## Summary of Financial Results for the Third Quarter of Fiscal Year Ending March 31, 2020 (FY2019) (Nine Months Ended December 31, 2019)

[Japanese GAAP]
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Stock code: 8136
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Scheduled date of filing of Quarterly Report: February 14, 2020
Starting date of dividend payment: -
Preparation of supplementary materials for quarterly financial results: Yes
Holding of quarterly financial results meeting: None
Note: The original disclosure in Japanese was released on February 12, 2020 at 16:00 (GMT +9).
(All amounts are rounded down to the nearest million yen)

1. Consolidated Financial Results for the Third Quarter of FY2019 (April 1, 2019 - December 31, 2019)
(1) Consolidated results of operations

|  | Sales |  | Operating Profit |  | Ordinary Profit |  | Net Profit Attributable <br> to Owners of Parent |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | :---: |
|  | Millions of yen |  | $\%$ | Millions of yen | $\%$ | Millions of yen | $\%$ |  |
| Millions of yen | $\%$ |  |  |  |  |  |  |  |
|  | 42,151 | $(3.4)$ | 2,433 | $(36.1)$ | 3,307 | $(27.9)$ | 1,540 |  |
| Nine months ended Dec. 31, 2019 | $43.9)$ |  |  |  |  |  |  |  |
| Nine months ended Dec. 31, 2018 | 43,623 | $(1.2)$ | 3,810 | $(12.6)$ | 4,586 | $(2.6)$ | 3,016 |  |

Note: Comprehensive income (millions of yen) $\quad$ Nine months ended Dec. 31, 2019: 466 (down 76.4\%)
Nine months ended Dec. 31, 2018: 1,979 (down 49.2\%)

|  | Net Profit per Share | Fully-Diluted Net <br> Profit per Share |
| :--- | ---: | :---: |
|  | Yen | Yen |
| Nine months ended Dec. 31, 2019 | 18.16 |  |
| Nine months ended Dec. 31, 2018 | 35.55 | - |

(2) Consolidated financial position

|  | Total Assets | Net Assets | Equity Ratio |
| :---: | :---: | :---: | :---: |
|  | Millions of yen | Millions of yen | \% |
| As of Dec. 31, 2019 | 94,521 | 50,233 | 52.8 |
| As of Mar. 31, 2019 | 95,185 | 52,396 | 54.7 |

## 2. Dividends

|  | Dividend per Share |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | 1Q-end | 2Q-end | 3Q-end | Year-end | Total |
| FY2018 | Yen | Yen | Yen | Yen | Yen |
|  |  | - | 15.00 |  | - |
|  |  | - | 15.00 |  | 15.00 |
| FY2019 (forecast) |  |  |  |  | 30.00 |

Note: Revisions to the most recently announced dividend forecast: None
Breakdown of the year-end dividend for FY2019 (forecast):
Ordinary dividend: 15.00 yen; Commemorative dividend: 5.00 yen

## 3. Consolidated Forecasts for FY2019 (April 1, 2019 - March 31, 2020)

(Percentages represent year-on-year changes)

|  | Sales |  | Operating Profit |  |  | Ordinary Profit |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | \(\left.\begin{array}{c}Net Profit Attributable <br>

to Owners of Parent\end{array} $$
\begin{array}{c}\text { Net Profit per } \\
\text { Share }\end{array}
$$\right]\)

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## * Notes

(1) Changes in consolidated subsidiaries during the period (changes in scope of consolidation): None

Newly added: - Excluded: -
(2) Application of special accounting methods for presenting quarterly consolidated financial statements: None
(3) Changes in accounting policies and accounting-based estimates, and restatements

1) Changes in accounting policies due to revisions in accounting standards, others: Yes
2) Changes in accounting policies other than 1) above: None
3) Changes in accounting-based estimates: None
4) Restatements: None

Note: Please refer to "2. Quarterly Consolidated Financial Statements and Notes, (3) Notes to Quarterly Consolidated Financial Statements, Changes in Accounting Policies" on page 11 of the attachments for further information.
(4) Number of outstanding shares (common stock)

1) Number of outstanding shares at the end of the period (including treasury stock)
As of Dec. 31, 2019:
$89,065,301$ shares
As of Mar. 31, 2019:
$89,065,301$ shares
2) Number of shares of treasury stock at the end of the period

As of Dec. 31, 2019: 4,247,083 shares As of Mar. 31, 2019: 4,208,583 shares
3) Average number of shares outstanding during the period

Nine months ended Dec. 31, 2019: 84,852,868 shares Nine months ended Dec. 31, 2018: 84,849,774 shares

Note 1: The current quarterly financial report is not subject to quarterly review by certified public accountants or auditing firms.
Note 2: Cautionary statement with respect to forward-looking statements and other special items
Forecasts regarding future performance in these materials are based on assumptions judged to be valid and information currently available to the Company. These materials are not promises by the Company regarding future performance. Actual results may differ significantly from these forecasts for a number of factors. Please refer to " 1 . Qualitative Information on Quarterly Consolidated Financial Performance, (3) Explanation of Consolidated Forecasts and Other Forward-looking Statements" on page 5 of the attachments for forecast assumptions and notes of caution for usage.

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## 1. Qualitative Information on Quarterly Consolidated Financial Performance

## (1) Explanation of Results of Operations

During the first nine months of the fiscal year under review, sales in Japan increased despite the impact of the typhoon and consumption tax hike in October on product sales, licensing, and the theme park business. In the theme park business, especially, events drew in customers and products tailored to those events sold well, while the product sales business benefited from highly topical products. Overseas, the impact of external factors, including a decline in sales from three top licensees in China and a fall in store sales due to demonstrations in Hong Kong, was greater than anticipated. Meanwhile, in Southeast Asia, new licensing agents started operations in the Philippines and Indonesia while new channel development in North America proved successful and contributed to sales. In addition, a new COO was appointed to a European subsidiary in December 2019 and has begun to turn it around.

As a result of these factors, sales fell $3.4 \%$ year-on-year to 42.1 billion yen, with a decline in overseas royalty income having an especially large impact. Operating profit fell $36.1 \%$ to 2.4 billion yen due in part to an increase in selling, general, and administrative expenses because of higher commission expenses and sales and promotion expenses. Ordinary profit fell $27.9 \%$ to 3.3 billion yen, mainly due to accounting interest income and gain on investments in partnership as non-operating profit. Net profit attributable to owners of parent fell $48.9 \%$ to 1.5 billion yen after accounting for extraordinary gains of 0.2 billion yen including gains on sales of investment securities; extraordinary losses including 0.7 billion yen loss related to a competition-law surcharge imposed by the European Commission; and total income taxes of 1.1 billion yen.

Since the accounting period for all overseas consolidated subsidiaries runs from January to December, the first nine months under review for these subsidiaries covers the period from January to September 2019.

Reportable Segment
(100 millions of yen)

|  | First nine months of | Sales |  |  |  | Segment profit (operating profit) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY2018 | FY2019 | Increase/ decrease | Change <br> (\%) | FY2018 | FY2019 | Increase/ decrease | Change (\%) |
| Japan | Product sales/others | 265 | 268 | 3 | 1.1 | 27 | 20 | (6) | (23.5) |
|  | Royalties | 72 | 70 | (2) | (3.4) |  |  |  |  |
|  | Total | 338 | 338 | 0 | 0.2 |  |  |  |  |
| Europe | Product sales/others | 0 | 0 | (0) | (63.2) | (2) | (4) | (2) | - |
|  | Royalties | 13 | 9 | (3) | (27.3) |  |  |  |  |
|  | Total | 13 | 9 | (3) | (27.6) |  |  |  |  |
| North America | Product sales/others | 7 | 6 | (1) | (13.8) | (7) | (7) | 0 | - |
|  | Royalties | 11 | 11 | 0 | 3.8 |  |  |  |  |
|  | Total | 18 | 18 | (0) | (3.1) |  |  |  |  |
| Latin <br> America | Product sales/others | 0 | 0 | (0) | (35.0) | 0 | 0 | (0) | (95.1) |
|  | Royalties | 3 | 3 | (0) | (11.3) |  |  |  |  |
|  | Total | 4 | 3 | (0) | (12.1) |  |  |  |  |
| Asia | Product sales/others | 6 | 5 | (0) | (4.8) | 24 | 19 | (5) | (22.8) |
|  | Royalties | 55 | 45 | (10) | (18.3) |  |  |  |  |
|  | Total | 61 | 51 | (10) | (17.0) |  |  |  |  |
| Adjustment |  | - | - | - | - | (4) | (4) | 0 | - |
| Consolidated | Product sales/others | 279 | 280 | 1 | 0.6 | 38 | 24 | (13) | (36.1) |
|  | Royalties | 157 | 140 | (16) | (10.4) |  |  |  |  |
|  | Total | 436 | 421 | (14) | (3.4) |  |  |  |  |

Note: Regional subsidiaries overseas pay the amount of royalties commensurate as the cost of sales while the Japanese parent company (the copyright holder) calculates this income as sales. Because consolidated transactions are eliminated, however, these are not included in Japan's sales figures stated above (although included in segment profit (operating profit)).
Further, the above sales figures are "sales to customers," and the inter-segment sales, which are not limited to the above-mentioned royalties, are eliminated as internal transaction sales.
i. Japan: Sales rose slightly year-on-year to 33.8 billion yen and operating profit fell $23.5 \%$ to 2.0 billion yen.

In the product sales business, customer numbers saw year-on-year double-digit growth during the October to December period despite the adverse effect of the consumption-tax hike and appearance of typhoons in the first half of October, and same-store sales (based on directly owned stores and directly operated shops within department stores) exceeded the previous year's level, reaching $109.1 \%$. These favorable trends occurred due to strong sales from the birthday promotion of Hello Kitty, which celebrated its 45th anniversary; Christmas gifts tied in with the established annual novelty sales promotion; and seasonal warmth-related items together with monthly lucky-draw lottery sales supported by a wide age-range of customers. Just like the first half of the current fiscal year, the customer base expanded greatly with the launch of the second part of the Enjoy Idol series focused on the junior-high school, high school, and university student segment and the female office worker segment. Moreover, on January 24, 2020, we opened the Sanrio Gift Gate Ueno store for domestic and foreign tourists.

Sales in the Wholesale Business Department rose $3.4 \%$ year-on-year, with strong sales to partner Aeon and Don Quijote and to e-commerce partner Amazon. Additionally, in December, a retail store opened in Akihabara and led to the acquisition of new customers. Going forward, we will strengthen sales to acquire promising channels that will become the next pillar following on from existing suppliers.

In the fourth quarter, the Company will strengthen proposals for trending products for several Sanrio characters as well as seasonal proposals for Valentine's Day, White Day, and items for kindergarten and school entrance, linking them to promotional measures and leading to an increase in sales.

In the licensing business, for product licensing, despite adverse factors such as the consumption tax hike in October and typhoon damage, we worked on strengthening local products considering foreign visitors and designs that include several Sanrio characters. In the areas of confectionery and food, especially, we achieved an increase in sales due to an expansion of transactions with major food manufacturers and acquisition of new business partners. In the animation and digital business, tie-ups between popular games from major game companies and Sanrio characters performed well, as did products created in collaboration with trending anime and artists. Looking towards 2020, we are developing a design that includes several Sanrio characters, such as My Melody and Little Twin Stars, which are celebrating their 45 th anniversary, while aggressively promoting commercialization of sports-related products with a focus on the Olympics.
In enterprise planning, in addition to campaigns for restaurant chains such as McDonald's and Kurasushi, space decoration and campaigns for major retailers such as Ito Yokado and the shopping center Ario also contributed to sales. In addition, initiatives with major manufacturers, including commercialization of Kao Corporation's Essential, Acecook Co., Ltd.'s instant noodle campaign, and Akagi Nyugyo Co., Ltd.'s ice cream campaign produced good results. Furthermore, events for the 45th anniversary of Hello Kitty, Gudetama, and others were held at department stores nationwide, and sales in the entertainment field also contributed significantly.
In the theme parks business, at Sanrio Puroland in Tokyo's Tama City, visitor numbers rose $4.3 \%$, or 46, 000, year-on-year to $1,130,000$. As in the first half, the effect of using social media to disseminate information aimed at young women was the primary reason for the rise in numbers. Additional use of sales of tickets at the door increased with coordinated discounts (applicable when visiting for events in specific outfits), student pass discounts, pair discounts, and tie-up discounts with companies. The higher visitor numbers led to a double-digit increase in ticket sales, product sales, and restaurant sales year-on-year. Among the products, wearable items such as headbands proved especially popular. The operating profit increased as higher earnings compensated for the rise in expenses, including those for event-related personnel, amortization for renovating Restaurant Yakata, and for supplies which increased along with sales growth. At Harmony Land in Oita Prefecture, visitor numbers rose $3.0 \%$, or 10,000 , year-on-year to 370,000 . Attracting customers through corporate membership plans and events such as Ikiiki Green Plan Day one-day event, Halloween Night, and Thanks Party generated strong sales. Revenue rose due to robust sales of products, souvenirs, and original seasonal goods following the introduction of Wish Me Mel. Operating profit reached about the same level of the previous first nine months despite a rise in expenses. Looking to the full year, we will focus on Easter events in March with the aim of increasing customer numbers.
ii. Europe: Sales fell $27.6 \%$ year-on-year to 0.9 billion yen and operating loss stood at 0.4 billion yen, a fall of 0.2 billion yen.

In Europe, sales could not cancel out the shortfall in meeting the minimum sales guarantee recorded in the same period of the previous year, but signs of a recovery in the fashion category in major European countries kept the scale of the year-on-year sales fall small. In emerging markets, Israel performed well but could not fully compensate for the negative effects of the struggles in the Middle Eastern countries.
Sanrio Global Ltd., a UK subsidiary that handles Mister Men and Little Miss, suffered from the struggling publishing and apparel categories and a slowdown in growth in the Chinese market, resulting in lower sales and profits.
We will work to strengthen our sales structure under a new COO that joined a European subsidiary in December 2019.
iii. North America: Sales fell 3.1\% year-on-year to 1.8 billion yen and operating loss stood at 0.7 billion yen, a slight improvement from a year earlier.
Licensing contributed to sales thanks to developing collaboration with brands such as OPI and Levi's and success in developing new channels for cosmetic products. For product sales, demand was strong for collaborative products with Levi's and others through e-commerce channels, but sales declined due to a fall in wholesale sales to Latin America and the effect of having a sale for the closing of warehouses in the previous fiscal year.
iv. Latin America: Sales fell 12.1\% year-on-year to 0.3 billion yen and operating profit fell $95.1 \%$ to 0.7 million yen.
In Latin America, the depreciation of the real had a major impact on foreign exchange losses but sales on a local currency basis decreased only slightly. In Brazil, a collaboration with the sandal retailer Melissa contributed to sales, but a fall in transactions with top apparel licensees had a major impact. In Mexico, sanitary products contributed but sales fell in the increasingly struggling apparel and accessory categories.
v. Asia: Sales fell $17.0 \%$ year-on-year to 5.1 billion yen and operating profit fell $22.8 \%$ to 1.9 billion yen.

In Hong Kong and Macau, stores were unable to attract more customers due to demonstrations and other social unrest, resulting in a significant sales decline for all major customers. In Southeast Asia, sales were sluggish in Thailand, Singapore, and Vietnam, but in the Philippines, as well as Indonesia where a new agency was appointed, we made progress cultivating the acquisition of numerous new contracts.

In Taiwan, sales from marketing campaigns and existing customers fell. We are working to recover brands and topicality by partnering with locally popular web platforms and collaborating with other companies' IPs.
In South Korea, business negotiations were canceled and product launches reduced against the background of the current state of Japan-Korea relations. Sales fell significantly despite progress being made on acquisitions of new licensees and projects.
In China, novelties and mall-event promotional products as well as stationery and school-related products performed well but did not fully compensate for the fall in the number of top licensees. By acquiring new licensees in regional cities, we will continue endeavoring to enhance both character and category portfolios while also enhancing online promotion to improve end-user product awareness.

Reference: Sales and operating profit by overseas subsidiaries (local currency basis: unconsolidated figures before consolidation eliminations)

| (Unit: thousand) | Sales |  |  | Operating profit |
| :---: | ---: | ---: | ---: | ---: |
|  | Royalties |  | Product sales |  |
| Germany (EUR) | 6,450 | 30 | 6,480 | $(2,211)$ |
| Year-on-year change (\%) | $(23.7)$ | $(39.9)$ | $(23.8)$ | - |
| Britain (GBP) | 1,970 | 4 | 1,975 | $(1,113)$ |
| Year-on-year change (\%) | $(33.2)$ | $(86.5)$ | $(33.8)$ | - |
| North America (USD) | 10,931 | 5,858 | 16,789 | $(6,458)$ |
| Year-on-year change (\%) | 4.3 | $(13.1)$ | $(2.5)$ | - |
| Brazil (BRL) | 12,512 | 325 | 12,837 | $(12)$ |
| Year-on-year change (\%) | $(3.8)$ | $(15.8)$ | $(4.1)$ | - |
| Chile (CLP) | - | 11,554 | 11,554 | 4,646 |
| Year-on-year change (\%) | - | $(23.1)$ | $(23.1)$ | 140.0 |
| Hong Kong (HKD) | 87,151 | 44,873 | 132,024 | 41,940 |
| Year-on-year change (\%) | $(12.1)$ | $(13.0)$ | $(12.4)$ | $(21.8)$ |
| Taiwan (NTD) | 222,518 | 25,055 | 247,573 | 75,611 |
| Year-on-year change (\%) | $(13.6)$ | $(53.1)$ | $(20.4)$ | $(17.5)$ |
| South Korea (KRW) | $4,993,213$ | 268,501 | $5,261,715$ | 775,281 |
| Year-on-year change (\%) | $(12.9)$ | 23.4 | $(11.6)$ | $(32.8)$ |
| Shanghai (CNY) | 124,311 | 62,016 | 186,328 | 60,684 |
| Year-on-year change (\%) | $(14.7)$ | 30.5 | $(3.6)$ | $(12.7)$ |

## (2) Explanation of Financial Position

At the end of the third quarter of the current fiscal year, total assets stood at 94.5 billion yen, a decrease of 0.6 billion yen from the end of the previous fiscal year. The main increase was 1.0 billion yen in merchandise and finished goods, and the main decrease was 1.5 billion yen in cash and deposit.

Liabilities increased 1.4 billion yen from the end of the previous fiscal year to 44.2 billion yen. The main increase was 1.9 billion yen in interest-bearing debt (including current portion of corporate bonds to be redeemed). Net assets decreased 2.1 billion yen to 50.2 billion yen. The main decrease was 1.9 billion yen in foreign currency translation adjustments. The equity ratio was $52.8 \%$, down 1.9 percentage point from the end of the previous fiscal year.

## (3) Explanation of Consolidated Forecasts and Other Forward-looking Statements

Regarding the full-year consolidated forecasts for the fiscal year, the situation for the overseas licensing business will remain severe but the domestic product sales and theme park businesses will continue do well despite concerns about the impact of novel coronavirus both in Japan and overseas. In the licensing business we are striving to cultivate new business formats and new licensees, and so will make no changes to the published consolidated forecasts. Regarding the dividend forecast for the current fiscal year, as previously announced, we will maintain the plan for a dividend of 20 yen (including a commemorative dividend of 5 yen) at the end of the fiscal year for an annual total of 35 yen.

Reference: Overseas Sales and Profits for the Past Nine-month Periods by Area
(Millions of yen)

|  |  | Sales to customers |  |  |  |  | Operating profit |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Areas |  | $\begin{aligned} & \text { Dec. } \\ & 2017 \end{aligned}$ | $\begin{aligned} & \text { Dec. } \\ & 2018 \end{aligned}$ | Change (\%) | $\begin{aligned} & \text { Dec. } \\ & 2019 \end{aligned}$ | Change <br> (\%) | $\begin{aligned} & \text { Dec. } \\ & 2017 \end{aligned}$ | $\begin{aligned} & \text { Dec. } \\ & 2018 \end{aligned}$ | Change (\%) | Dec. $2019$ | Change <br> (\%) |
| Europe | Germany | 1,218 | 1,106 | (9.2) | 790 | (28.6) | (61) | (45) | - | (271) |  |
|  | Britain | 306 | 264 | (13.8) | 201 | (23.6) | (84) | (175) | - | (172) |  |
|  | Subtotal | 1,525 | 1,371 | (10.1) | 992 | (27.6) | (146) | (220) | - | (444) |  |
| North America | U.S.A. | 2,145 | 1,887 | (12.0) | 1,829 | (3.1) | (637) | (759) |  | (706) |  |
| Latin America | Brazil/Chile | 635 | 410 | (35.4) | 361 | (12.1) | 68 | 14 | (78.9) | 0 | (95.1) |
| Asia | Hong Kong | 2,162 | 2,108 | (2.5) | 1,830 | (13.2) | 818 | 851 | 4.0 | 603 | (29.1) |
|  | Taiwan | 1,046 | 1,069 | 2.2 | 798 | (25.3) | 360 | 337 | (6.4) | 266 | (20.8) |
|  | South Korea | 639 | 597 | (6.6) | 495 | (17.1) | 156 | 116 | (25.3) | 73 | (37.1) |
|  | China | 2,185 | 2,374 | 8.6 | 1,981 | (16.5) | 1,044 | 1,169 | 11.9 | 966 | (17.3) |
|  | Subtotal | 6,034 | 6,149 | 1.9 | 5,106 | (17.0) | 2,379 | 2,474 | 4.0 | 1,910 | (22.8) |
| Total |  | 10,340 | 9,819 | (5.0) | 8,288 | (15.6) | 1,663 | 1,508 | (9.3) | 760 | (49.6) |

## 2. Quarterly Consolidated Financial Statements and Notes

(1) Consolidated Balance Sheets

| (Millions of yen) |  |  |
| :---: | :---: | :---: |
|  | FY2018 <br> (As of Mar. 31, 2019) | Third quarter of FY2019 <br> (As of Dec. 31, 2019) |
| Assets |  |  |
| Current assets |  |  |
| Cash and deposit | 43,814 | 42,259 |
| Trade notes and accounts receivable | 6,866 | 6,867 |
| Merchandise and finished goods | 4,276 | 5,306 |
| Work in process | 32 | 52 |
| Raw materials and supplies | 115 | 256 |
| Other accounts receivable | 614 | 254 |
| Other | 797 | 1,203 |
| Allowance for doubtful accounts | (130) | (69) |
| Total current assets | 56,387 | 56,131 |
| Fixed assets |  |  |
| Tangible fixed assets |  |  |
| Buildings and structures, net | 5,405 | 5,227 |
| Land | 8,473 | 7,820 |
| Other, net | 2,033 | 2,643 |
| Total tangible fixed assets | 15,912 | 15,691 |
| Intangible fixed assets | 3,397 | 3,046 |
| Investments and other assets |  |  |
| Investment securities | 11,524 | 12,206 |
| Deferred tax assets | 2,683 | 2,160 |
| Other | 6,321 | 5,975 |
| Allowance for doubtful accounts | $(1,071)$ | (724) |
| Total investments and other assets | 19,458 | 19,618 |
| Total fixed assets | 38,768 | 38,356 |
| Deferred assets | 29 | 33 |
| Total assets | 95,185 | 94,521 |
| Liabilities |  |  |
| Current liabilities |  |  |
| Trade notes and accounts payable | 4,433 | 5,545 |
| Short-term borrowings | 6,869 | 8,325 |
| Accrued income taxes | 678 | 284 |
| Allowance for bonuses | 495 | 151 |
| Reserve for adjustment of returned goods | 3 | 35 |
| Provision for shareholder benefit program | 29 | 23 |
| Provision for point card certificates | 87 | 84 |
| Provision for business structure improvement | 247 | - |
| Other | 10,046 | 8,917 |
| Total current liabilities | 22,891 | 23,367 |
| Long-term liabilities |  |  |
| Corporate bonds | 2,384 | 1,428 |
| Long-term borrowings | 9,027 | 10,529 |
| Retirement benefit liability | 5,157 | 5,005 |
| Other | 3,327 | 3,958 |
| Total long-term liabilities | 19,896 | 20,920 |
| Total liabilities | 42,788 | 44,287 |


|  | FY2018 <br> (As of Mar. 31, 2019) | Third quarter of FY2019 <br> (As of Dec. 31, 2019) |
| :--- | ---: | ---: |
| Net assets |  |  |
| Shareholders' equity |  |  |
| Capital | 10,000 | 10,000 |
| Capital surplus | 3,409 | 3,409 |
| Retained earnings | 55,114 | 54,109 |
| Treasury stock | $(11,762)$ | $(11,846)$ |
| Total shareholder's equity | 56,762 | 55,673 |
| Accumulated other comprehensive income |  |  |
| Net unrealized gain (loss) on other securities | $(231)$ | 72 |
| Deferred hedge gain (loss) | $(0)$ | 0 |
| Foreign currency translation adjustments | $(1,786)$ | $(3,724)$ |
| Remeasurements of defined benefit plans | $(2,634)$ | $(2,095)$ |
| Total accumulated other comprehensive income | $(4,652)$ | $(5,747)$ |
| Non-controlling interests | 287 | 308 |
| Total net assets |  | 52,396 |
| Total liabilities and net assets | 95,185 | 50,233 |

(2) Consolidated Income Statements and Consolidated Comprehensive Income Statements

## Consolidated Income Statements

## (For the Nine-month Period)

(Millions of yen)
First nine months of FY2018 First nine months of FY2019
(Apr. 1, 2018 - Dec. 31, 2018) (Apr. 1, 2019 - Dec. 31, 2019)

## Sales

Cost of sales
Gross profit
Provision for sales returns

| 43,623 | 42,151 |
| ---: | ---: |
| 15,522 | 14,918 |
| 28,101 | 27,233 |
| - | 32 |

Reversal of provision for sales returns
Net gross profit on sales
Selling, general and administrative expenses
Operating profit

| 66 | - |
| ---: | ---: |
| 28,167 | 27,201 |
| 24,357 | 24,768 |
| 3,810 | 2,433 |

Non-operating profit
Interest income
334389

Dividend income $118 \quad 130$
Foreign exchange gains 66
Gain on investments in partnership 203
Other
Total non-operating profit

| 190 | 357 |
| ---: | ---: |
| 1,043 | 1,080 |

Non-operating expenses
Interest expense
Foreign exchange loss
76 80

Commission expenses $\quad 169 \quad 86$
Other
Total non-operating expenses
Ordinary profit

| 21 | 14 |
| ---: | ---: |
| 267 | 206 |
| 4,586 | 3,307 |

Extraordinary gains
Gain on sales of fixed assets
553
Gain on sales of investment securities
502
Other
Total extraordinary gains

| 13 | - |
| ---: | ---: |
| 1,069 | 357 |

Extraordinary losses
Loss on disposal of fixed assets
$12 \quad 59$
Loss on valuation of investment securities 515
Impairment loss 12
Loss related to competition law
Business structure improvement expenses
366
Other
Total extraordinary losses
Net profit before income taxes
Income taxes - current
Income taxes - deferred
Total income taxes
Net profit
Net profit attributable to non-controlling interests
Net profit attributable to owners of parent

| 15 | 20 |
| ---: | ---: |
| 922 | 955 |
| 4,733 | 2,709 |
| 1,531 | 971 |
| 151 | 167 |
| 1,683 | 1,138 |
| 3,050 | 1,570 |
| 33 | 30 |
| 3,016 | 1,540 |

## Consolidated Comprehensive Income Statements <br> (For the Nine-month Period)

(Millions of yen)

|  | First nine months of FY2018 (Apr. 1, 2018 - Dec. 31, 2018) | First nine months of FY2019 (Apr. 1, 2019 - Dec. 31, 2019) |
| :---: | :---: | :---: |
| Net profit | 3,050 | 1,570 |
| Other comprehensive income |  |  |
| Net unrealized gain (loss) on other securities | (564) | 304 |
| Deferred hedge gain (loss) | 0 | 0 |
| Foreign currency translation adjustments | $(1,022)$ | $(1,947)$ |
| Remeasurements of defined benefit plans, net of tax | 515 | 538 |
| Total other comprehensive income | $(1,070)$ | $(1,104)$ |
| Comprehensive income | 1,979 | 466 |
| Comprehensive income attributable to |  |  |
| Comprehensive income attributable to owners of parent | 1,944 | 445 |
| Comprehensive income attributable to non-controlling interests | 35 | 20 |

## (3) Notes to Quarterly Consolidated Financial Statements

## Going Concern Assumption

Not applicable.

## Significant Changes in Shareholders' Equity

Not applicable.

## Changes in Accounting Policies

Subsidiaries applying International Financial Reporting Standards (IFRS) adopted IFRS 16 "leases" from the first quarter of the current fiscal year. Accordingly, the lessee, in principle, has determined to record all leases as assets and liabilities on the balance sheet. For the application of IFRS 16, a transitional approach has been adopted that recognizes the cumulative effect of applying this standard from the commencement date.

As a result, tangible fixed assets at the end of the third quarter of the current fiscal year increased 349 million yen, other current liabilities increased 147 million yen and other long-term liabilities increased 204 million yen. The effect of this change on earnings in the first nine months of the current fiscal year is insignificant.

## Segment and Other Information

I. First nine months of FY2018 (Apr. 1, 2018 - Dec. 31, 2018)

1. Information related to sales and profit or loss for each reportable segment
(Millions of yen)

|  | Reportable segment |  |  |  |  |  | Adjustment (Note 1) | Amounts shown on consolidated income statements (Note 2) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Japan | Europe | North <br> America | Latin <br> America | Asia | Total |  |  |
| Sales <br> Customers <br> (Royalty income) <br> Inter-segment <br> (Royalty income) |  | $\left(\begin{array}{r} 1,371 \\ ( \\ 1,358) \\ ( \\ 19 \\ (19) \end{array}\right.$ | $\left(\begin{array}{r} 1,887 \\ ( \\ 1,151) \\ ( \\ ( \end{array}\right)$ | $\begin{array}{r} 410 \\ \left(\begin{array}{r} 397 \end{array}\right. \\ \\ \binom{1}{( } \\ \hline \end{array}$ | $\left(\begin{array}{r} 6,149 \\ ( \\ 5,537) \\ \\ \left(\begin{array}{rl}  & 081 \\ ( & 0 \end{array}\right) \\ \hline \end{array}\right.$ | $\begin{array}{r} 43,623 \\ 15,711) \\ 5,375 \\ 4,069) \\ \hline \end{array}$ | $\left(\begin{array}{rr}  & - \\ ( & -) \\ & (5,375) \\ ( & (4,069) \end{array}\right)$ | $\begin{array}{r} 43,623 \\ 15,711) \end{array}$ <br> -) |
| Total | 38,072 | 1,390 | 1,893 | 411 | 7,231 | 48,999 | $(5,375)$ | 43,623 |
| Segment profit (loss) | 2,725 | (220) | (759) | 14 | 2,474 | 4,234 | (424) | 3,810 |

Notes: 1. The minus 424 million yen adjustment to segment profit (loss) is the sum of eliminations for inter-segment transactions and unallocated operating expenses that are mostly general and administrative expenses that cannot be assigned to any particular segment.
2. Segment profit (loss) is adjusted to be consistent with operating profit shown on the consolidated income statements.
2. Information related to impairment losses on fixed assets, goodwill, etc. for each reportable segment Detailed explanations are omitted due to immateriality of the amount.
II. First nine months of FY2019 (Apr. 1, 2019 - Dec. 31, 2019)

1. Information related to sales and profit or loss for each reportable segment


Notes: 1. The minus 413 million yen adjustment to segment profit (loss) is the sum of eliminations for inter-segment transactions and unallocated operating expenses that are mostly general and administrative expenses that cannot be assigned to any particular segment.
2. Segment profit (loss) is adjusted to be consistent with operating profit shown on the consolidated income statements.
2. Information related to impairment losses on fixed assets, goodwill, etc. for each reportable segment Detailed explanations are omitted due to immateriality of the amount.

This financial report is solely a translation of "Kessan Tanshin" (in Japanese, including attachments), which has been prepared in accordance with accounting principles and practices generally accepted in Japan, for the convenience of readers who prefer an English translation.


[^0]:    Note: Revisions to the most recently announced consolidated forecasts: None

