

KOSÉ Corporation

President & CEO: Kazutoshi Kobayashi Stock exchange listing: Tokyo Stock Exchange, First Section; Stock code: 4922 Contact: Hitonori Nakata, General Manager of IR Department

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Notice of Executive Appointments and Personnel Changes

KOSÉ Corporation will make following appointments and changes in executives scheduled for March 21, 2020 and late June 2020. The aim of these actions is to strengthen the company's management and the operation of business activities.

1. Retiring Director (scheduled for late June 2020)

Name	Current position
lwao Toigawa	Director (External)

Mr. Toigawa plans to retire at the close of the shareholders meeting scheduled for late June 2020.

2. Candidate for new Audit & Supervisory Board Member (scheduled for late June 2020)

New position	Name	Current position
Standing Audit & Supervisory Board	Shinji Tanabe	Senior Chief Manager, Quality Assurance
Member		Dept.

Mr. Tanabe will be submitted as a candidate for new Audit & Supervisory Board Member at the shareholders meeting scheduled for late June 2020.

3. Retiring Audit & Supervisory Board Members (scheduled for late June 2020)

Name	Current position
Kazuhiro Suzuki	Standing Audit & Supervisory Board
	Member
Nobuo Iwafuchi	Audit & Supervisory Board Member
	(External / Part-time)

The above Audit & Supervisory Board Members plan to retire at the close of the shareholders meeting scheduled for late June 2020.

4. Changes in Executive Officers' responsibilities (effective March 21, 2020)

New position	Name	Current position
Executive Officer, Deputy General	Masahiro Horita	Executive Officer, General Manager of
Manager of Marketing Headquarters and		Product Development Dept. and Beauty
General Manager of Product		Development Dept.
Development Dept.		
Executive Officer	Noriyuki Arai	Executive Officer
Director, General Manager of Strategic		Director, General Manager of Business
Business Sales Operation Dept., KOSÉ		Development Dept., KOSÉ SALES CO.,
SALES CO., LTD.		LTD.

5. Promoted Executive Officers (effective March 21, 2020)

New position	Name	Current position
Senior Executive Officer, in charge of	Koichi Shinmoto	Executive Officer, General Manager of
Supply Chain Management,		Manufacturing Dept.
Manufacturing and Procurement,		President of KOSÉ INDUSTRIES CO.,
General Manager of Manufacturing Dept.		LTD.
President of KOSÉ INDUSTRIES CO.,		
LTD.		
Senior Executive Officer, General	Minoru Ushimura	Executive Officer, General Manager of
Manager of Personnel Dept.		Personnel Dept.
Senior Executive Officer, General	Shinichi Mochizuki	Executive Officer, General Manager of
Manager of Accounting and Finance		Accounting and Finance Dept.
Dept.		

6. New Executive Officers (effective March 21, 2020)

New position	Name	Current position
Executive Officer, General Manager of	Akira Matsubara	General Manager of Digital Marketing Div.
Digital Marketing Strategy Div.		
Executive Officer, General Manager of	Yasuhiro Miyata	President of KOSÉ COSMETICS SALES
Asia Business Div.		(CHINA) CO., LTD.
President of KOSÉ COSMETICS SALES		
(CHINA) CO., LTD.		

7. Retiring Executive Officers (effective March 21, 2020)

New position	Name	Current position
Senior Advisor, President Office	Jiro Nakabayashi	Senior Executive Officer, in charge of
		Supply Chain Management,
		Manufacturing and Procurement
Corporate officer, Executive General	Tomoyuki Nio	Executive Officer, General Manager of
Manager of Export Operations		Asia Operations Dept.
Dept.,International business Div. of		
ALBION CO.,LTD		