(16,974)$ |
| Salaries and allowances | 4,811,640 | 4,911,511 |
| Salaries of part time employees | 12,923,884 | 12,397,502 |
| Bonuses | 526,048 | 520,288 |
| Provision for bonuses | 277,704 | 298,466 |
| Provision for shareholder benefit program | 64,297 | 84,690 |
| Retirement benefit expenses | 32,229 | 32,412 |
| Rents | 11,657,021 | 11,908,705 |
| Rent expenses | 750,993 | 667,639 |
| Other | 16,018,587 | 15,576,789 |
| Total selling, general and administrative expenses | 47,063,038 | 46,381,030 |
| Operating profit | 116,547 | 613,740 |
| Non-operating income |  |  |
| Gain from installment of vending machine | 143,252 | 127,922 |
| Gain on sales of recycling goods | 381,645 | 375,826 |
| Other | 215,945 | 278,995 |
| Total non-operating income | 740,843 | 782,744 |
| Non-operating expenses |  |  |
| Interest expenses | 186,311 | 170,136 |
| Share of loss of entities accounted for using equity method | 6,428 | 2,282 |
| Rent expenses on facilities | 4,883 | 67,440 |
| Other | 70,807 | 63,766 |
| Total non-operating expenses | 268,431 | 303,626 |
| Ordinary profit | 588,959 | 1,092,858 |
| Extraordinary income |  |  |
| Compensation for transfer | - | 36,000 |
| Gain on bargain purchase | - | 20,476 |
| Gain on sales of investment securities | 28,752 | 2,682 |
| Total extraordinary income | 28,752 | 59,158 |
| Extraordinary losses |  |  |
| Loss on valuation of investment securities | - | 1,322 |
| Loss on closing of stores | 15,419 | 33,784 |
| Provision for loss on store closing | 49,927 | 90,476 |
| Loss on retirement of non-current assets | 25,910 | 21,085 |
| Impairment loss | * 650,355 | * 1,103,570 |
| Loss on disaster | 13,619 | - |
| Total extraordinary losses | 755,233 | 1,250,241 |
| Loss before income taxes | $(137,521)$ | $(98,223)$ |
| Income taxes-current | 706,787 | 675,484 |
| Income taxes-deferred | 314,803 | 107,814 |
| Total income taxes | 1,021,591 | 783,299 |
| Loss | $(1,159,113)$ | $(881,522)$ |
| Profit attributable to non-controlling interests | - | 8,451 |
| Loss attributable to owners of parent | $(1,159,113)$ | $(889,974)$ |

## Consolidated Statement of Comprehensive Income

(Unit: thousand yen)

|  | $\begin{gathered} \text { FY3/2017 } \\ \text { (Apr. 1, 2016- Mar. 31, 2017) } \end{gathered}$ | $\begin{gathered} \text { FY3/2018 } \\ \text { (Apr. 1, } 2017-\text { Mar. 31, 2018) } \end{gathered}$ |
| :---: | :---: | :---: |
| Loss | $(1,159,113)$ | $(881,522)$ |
| Other comprehensive income |  |  |
| Valuation difference on available-for-sale securities | $(28,102)$ | 24,529 |
| Foreign currency translation adjustment | $(26,987)$ | 32,836 |
| Share of other comprehensive income of entities accounted for using equity method | 1,934 | 3,669 |
| Total other comprehensive income | * (53,155) | * 61,034 |
| Comprehensive income | $(1,212,268)$ | $(820,487)$ |
| Comprehensive income attributable to |  |  |
| Comprehensive income attributable to owners of parent | $(1,212,268)$ | $(831,084)$ |
| Comprehensive income attributable to noncontrolling interests |  | 10,596 |

(3) Consolidated Statement of Changes in Net Assets

FY3/2017 (Apr. 1, 2016 - Mar. 31, 2017)
(Unit: thousand yen)

|  | Shareholders' equity |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Capital stock | Capital surplus | Retained earnings | Treasury shares | Total shareholders' <br> equity |
| Balance at beginning of <br> current period | $3,652,394$ | $4,187,003$ | $9,420,256$ | $(1,260,826)$ | $15,998,827$ |
| Changes of items during <br> period |  |  |  |  |  |
| Change of scope of <br> consolidation |  |  |  |  |  |
| Dividends of surplus |  |  | $(513,685)$ |  | $(1,159,113)$ |
| Loss attributable to <br> owners of parent |  |  |  |  |  |
| Purchase of treasury <br> shares |  |  |  |  | $(513,685)$ |
| Net changes of items <br> other than shareholders' <br> equity |  |  |  |  | $(1,672,798)$ |


|  | Accumulated other comprehensive income |  |  | Total net assets |
| :---: | :---: | :---: | :---: | :---: |
|  | Valuation difference on available-for-sale securities | Foreign currency translation adjustment | Total accumulated other comprehensive income |  |
| Balance at beginning of current period | 79,226 | $(109,587)$ | $(30,361)$ | 15,968,465 |
| Changes of items during period |  |  |  |  |
| Change of scope of consolidation |  |  |  |  |
| Dividends of surplus |  |  |  | $(513,685)$ |
| Loss attributable to owners of parent |  |  |  | $(1,159,113)$ |
| Purchase of treasury shares |  |  |  |  |
| Net changes of items other than shareholders' equity | $(26,168)$ | $(26,987)$ | $(53,155)$ | $(53,155)$ |
| Total changes of items during period | $(26,168)$ | $(26,987)$ | $(53,155)$ | $(1,725,954)$ |
| Balance at end of current period | 53,057 | $(136,574)$ | $(83,516)$ | 14,242,511 |

FY3/2018 (Apr. 1, 2017 - Mar. 31, 2018)
(Unit: thousand yen)

|  | Shareholders' equity |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Capital stock | Capital surplus | Retained earnings | Treasury shares | Total shareholders' <br> equity |
| Balance at beginning of <br> current period | $3,652,394$ | $4,187,003$ | $7,747,457$ | $(1,260,826)$ | $14,326,028$ |
| Changes of items during <br> period |  |  |  |  |  |
| Change of scope of <br> consolidation |  | 5,918 | $(47,024)$ | 5,253 | $(35,851)$ |
| Dividends of surplus |  |  | $(205,382)$ |  | $(205,382)$ |
| Loss attributable to <br> owners of parent |  |  |  |  | $(889,974)$ |
| Purchase of treasury <br> shares |  |  |  |  | $(889,974)$ |
| Net changes of items <br> other than shareholders' <br> equity |  |  |  |  | $(2)$ |
| Total changes of items <br> during period |  |  |  |  |  |
| Balance at end of current <br> period | $3,652,394$ | $4,192,922$ |  | $6,605,076$ | $(1,255,575)$ |


|  | Accumulated other comprehensive income |  |  | Non-controlling interests | Total net assets |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Valuation difference on available-for-sale securities | Foreign currency translation adjustment | Total accumulated other comprehensive income |  |  |
| Balance at beginning of current period | 53,057 | $(136,574)$ | $(83,516)$ |  | 14,242,511 |
| Changes of items during period |  |  |  |  |  |
| Change of scope of consolidation |  |  |  |  | $(35,851)$ |
| Dividends of surplus |  |  |  |  | $(205,382)$ |
| Loss attributable to owners of parent |  |  |  |  | $(889,974)$ |
| Purchase of treasury shares |  |  |  |  | (2) |
| Net changes of items other than shareholders' equity | 28,287 | 26,553 | 54,840 | 141,592 | 196,432 |
| Total changes of items during period | 28,287 | 26,553 | 54,840 | 141,592 | $(934,778)$ |
| Balance at end of current period | 81,345 | $(110,021)$ | $(28,676)$ | 141,592 | 13,307,733 |

(4) Consolidated Statement of Cash Flows
(Unit: thousand yen)

|  | $\begin{gathered} \text { FY3/2017 } \\ \text { (Apr. 1, 2016 - Mar. 31, 2017) } \\ \hline \end{gathered}$ | $\begin{gathered} \text { FY3/2018 } \\ \text { (Apr. 1, } 2017-\text { Mar. 31, 2018) } \end{gathered}$ |
| :---: | :---: | :---: |
| Cash flows from operating activities |  |  |
| Loss before income taxes | $(137,521)$ | $(98,223)$ |
| Depreciation | 2,033,564 | 1,807,986 |
| Impairment loss | 650,355 | 1,103,570 |
| Amortization of goodwill | 106,032 | 88,005 |
| Gain on bargain purchase | - | $(20,476)$ |
| Increase (decrease) in provision for bonuses | 10,196 | 8,772 |
| Increase (decrease) in allowance for doubtful accounts | (382) | $(16,974)$ |
| Increase (decrease) in provision for loss on store closing | 49,927 | 90,476 |
| Increase (decrease) in provision for allowance of sales discounts | 65,855 | 31,534 |
| Increase (decrease) in provision for shareholder benefit program | 64,297 | 26,385 |
| Interest expenses | 186,311 | 170,136 |
| Share of loss (profit) of entities accounted for using equity method | 6,428 | 2,282 |
| Loss on store closings | 15,419 | 33,784 |
| Loss (gain) on valuation of investment securities | - | 1,322 |
| Loss on retirement of non-current assets | 25,910 | 21,085 |
| Loss on disaster | 13,619 | - |
| Compensation for removal | - | $(36,000)$ |
| Decrease (increase) in notes and accounts receivabletrade | $(192,352)$ | 144,318 |
| Decrease (increase) in inventories | $(333,179)$ | 19,059 |
| Increase (decrease) in notes and accounts payabletrade | $(56,810)$ | 96,570 |
| Increase (decrease) in accounts payable-other | 114,126 | $(164,450)$ |
| Other, net | 37,602 | 214,044 |
| Subtotal | 2,659,403 | 3,523,211 |
| Interest and dividend income received | 10,713 | 8,479 |
| Interest expenses paid | $(186,253)$ | $(168,672)$ |
| Proceeds from compensation for removal | - | 36,000 |
| Payments for loss on disaster | $(8,362)$ | - |
| Income taxes refund | 11,267 | 4,264 |
| Income taxes paid | $(521,308)$ | $(735,214)$ |
| Net cash provided by (used in) operating activities | 1,965,460 | 2,668,067 |


|  | FY3/2017 (Apr. 1, 2016 - Mar. 31, 2017) | FY3/2018 (Apr. 1, 2017 - Mar. 31, 2018) |
| :---: | :---: | :---: |
| Cash flows from investing activities |  |  |
| Proceeds from withdrawal of time deposits | 30,372 | - |
| Purchase of property, plant and equipment | $(1,761,900)$ | $(503,844)$ |
| Purchase of intangible assets | $(352,531)$ | $(534,673)$ |
| Payments for long-term leasehold deposits | $(307,049)$ | $(150,620)$ |
| Refund of long-term leasehold deposits | 386,146 | 426,062 |
| Proceeds from transfer of stores | $(45,592)$ | $(75,546)$ |
| Purchase of shares of subsidiaries resulting in change in scope of consolidation | - | $(20,386)$ |
| Other, net | $(3,624)$ | $(81,395)$ |
| Net cash provided by (used in) investing activities | $(2,054,179)$ | $(940,403)$ |
| Cash flows from financing activities |  |  |
| Net increase (decrease) in short-term loans payable | 2,942,146 | $(1,152,511)$ |
| Proceeds from long-term loans payable | 3,900,000 | 2,250,000 |
| Repayments of long-term loans payable | $(4,447,812)$ | $(3,807,694)$ |
| Redemption of bonds | $(1,000,000)$ | - |
| Payments for long-term accounts payable-other | $(103,417)$ | $(66,898)$ |
| Repayments of lease obligations | $(552,737)$ | $(411,368)$ |
| Purchase of treasury shares | - | (2) |
| Cash dividends paid | $(513,685)$ | $(205,382)$ |
| Dividends paid to non-controlling interests | - | (660) |
| Net cash provided by (used in) financing activities | 224,493 | $(3,394,518)$ |
| Effect of exchange rate change on cash and cash equivalents | $(3,987)$ | 12,931 |
| Net increase (decrease) in cash and cash equivalents | 131,787 | $(1,653,923)$ |
| Cash and cash equivalents at beginning of period | 15,127,511 | 15,268,310 |
| Increase in cash and cash equivalents from newly consolidated subsidiary | 9,011 | 245,968 |
| Cash and cash equivalents at end of period | 15,268,310 | 13,860,355 |

## (5) Notes to Consolidated Financial Statements

## (Notes Concerning the Going-Concern Premise)

Not applicable.
(Important Items that Form the Basis for Preparing Consolidated Financial Statements)

## 1. Scope of consolidation

(1) Number of consolidated subsidiaries: 12

## Primary consolidated subsidiaries:

BOOKOFF U.S.A. INC.
BOOKOFF Online, Inc.
Booklet Co., Ltd.
In FY3/2018, Manas Co., Ltd. is included in the scope of consolidation through acquisition of its shares.
Non-consolidated subsidiaries BOOKOFF With and BOK MARKETING SDN.BHD. were included in the scope of consolidation due to its increased importance.
hugall Inc. was excluded from the scope of consolidation since this company was absorbed by BOOKOFF Online, Inc., which became the surviving company, after which hugall Inc. was dissolved as of March 21, 2018.
(2) Primary non-consolidated subsidiaries

Not applicable.
2. Application of the Equity Method
(1) Number of affiliates accounted for using the equity method: 1

Company name:
BOS Partners, Inc.
(2) Non-consolidated subsidiaries and affiliates not accounted for using the equity method

Not applicable.
3. Fiscal years of consolidated subsidiaries

Among the consolidated subsidiaries, the fiscal year-end of Booklet Co., Ltd., BOOKOFF U.S.A. INC. and BOOKOFF FRANCE E.U.R.L. is the end of February, and the fiscal year-end of SCI BOC FRANCE is the end of December. The consolidated financial statements include the financial statements of these consolidated subsidiaries as of their fiscal year-ends. However, adjustments to the consolidated financial statements are made as needed for significant transactions that occur between their fiscal year-ends and the fiscal year-end for the consolidated financial statements.

The fiscal year-end of BOK MARKETING SDN.BHD. is the end of September. The consolidated financial statements use provisional financial statements prepared by BOK MARKETING SDN.BHD. as of the end of December. Adjustments to the consolidated financial statements are made as needed for significant transactions that occur between the end of December and the fiscal year end for the consolidated financial statements.

The fiscal year-end of BOOKOFF With is the end of November. The consolidated financial statements use provisional financial statements prepared by BOOKOFF With as of the end of February. Adjustments to the consolidated financial statements are made as needed for significant transactions that occur between the end of February and the fiscal year end for the consolidated financial statements.

Subsidiary Manasu Co., Ltd. was included in the consolidated financial statements for the first time in the fiscal year that ended in March 2018. As this company has changed its fiscal year end from the end of August to the end of March, the consolidated financial statements for the fiscal year that ended in March 2018 include the operations of Manasu for the 10-month period from June 1, 2017 to March 31, 2018.

The presentation of matters other than those disclosed above is omitted as there are no significant changes from information presented in the most recent securities report, filed on June 26, 2017.

## (Consolidated Balance Sheet)

* 1. The balance for non-consolidated subsidiaries and affiliates is as follows:

|  | (Unit: thousand yen) |  |
| :---: | :---: | :---: |
|  | FY3/2017 | FY3/2018 |
| (As of Mar. 31, 2017) | (As of Mar. 31, 2018) |  |

Investment securities (stocks)
348,891
2. The Company has entered into overdraft agreements with 11 banks in order to efficiently procure working capital. The balance of unexecuted loans under these agreements is as follows:

|  | FY3/2017 <br> (As of Mar. 31, 2017) | FY3/2018 <br> (As of Mar. 31, 2018) |  |
| :---: | :---: | ---: | ---: |
| Total overdraft amount | $9,860,000$ | $9,740,008$ |  |
| Executed loans payable |  | $3,560,004$ | $4,933,344$ |
|  | Balance | $6,299,996$ | $4,806,664$ |

## (Consolidated Statement of Income)

* Impairment loss

The Group recorded an impairment loss for the following asset groups.
FY3/2017 (Apr. 1, 2016 - Mar. 31, 2017)

| Application | Type | Location | Impairment loss <br> (Thousand yen) |
| :--- | :---: | :---: | :---: |
| Stores, etc. | Buildings and structures, etc. | BOOKOFF Lakewood Center Mall Store <br> (California, USA) and other 73 stores, etc. | 650,355 |

The Group regards each store as the base unit in identifying the smallest group of assets that generate cash flows.
For stores, etc. that have generated continuous losses stemming from their operating activities, and when it has been deemed that there is little potential for an earnings recovery, or when changes in the range of use have significantly reduced the recoverable amounts, the book values were reduced to recoverable amounts, and the amount of the reduction was recognized as an impairment loss and recorded as an extraordinary loss.

The breakdown of the impairment loss is as follows:
(Unit: thousand yen)
Buildings and structures 471,501

Leased assets (property, plant and equipment) 27,686
Property, plant and equipment-other 120,373
Goodwill 22,572
Intangible assets-other 7,634

| Investments and other assets-other | 586 |
| :--- | :--- |

Total
650,355
The recoverable amount for the asset group is measured using value in use, which is calculated by discounting future cash flows by $8 \%$.

FY3/2018 (Apr. 1, 2017 - Mar. 31, 2018)

| Application | Type | Location | Impairment loss <br> (Thousand yen) |
| :---: | :---: | :---: | :---: |
| Stores, etc. | Buildings and structures, etc. | HUGALL Business, Distribution Center <br> (Funabashi,Chiba) and other 30 stores, etc. | $1,103,570$ |

The Group regards each store as the base unit in identifying the smallest group of assets that generate cash flows.
For stores, etc. that have generated continuous losses stemming from their operating activities, and when it has been deemed that there is little potential for an earnings recovery, or when changes in the range of use have significantly reduced the recoverable amounts, the book values were reduced to recoverable amounts, and the amount of the reduction was recognized as an impairment loss and recorded as an extraordinary loss.

The breakdown of the impairment loss is as follows:

|  | (Unit: thousand yen) |
| :--- | ---: |
| Buildings and structures | 761,898 |
| Leased assets (property, plant and equipment) | 81,430 |
| Property, plant and equipment-other | 120,432 |
| Goodwill | 77,519 |
| Intangible assets-other | 52,306 |
| Investments and other assets-other | 9,983 |
| Total | $\underline{1,103,570}$ |

The recoverable amount for the asset group is measured using value in use, which is calculated by discounting future cash flows by $8 \%$.

## (Consolidated Statement of Comprehensive Income)

* Reclassification adjustments and tax effects related to other comprehensive income

|  | (Unit: thousand yen) |  |
| :---: | :---: | :---: |
|  | FY3/2017 | FY3/2018 |
|  | (Apr. 1, 2016 - Mar. 31, 2017) | (Apr. 1, 2017 - Mar. 31, 2018) |
| Valuation difference on available-for-sale securities |  |  |
| Amount incurred | $(10,891)$ | 35,796 |
| Amount of reclassification adjustments | $(28,752)$ | - |
| Before tax effects | $(39,643)$ | 35,796 |
| Amount of tax effects | 11,540 | $(11,267)$ |
| Valuation difference on other available-for-sale securities | $(28,102)$ | 24,529 |
| Foreign currency translation adjustment |  |  |
| Amount incurred | $(26,987)$ | 32,836 |
| Amount of reclassification adjustments | - | - |
| Before tax effects | $(26,987)$ | 32,836 |
| Amount of tax effects | - | - |
| Foreign currency translation adjustment | $(26,987)$ | 32,836 |
| Share of other comprehensive income of entities accounted for using equity method |  |  |
| Amount incurred | 1,951 | 3,592 |
| Amount of reclassification adjustments | (17) | 77 |
| Share of other comprehensive income of entities accounted for using equity method | 1,934 | 3,669 |
| Total other comprehensive income | $(53,155)$ | 61,034 |

## (Segment Information)

## Segment Information

1. Overview of reportable segments

The reportable segments of the BOOKOFF Group are the constituent units where separate financial information can be obtained and the Board of Directors uses this information on a regular basis to alloc ate resources and evaluate business performance.

The management philosophy of the BOOKOFF Group is "contributing to society through our business activities" and the "pursuit of employees' material and spiritual wellbeing." Operations include retail stores and a franchise business based on the concept of "reuse," focusing on BOOKOFF secondhand bookstores.

The BOOKOFF Group has three reportable segments defined by merchandise categories and business formats: Reuse Store Business, BOOKOFF Online Business and HUGALL Business.

The Reuse Store Business leverages the BOOKOFF brand to operate BOOKOFF SUPER BAZAAR stores (a comprehensive large-format store of BOOKOFF and other stores carrying a variety of reuse merchandise) and BOOKOFF PLUS stores (BOOKOFF stores combining apparel-related reuse merchandise). This business purchases and sells books, software, home appliances, apparel, sporting goods, baby goods, watches, luxurybrand bags, precious metals, kitchenware, household goods, etc. BOOKOFF stores exist through out Japan, as well as overseas. Stores are operated directly by the Company or franchised to other operators.

The BOOKOFF Online Business operates an E-commerce reuse shop (BOOKOFF Online) website that sells books and software.

The HUGALL Business operates new reuse businesses beyond the traditional retail format, dealing in products from a much greater range of categories.
2. Methods used to calculate net sales, profit or loss, assets, liabilities and other items in reportable segments

The accounting methods for the reported business segments are generally the same as those stated in Important Items that Form the Basis for Preparing Consolidated Financial Statements.

Profits in the reportable segments are based on operating profits.
Inter-segment sales and transfers are based on third-party transaction values.
3. Information concerning net sales, profit or loss, assets, liabilities and other items in reportable segments

FY3/2017 (Apr. 1, 2016 - Mar. 31, 2017)


Note: 1. Other segment is mainly engaged in operation of directly operated stores selling new books, planning, design, and construction of interior and exterior works for stores in all segments, and operation of book review community site.

FY3/2018 (Apr. 1, 2017 - Mar. 31, 2018)

\begin{tabular}{|c|c|c|c|c|c|c|c|c|}
\hline \multicolumn{9}{|r|}{(Unit: thousand yen)} \\
\hline \& \multicolumn{4}{|c|}{Reportable segment} \& \multirow[b]{2}{*}{Other (Note 1)} \& \multirow[b]{2}{*}{Total} \& \multirow[b]{2}{*}{Adjustment (Note 2)} \& \multirow[t]{2}{*}{\begin{tabular}{|c|}
\hline Amount \\
recorded in \\
consolidated \\
financial \\
statements \\
\hline
\end{tabular}} \\
\hline \& \begin{tabular}{l}
Reuse \\
Store Business
\end{tabular} \& \[
\begin{gathered}
\text { BOOKOFF } \\
\text { Online } \\
\text { Business }
\end{gathered}
\] \& \begin{tabular}{l}
HUGALL \\
Business
\end{tabular} \& Total \& \& \& \& \\
\hline \begin{tabular}{l}
Net sales \\
Sales to external customers Inter-segment sales and transfers
\end{tabular} \& \[
\begin{array}{r}
70,565,138 \\
45,478
\end{array}
\] \& \[
\begin{aligned}
\& 6,140,683 \\
\& 1,212,849
\end{aligned}
\] \& \[
\begin{array}{r}
2,071,284 \\
509,348
\end{array}
\] \& \[
\begin{gathered}
78,777,106 \\
1,767,676
\end{gathered}
\] \& \[
\begin{array}{r}
1,272,653 \\
384,605
\end{array}
\] \& \[
\begin{array}{r}
80,049,760 \\
2,152,282
\end{array}
\] \& \((2,152,282)\) \& 80,049,760 \\
\hline Total \& 70,610,617 \& 7,353,532 \& 2,580,633 \& 80,544,783 \& 1,657,258 \& 82,202,042 \& \((2,152,282)\) \& 80,049,760 \\
\hline Segment profit (loss) \& 3,419,989 \& 232,193 \& \((897,410)\) \& 2,754,771 \& \((114,546)\) \& 2,640,225 \& \((2,026,485)\) \& 613,740 \\
\hline Segment assets \& 28,344,764 \& 2,485,479 \& - \& 30,830,243 \& 720,024 \& 31,550,267 \& 16,338,233 \& 47,888,501 \\
\hline \begin{tabular}{l}
Other items \\
Depreciation and amortization Amortization of goodwill Increases in property, plant and equipment and intangible assets
\end{tabular} \& \[
\begin{array}{r}
1,497,486 \\
80,415 \\
1,020,943
\end{array}
\] \& 223,852 \& \[
\begin{array}{r}
24,122 \\
- \\
10,050
\end{array}
\] \& \[
\begin{array}{r}
1,745,461 \\
80,415 \\
1,146,402
\end{array}
\] \& \[
\begin{gathered}
6,314 \\
7,590 \\
14,000
\end{gathered}
\] \& \[
\begin{array}{r}
1,751,775 \\
88,005 \\
1,160,403
\end{array}
\] \& 56,210
-
83,657 \& \(1,807,986\)
88,005

$1,244,060$ <br>
\hline
\end{tabular}

Notes: 1. Other segment is mainly engaged in operation of directly operated stores selling new books, planning, design, and construction of interior and exterior works for stores in all segments, and operation of book review community site.
2. Difference between total amounts for reportable segments and amounts recorded in the consolidated financial statements, and primary items of such difference (items related to the difference adjustments)
(Unit: thousand yen)

| Profit | FY3/2017 | FY3/2018 |
| :--- | ---: | ---: |
| Total | $2,344,130$ | $2,754,771$ |
| Profit classified as "Other" | $(124,370)$ | $(114,546)$ |
| Inter-segment elimination | 55,547 | 135,784 |
| Corporate expenses (Note) | $(2,158,759)$ | $(2,162,269)$ |
| Operating profit | 116,547 | 613,740 |

Note: Corporate expenses are mainly expenses related to the management division of the Company.
(Unit: thousand yen)

| Assets | FY3/2017 | FY3/2018 |
| :--- | ---: | ---: |
| Total | $32,387,218$ | $30,830,243$ |
| Assets classified as "Other" | 827,065 | 720,024 |
| Other adjustments (Note 1) | $(266,333)$ | $(184,533)$ |
| Corporate assets (Note 2) | $18,099,380$ | $16,522,766$ |
| Total assets | $51,047,330$ | $47,888,501$ |

Notes: 1. Assets classified as "Other" are mainly offset/elimination amounts of claims/debts and unrealized gains related to the management division of the head office.
2. Corporate assets are mainly surplus funds (cash and deposits, marketable securities) and long-term investments (investment securities) of the Company and its subsidiaries
(Unit: thousand yen)

| Depreciation and amortization | FY3/2017 | FY3/2018 |
| :--- | ---: | ---: |
| Total | $1,986,465$ | $1,745,461$ |
| Assets classified as "Other" | 7,201 | 6,314 |
| Corporate assets (Note) | 39,897 | 56,210 |
| Total depreciation and amortization | $2,033,564$ | $1,807,986$ |

Note: Corporate assets mainly consist of depreciation expenses for systems-related assets.

Information concerning impairment loss of non-current assets by reportable segment
FY3/2017 (Apr. 1, 2016 - Mar. 31, 2017)

|  | Reporting Segment |  |  |  | Other | Total | Adjustment | Amount recorded in consolidated financial statements |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Reuse Store <br> Business | $\begin{aligned} & \text { BOOKOFF } \\ & \text { Online } \\ & \text { Business } \end{aligned}$ | HUGALL <br> Business | Total |  |  |  |  |
| Impairment loss | 558,365 | 17,983 | 54,940 | 631,288 | 20,392 | 651,680 | $(1,325)$ | 650,355 |

FY3/2018 (Apr. 1, 2017 - Mar. 31, 2018)

|  | Reporting Segment |  |  |  | Other | Total | Adjustment | Amount recorded in consolidated financial statements |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Reuse Store <br> Business | $\begin{aligned} & \text { BOOKOFF } \\ & \text { Online } \\ & \text { Business } \end{aligned}$ | HUGALL <br> Business | Total |  |  |  |  |
| Impai | 462,762 | 78,100 | 464,376 | 1,005,239 | 97,037 | 1,102,276 | 1,294 | 1,103,570 |

Information concerning amortization and unamortized balance of goodwill by reportable segment
FY3/2017 (Apr. 1, 2016 - Mar. 31, 2017)
(Unit: thousand yen)

|  | Reportable Segment |  |  |  | Other | Total | Adjustment | Amount recorded in consolidated financial statements |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Reuse Store Business | BOOKOFF <br> Online <br> Business | HUGALL <br> Business | Total |  |  |  |  |
| Amortization | 98,441 | - | - | 98,441 | 7,590 | 106,032 | - | 106,032 |
| Ending balance | 184,952 | - | - | 184,952 | 83,495 | 268,447 | - | 268,447 |

FY3/2018 (Apr. 1, 2017 - Mar. 31, 2018)


Information concerning gain on bargain purchase by reportable segment
FY3/2017 (Apr. 1, 2016 - Mar. 31, 2017)
There was no significant gain on bargain purchase recorded in FY3/2017.

FY3/2018 (Apr. 1, 2017 - Mar. 31, 2018)
A gain on bargain purchase of $¥ 20,476$ thousand was booked in the Reuse Store Business due to acquisition of Manas Co., Ltd. in FY3/2018.
(Per-Share Information)
(Unit: Yen)

|  | FY3/2017 | FY3/2018 |
| :--- | :---: | :---: |
|  | (Apr. 1, 2016-Mar. 31, 2017) | (Apr. 1, 2017- Mar. 31, 2018) |
| Net assets per share | 693.15 | 640.77 |
| Net loss per share | $(56.41)$ | $(43.31)$ |
| Diluted net income per share | - | - |

Notes: 1. Diluted net income per share is not presented since the Company had outstanding dilutive securities, though posted a net loss per share.
2. Net loss per share calculations are based on the following figures.

|  | $\begin{gathered} \text { FY3/2017 } \\ \text { (Apr. 1, 2016 - Mar. 31, 2017) } \end{gathered}$ | $\begin{gathered} \hline \text { FY3/2018 } \\ \text { (Apr. 1, } 2017-\text { Mar. 31, 2018) } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: |
| Net loss per share |  |  |
| Loss attributable to owners of parent (thousand yen) | $(1,159,113)$ | $(889,974)$ |
| Amount not attributable to common stockholders (thousand yen) | - |  |
| Loss attributable to owners of parent applicable to common stockholders (thousand yen) | $(1,159,113)$ | $(889,974)$ |
| Weighted average number of shares of common stock during the fiscal year (thousand shares) | 20,547 | 20,547 |
| Outline of dilutive shares which were not included in the calculation of fully diluted net income per share because they do not have dilutive effect: | BOOKOFF CORPORATION LIMITED Unsecured Convertible BondType Bonds with Share Acquisition Rights \#1 (aggregate face value $¥ 7,700$ million) |  |

## (Important Subsequent Events)

Not applicable.

This financial report is solely a translation of the Company's Kessan Tanshin (including attachments) in Japanese, which has been prepared in accordance with accounting principles and practices generally accepted in Japan, for the convenience of readers who prefer an English translation.

