# Results of Operations for the Third Quarter of the Fiscal Year Ending March 31, 2019 (FY3/19) 

## 2 QUICK со.,ıт.

# 1 3Q FY3/19 Consolidated Financial Summary 

## Both third quarter sales and earnings rose to new record highs

YoY Change/Vs. Revised Plan

|  | 3Q FY3/19 <br> results |
| :--- | ---: |
| Net sales | 14,252 |
| Gross profit | 8,903 |
| Selling, general and <br> administrative expenses | 6,623 |
| Operating profit | 2,279 |
| Ordinary profit | 2,305 |
| Profit attributable to <br> owners of parent | 1,550 |


| 3 CY 3 /18 results |  |  | 3 FY //19 plan |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Results | YoY change (amount) | $\begin{gathered} \text { YoY change } \\ (\%) \end{gathered}$ | dr |  | $\mathrm{v}_{\text {s.pplan }}^{\text {(s) }}$ |
| 12,218 | 2,034 | 16.6\% | 13,925 | 326 | 2.3\% |
| 7,312 | 1,590 | 21.8\% | 8.631 | 272 | 3.2\% |
| 5,403 | 1,220 | 22.6\% | 6,659 | (36) | (0.5) \% |
| 1,909 | 370 | 19.4\% | 1,971 | 308 | 15.6\% |
| 1,983 | 322 | 16.2\% | 2,131 | 174 | 8.2\% |
| 1,391 | 159 | 11.5\% | 1,451 | 99 | 6.9\% |

1 3Q FY3/19 Segment Results (YoY Change/Vs. Revised Plan)

YoY Change/Vs. Revised Plan


Note: Major figures that impact segment sales and profit include inter-segment transactions

## 1 Changes in Segment Sales (YoY change)

- Human Resources Service Business contributed to strong sales. Overseas Business also remained firm.
(Millions of yen)

| Segment | 3Q FY3/19 <br> results | 3Q FY3/18 results | YoY change (amount) | Main factors |
| :---: | :---: | :---: | :---: | :---: |
| Human Resources Service Business | 8,804 | 7,549 | 1,254 | -Personnel placement 1,192 <br> - Temporary staffing 16 <br> - Nursery school operations 36 |
| Recruiting Business | 2,648 | 2,370 | 278 | -Recruiting advertising 103 <br> (new graduates 14, mid-year professionals 89 ) <br> -In-house planned products 158 |
| Information <br> Publishing Business | 1,447 | 1,292 | 154 | -Free paper 15 <br> -Posting service 45 <br> - Concierge service 53 <br> - WEB products 20 |
| Other | 1,352 | 1,005 | 346 | - Internet-Related Business 89 <br> - Overseas Business 257 <br> (USA 35 , UK 183) |
| Consolidated total | 14,252 | 12,218 | 2,034 | - |

## 1 Changes in Segment Operating Profit (YoY change)

Strong performance of the Human Resources Service Business absorbed higher costs.
(Millions of yen)

| Segment | 3Q FY3/19 results | 3Q FY3/18 results | YoY change (amount) | Main factors |
| :---: | :---: | :---: | :---: | :---: |
| Human Resources <br> Service Business | 1,898 | 1,668 | 230 | -Personnel placement promotions 133 <br> -Information service charge concerning personnel placement 64 <br> -Higher labor cost of childcare workers due to opening of nursery schools 36 <br> -Higher personnel expenses due to larger workforce 548 <br> - Higher rent due to expanded floor space 60 |
| Recruiting Business | 600 | 518 | 82 | - Outsourcing expenses for in-house planned products 110 <br> -Higher personnel expenses due to larger workforce 83 |
| Information Publishing Business | 97 | 0 | 96 | -Labor cost 8 <br> - Higher cost due to growth in sales (WEB products 10, Shipment expenses 12) |
| Other | 238 | 182 | 56 | -Higher expenses due to consolidation of subsidiaries in UK and Vietnam and QG 199 <br> - Higher personnel expenses due to larger workforce (InternetRelated Business 10, Overseas Business 38) |
| Adjustment | (555) | (460) | (94) | - Directors remuneration and personnel expenses 88 <br> -Recruiting expenses 16 |
| Consolidated total | 2,279 | 1,909 | 370 | - |

## 1 Changes in Segment Sales (Vs. Revised Plan)

- All segment sales are generally in line with the revised plan.
(Millions of yen)

| Segment | 3Q FY3/19 results | 3Q FY3/19 <br> revised plan | Vs. plan (amount) | Main factors |
| :---: | :---: | :---: | :---: | :---: |
| Human Resources Service Business | 8,804 | 8,658 | 145 | -Personnel placement 123 <br> - Temporary staffing 7 <br> - Nursery school operations 10 |
| Recruiting Business | 2,648 | 2,527 | 121 | -Recruiting advertising 60 (new graduates 3 , mid-year professionals 56) <br> -In-house planned products 41 |
| Information Publishing Business | 1,447 | 1,415 | 31 | - Free paper (3) <br> -Posting service 13 <br> - WEB products 23 |
| Other | 1,352 | 1,324 | 28 | - Internet-Related Business 38 <br> - Overseas Business (10) <br> (UK (9) , China (1)) |
| Consolidated total | 14,252 | 13,925 | 326 | - |

## 1 Changes in Segment Operating Profit (Vs. Revised Plan)

- There was a positive effect from cost reduction in the Human Resources Service Business.

| Segment | 3Q FY3/19 results | 3Q FY3/19 <br> revised plan | Vs. plan (amount) | Main faotors |
| :---: | :---: | :---: | :---: | :---: |
| Human Resources Service Business | 1,898 | 1,708 | 189 | - Personnel placement promotions (30) <br> - Personnel expenses (38) <br> - Labor cost of temporary staff 15 |
| Recruiting Business | 600 | 507 | 93 | -Higher cost due to growth in sales (Higher outsourcing expenses for advertisement production 29) |
| Information Publishing Business | 97 | 92 | 5 | - Higher cost due to growth in sales (WEB products 12, Shipment expenses 7) |
| Other | 238 | 209 | 28 | -Higher cost due to growth in sales of InternetRelated Business 8 |
| Adjustment | (555) | (546) | (8) | -Recruiting expenses 3 , Communication cost 1 <br> - Personnel expenses 1 |
| Consolidated total | 2,279 | 1,971 | 308 | - |

## 2 Supplementary <br> Materials

## Reference Data

## 1,132

(Number of employees up by 154 from the end of March 2018)
【Main change factors】
Human Resources Service Business
: Personnel placement +87
Recruiting Business
: +30
Other
: Colorful Company +9, Overseas Business +15
Note 1. QUICK VIETNAM and QUICK GLOBAL were included in the Common segment item because they were not consolidated in years before FY3/18.

Note 2. In April 2018, 90 new college graduates started working at QUICK.
Number of employees by segment


Note 1. The number of employees is shown with "the number of regular staff + the number of temporary staff(with social insurance)."
Note 2. Numbers in parentheses for the Common segment include the number of individuals belong to non-consolidated subsidiaries.

## 2 Medium-term Management Plan




## 2 Medium-term Management Plan (Segment Sales and Operating Profit)

Medium-term Management Plan by Segment (FY3/19-FY3/21)
(Millions of yen)

|  |  | FY3/18 results | FY3/19 |  | FY3/20 |  | FY3/21 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Revised plan | YoY change | Plan | YoY change | Plan | YoY change |
| $\frac{\infty}{\frac{\infty}{\infty}}$ | Human Resources Services Business |  | 9,915 | 11,524 | 16.2\% | 13,171 | 14.3\% | 15,314 | 16.3\% |
|  | Recruiting Business | 3,693 | 3,817 | 3.4\% | 3,923 | 2.8\% | 4,056 | 3.4\% |
|  | Information <br> Publishing Business | 1,762 | 1,910 | 8.4\% | 1,913 | 0.2\% | 2,080 | 8.7\% |
|  | Other | 1,404 | 1,717 | 22.3\% | 1,991 | 15.9\% | 2,398 | 20.4\% |
|  | Total | 16,775 | 18,970 | 13.1\% | 21,000 | 10.7\% | 23,850 | 13.6\% |
|  | Human Resources <br> Services Business | 1,735 | 2,004 | 15.5\% | 2,234 | 11.5\% | 2,540 | 13.7\% |
|  | Recruiting Business | 881 | 950 | 7.8\% | 860 | (9.5) \% | 901 | 4.8\% |
|  | Information <br> Publishing Business | 3 | 129 | 3,693.4\% | 107 | (16.6) \% | 187 | 74.3\% |
|  | Other | 198 | 226 | 14.3\% | 243 | 7.3\% | 426 | 75.3\% |
|  | Adjustment | (619) | (737) | - | (625) | - | (626) | - |
|  | Total | 2,198 | 2,573 | 17.0\% | 2,820 | (9.6\%) | 3,430 | (21.6\%) |



Forecasts of results of operations in this presentation are based on information that was available when this presentation was prepared. These forecasts are vulnerable to uncertainties involving the economy, competition, the success or failure of new services, and other factors. Consequently, actual performance may differ significantly from the forecasts in this presentation.

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