



Briefings on Financial Results for the First Quarter of the Fiscal Year Ending September 30, 2021 (FY2021)

# 1Q FY2021 Consolidated Results

## Overview of Consolidated Results (YoY comparison)

(Millions of yen)

	1Q FY2020	1Q FY2021	Remarks (Major factors)	YoY change
Net sales	10,630	11,100	Increase in number of units under management	+470
Gross profit	2,331	2,526	Increase in number of units under management Improvement in rental brokerage service	+194
SG&A expenses	2,298	2,381		+82
Operating profit	33	144	Increase in number of units under management Improvement in rental brokerage service	+111
Ordinary profit	(198)	55	Increase in share of profit of entities accounted for using equity method	+254
Profit attributable to owners of parent	(325)	(122)		+203
EBITDA <sup>Note</sup>	237	493	Increase in ordinary profit	+255

Note: EBITDA = Ordinary profit + interest expenses + depreciation + amortization of goodwill

## Overview of Consolidated Balance Sheet (vs. end-FY2020)

(Millions of yen)

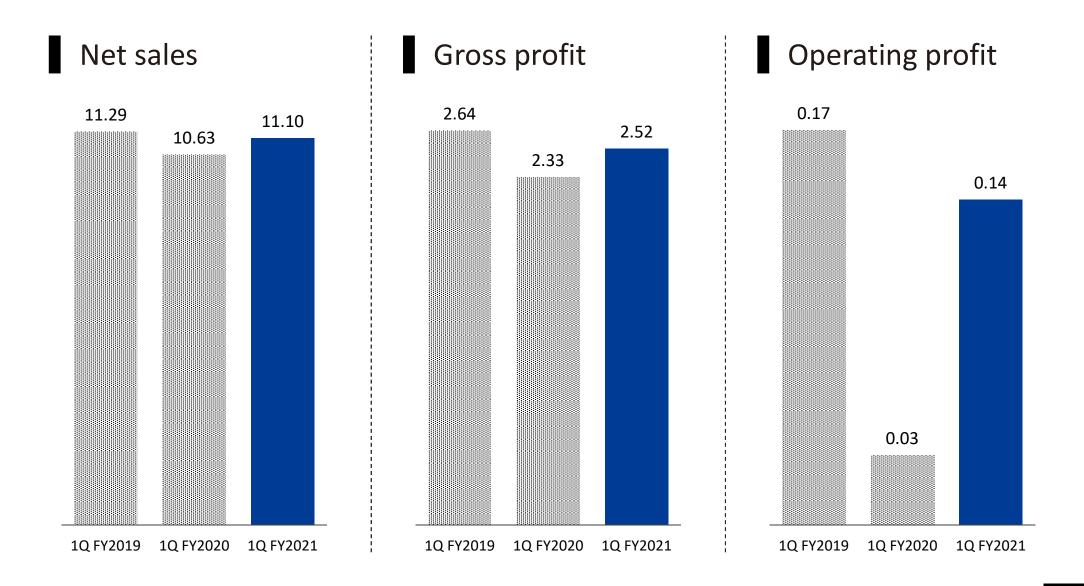
Assets	End-FY2020	1Q FY2021	Change	
Current assets	14,824	14,393	-430	
Cash and deposits	7,561	6,995	-565	
Notes and accounts receivable-trade	1,746	1,734	-12	
Operational investment securities	1,205	1,180	-25	
Other	4,311	4,482	+171	
Non-current assets	19,430	19,187	-243	
Property, plant and equipment	3,733	3,670	-63	
Intangible assets	9,022	8,794	-227	
Goodwill	6,918	6,720	-197	
Other	2,103	2,073	-30	
Investments and other assets	6,674	6,722	+48	
Total assets	34,255	33,582	-673	

Liabilities and net assets	End-FY2020	1Q FY2021	Change
Current liabilities	9,190	9,611	+420
Accounts payable-trade	1,023	1,188	+164
Short-term borrowings Note	1,942	2,134	+191
Other	6,224	6,288	+63
Non-current liabilities	20,621	19,986	-634
Long-term borrowings	17,787	17,240	-546
Long-term lease and guarantee deposited	1,757	1,722	-34
Other	1,076	1,023	-53
Total liabilities	29,811	29,597	-214
Capital	7,983	7,983	-
Net assets	4,443	3,984	-459
Total liabilities and net assets	34,255	33,582	-673

Note: Includes current portion of long-term borrowings

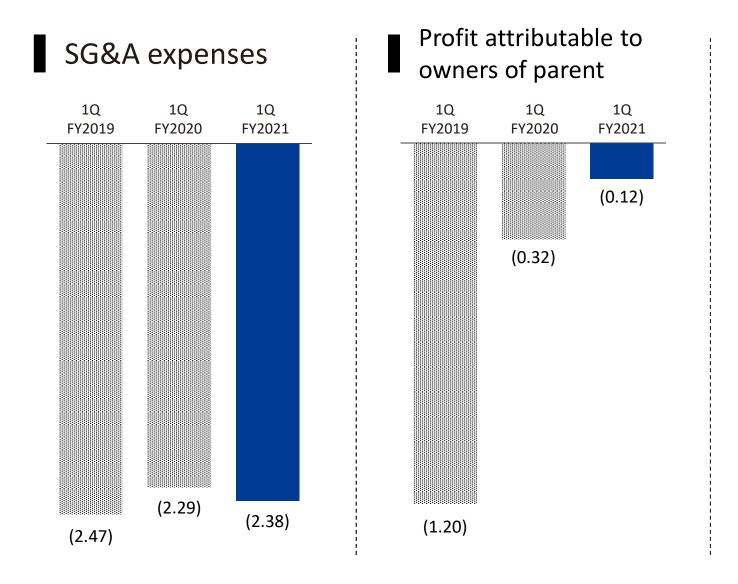
## Consolidated Results of Operations 3-year Trend

(Billions of yen)



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(Billions of yen)



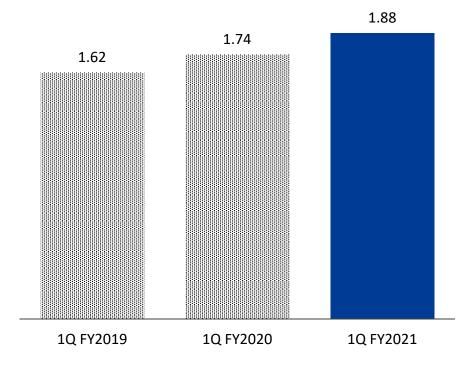
## Consolidated Results of Operations Composition of Gross Profit

➤ Solid trend in constant-revenue gross profit Other gross profit includes revenue from online operations for directly operated locations

(Billions of yen)

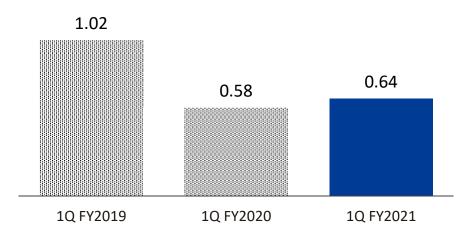
## Constant-revenue gross profit

Property management/sub-leasing, cloud/franchise services, utilization fees for co-working locations (fabbit) and others



## Other gross profit

Brokerage fees, consulting fees, operational investment securities and others



Note: Sales for businesses in the same segment that are divided between constant-revenue and other gross profit include transactions within the segment that are eliminated in the consolidated financial statements.

## Business Domain (Constant revenue, Others)

## Constant revenue business / Other business

Segment	Main business	Constant revenue	Primary income source
Platform	Rental management and sub- leasing	0	Management fee
	Rental brokerage	×	Brokerage fee
Cloud technology	Cloud service	0	Usage fee
	Franchise service	0	Royalty fee
	fabbit	0	Utilization fees
Sharing economy	fabbit	×	Consulting fee
	Metered parking	0	Parking fee

#### Size of Customer Base

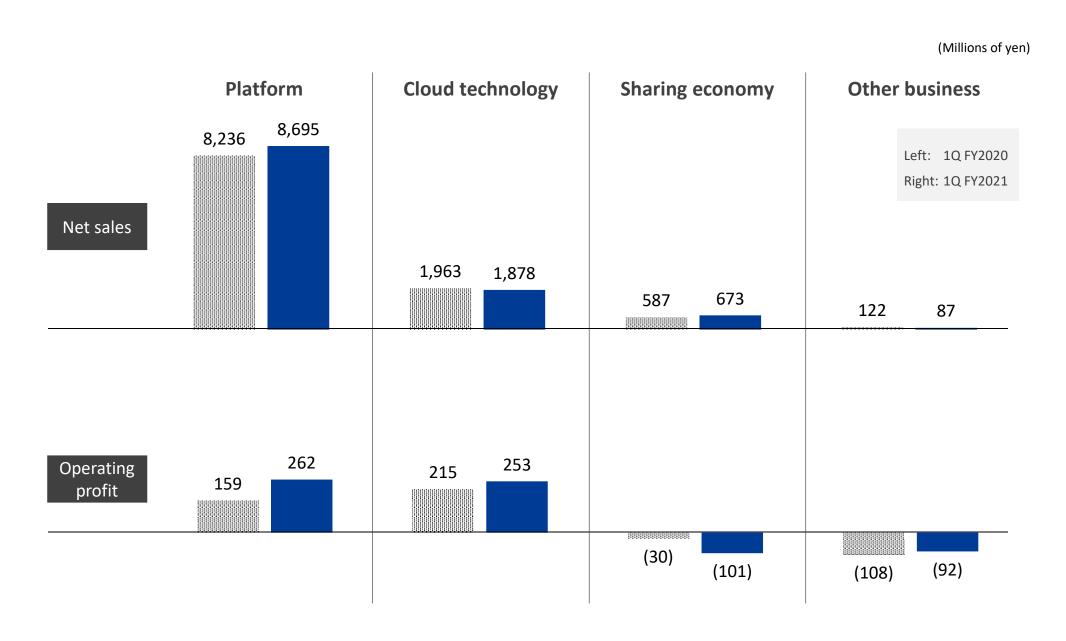
Segment	Main business	Customers/Market size		
Platform	Rental management and sub-leasing	91,822 units (up 5,316 units YoY)		
Flationiii	Directly operated stores	69 stores (down 18 stores YoY)		
		Stores 1,044 stores		
Cloud technology	Cloud service	Property management/Sub- Approx. 1.030.000 unit	Approx. 1,030,000 units	
	Franchise service	Property owner Approx. 200,00 relationships owners		
Chaving against	fabbit	12,711 members		
Sharing economy	Metered parking	4,167 parking spaces nationwide (up 567 parking spaces YoY)		

Notes: Rental management and sub-leasing, directly operated stores and metered parking businesses include directly operated stores, and cloud service, franchise service and fabbit businesses include FCs and alliance partners.

The number of property management/sub-leasing units (approx. 1,030,000 units) and the number of property owner relationships (approx. 200,000 owners) are as of September 2020 using Apaman Network data.

## 1Q FY2021 Results by Segment

## Net Sales and Operating Profit by Segment (YoY comparison)

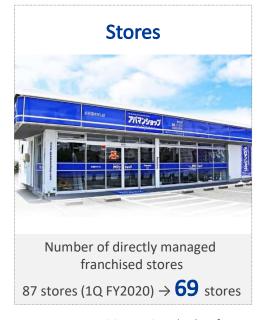


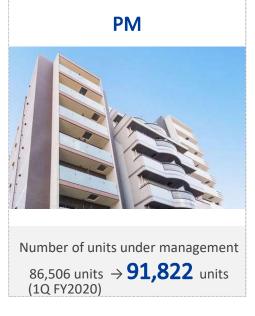
## Platform Business (YoY comparison)

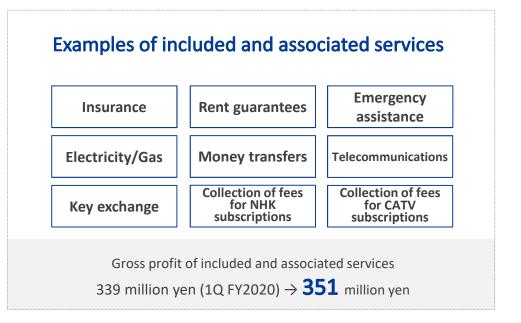
# Number of units under management up 5,316 YoY; Improvement in rental brokerage service

(Millions of yen)

	10 EV2020	10 EV2021	YoY change		
	1Q FY2020	1Q FY2021	Amount	%	
Net sales	8,236	8,695	+458	+5.6%	
Operating profit	159	262	+103	+64.9%	







Note: Due to COVID-19 and other factors

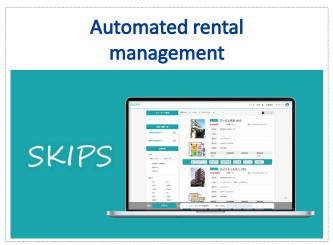
## Cloud Technology Business (YoY comparison)

#### Termination of royalty reduction due to the COVID-19 infection

(Millions of yen)

	10 EV2020	10 EV2021	YoY change		
	1Q FY2020	1Q FY2021	Amount	%	
Net sales	1,963	1,878	-84	-4.3%	
Operating profit	215	253	+38	+17.9%	

#### Cloud technology services







## Sharing Economy Business (YoY comparison)

#### Lower fabbit and parking earnings due to the COVID-19 infection

(Millions of yen)

	10 EV2020	10 EV2021	YoY change		
	1Q FY2020	1Q FY2021	Amount	%	
Net sales	587	673	+86	+14.7%	
Operating profit	(30)	(101)	-70	-	

#### **Co-working**





Directly managed locations 45 (1Q FY2020)  $\rightarrow$  46



Note: The number of locations includes sites that have been leased but not yet started operations.

## Analysis of Operating Profit by Segment (YoY)

(Millions of yen)

	1Q FY2020			1Q FY2021		YoY change			
	Net sales	Gross profit	Gross profit margin	Net sales	Gross profit	Gross profit margin	Net sales	Gross profit	Gross profit margin
Platform	8,236	1,895	23.0%	8,695	2,093	24.1%	+458	+198	+1.1%
Cloud technology	1,963	466	23.8%	1,878	499	26.6%	-84	+32	+2.8%
Sharing economy	587	142	24.3%	673	99	14.8%	+86	-43	-9.5%
Other business	122	42	34.9%	87	16	19.3%	-35	-26	-15.6%
Adjustment (elimination or corporate)	(279)	(216)	-	(234)	(182)	-	+45	+33	-
Total	10,630	2,331	21.9%	11,100	2,526	22.8%	+470	+194	+0.8%
SG&A expenses (SG&A expenses ratio)	2,2	198	21.6%	2,3	81	21.5%	+8	33	-0.2%
Operating profit (operating margin)	3	3	0.3%	14	14	1.3%	+1	11	+1.0%



# Current Priorities

Growth of digital operations

Growth of sources of constant revenue

## Current Priorities 1. Growth of Digital Operations

## Activities for the growth of digital operations



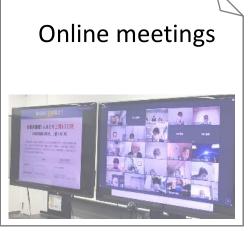


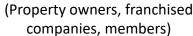














(Property owners, franchised companies, members)

#### Current Priorities 2. Growth of Sources of Constant Revenue

Increase the number of managed/subleased properties

Increase the number of managed/subleased properties through M&A

Increase master leases for the provision of company housing

## FY2021 Consolidated Forecast

## Overview of Consolidated Forecast (YoY comparison)

(Millions of yen)

	FY2020 Results	FY2021 Forecast	Change
Net sales	44,119	44,500	+380
Operating profit	840	1,800	+959
Ordinary profit	8	1,000	+991
Profit attributable to owners of parent	166	550	+383

### APAMAN

#### **Cautionary Statements**

Amounts are rounded down to the nearest million yen and percentages are rounded off to the first decimal place. Accordingly, figures calculated using mathematical formulas and the resulting figures stated in this material may not agree. The information presented in these materials, excluding past results but including management strategies, plans, and forecasts, is forward-looking information, based on certain assumptions deemed reasonable in light of the information available at the time these materials were prepared. Actual results may differ significantly from these forecasts as a result of a variety of factors going forward. The information contained in these materials is subject to change without notice.

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