Results of Operations for the First Quarter of the Fiscal Year Ending June 30, 2022

November 12, 2021





- 1) 1Q FY6/22 Results of Operations
- 2) Progress of Medium-term Management Plan by Business Segment
- 3) FY6/22 Forecasts

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Executive Summary

1Q results on target. Medium-term Management Plan is moving ahead smoothly.

Second-hand Online: Purchases were steady but sales declined due to sales timing differences.

Second-hand Services for Individuals: The number of purchase requests has also turned up and the

Medium-term Management Plan is progressing smoothly.

Machinery: Purchases were firm. Establishment of additional (agricultural equipment):

purchase locations significantly increased purchasing capability.

Oikura: The number of partner stores has touched bottom and is on the uptrend.

Media: Page views and sales up over previous quarter.

Mobile & Telecommunications: New 5G subscriptions favorable. Future earnings building up as planned.

No change in FY6/22 forecasts

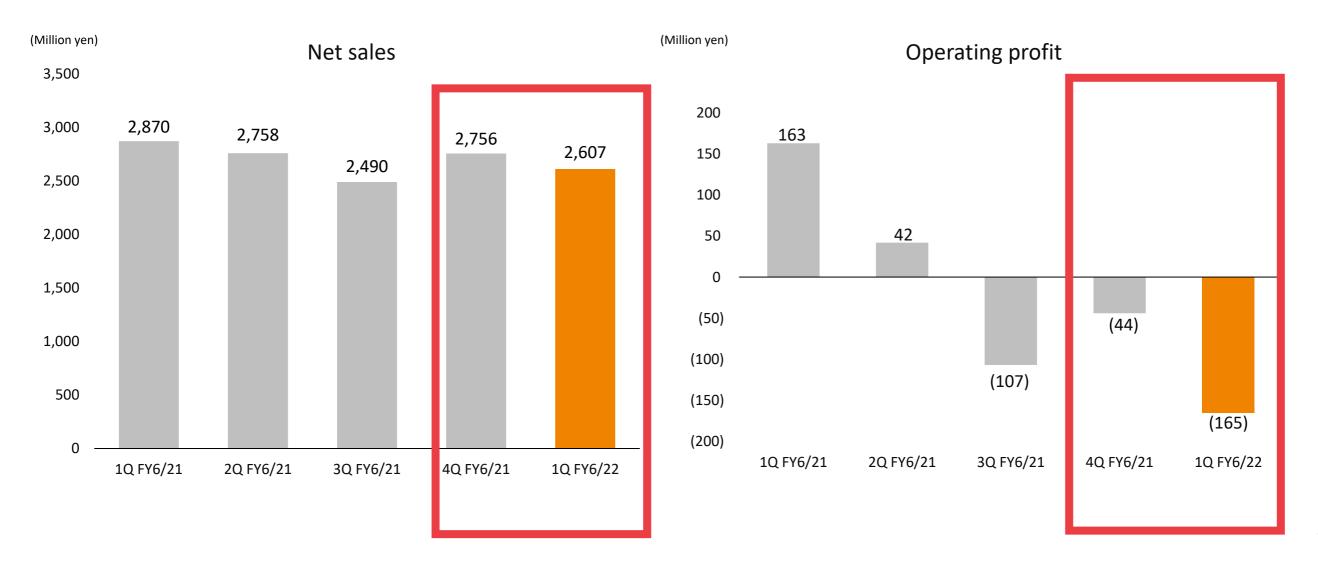
Consolidated Income Statement Summary (YoY Change)

First quarter sales and earnings were consistent with the plan

(Million yen)	1Q FY6/21	1Q FY6/22	YoY change	
			Amount	%
Net sales	2,870	2,607	-262	-9.2%
Operating profit	163	(165)	-329	-
Ordinary profit	160	(161)	-321	-
Profit attributable to owners of parent	84	(121)	-206	-

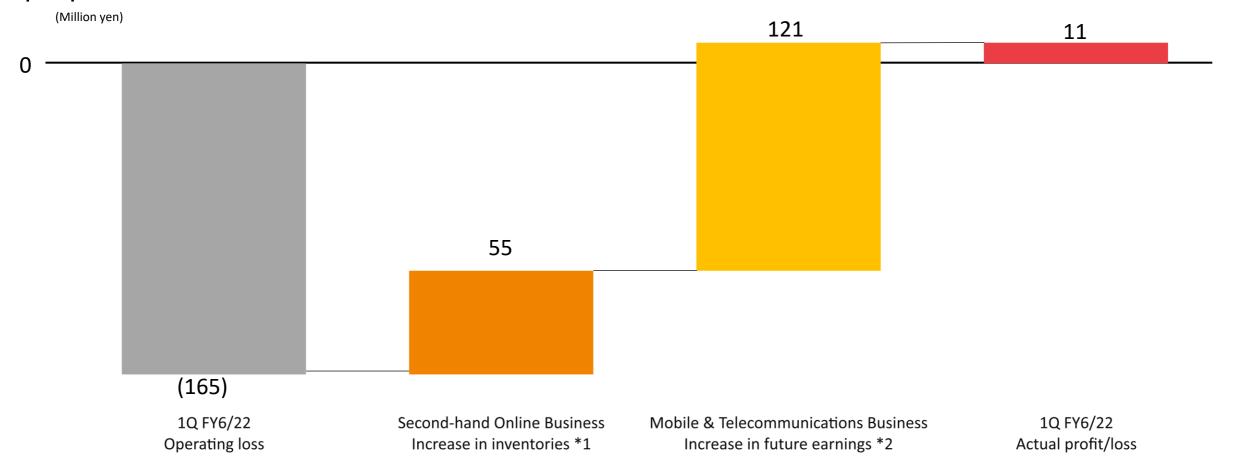
Quarterly Sales and Operating Profit

Sales declined from the 4Q of FY6/21; profit was down



Our Perception of 1Q Operating Profit (Loss)

Operating profit, adjusted for the impact of inventory build-up and the outlook for future earnings growth in the mobile & telecommunications business, is in the black for practical purposes.



^{*1} Arrived at by dividing the inventory increase in the purchasing and selling business (second-hand services for individuals and agricultural equipment) of the second-hand online business by the cost of sales of each department and multiplying by the gross profit margin.

^{*2} Earnings from fee income for communication services and other income expected from current service subscriptions in the mobile & telecommunications business 4Q FY6/21: 318 million yen 1Q FY6/22: 439 million yen (+121 million yen)

Consolidated Income Statement Components (Vs. 4Q 6/21)

Substantial marketing investments in the second-hand online and mobile & telecommunications businesses

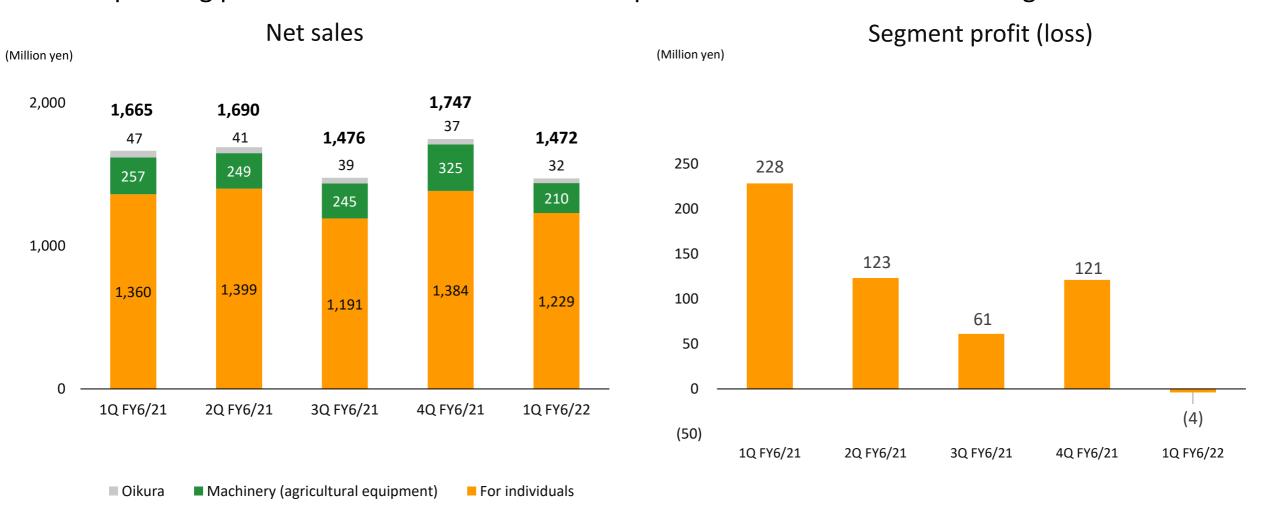
(Million yen)	4Q FY6/21 results (A)	1Q FY6/22 results (B)	Change
Net sales	2,756	2,607	-5.4%
Gross profit	956	878	-8.2%
Total SG&A expenses	1,001	1,043	+4.2%
Advertising expenses	148	205	+38.2%
Personnel expenses	373	367	-1.6%
Others	479	470	-1.9%
Operating profit	(44)	(165)	-

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Second-hand Online Business

Second-hand Online Business Quarterly Performance

Sales declined due to the impact of the seasonal nature of the second-hand services for individuals and delays in sales of agricultural machinery associated with the establishment of additional purchasing bases. Operating profit declined due to increase in up-front investments for marketing and other fields.

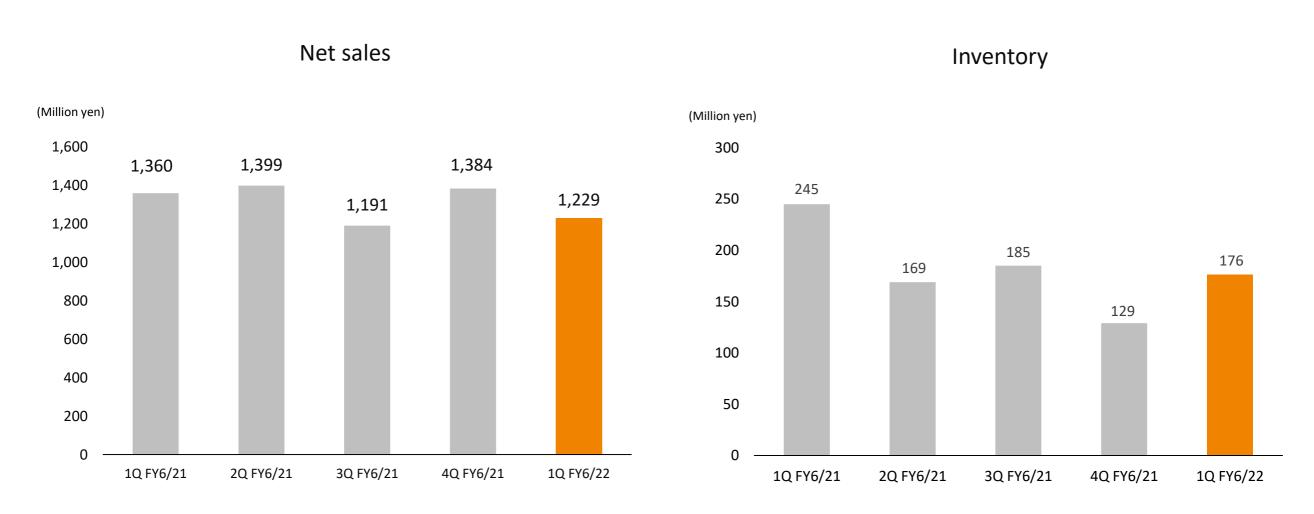


Second-hand Online Business

- 1) Second-hand Services for Individuals
- 2) Machinery (Agricultural Equipment)
- 3) Oikura

Second-hand Services for Individuals Quarterly Sales and Inventory Levels

Sales declined from previous quarter due to the seasonality and the amount of inventory was up as purchases were steady.



Growth Strategy for Second-hand Services for Individuals (Excerpt from the Medium-term Management Plan Presentation Material)

Shift to a policy of increasing the number of purchases and take actions to establish a system for improving purchase rates.

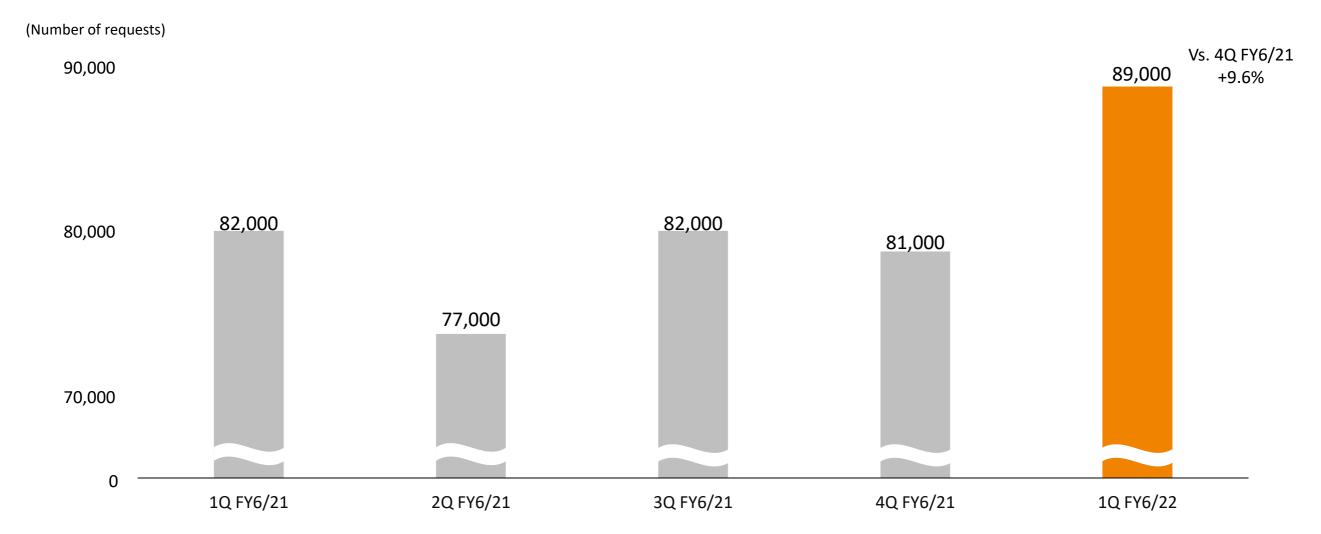




Progress in Second-hand Services for Individuals: Purchase Request Trends

The number of purchase requests has turned up.





Progress in Second-hand Services for Individuals: Started Purchases from Seniors

More purchase requests

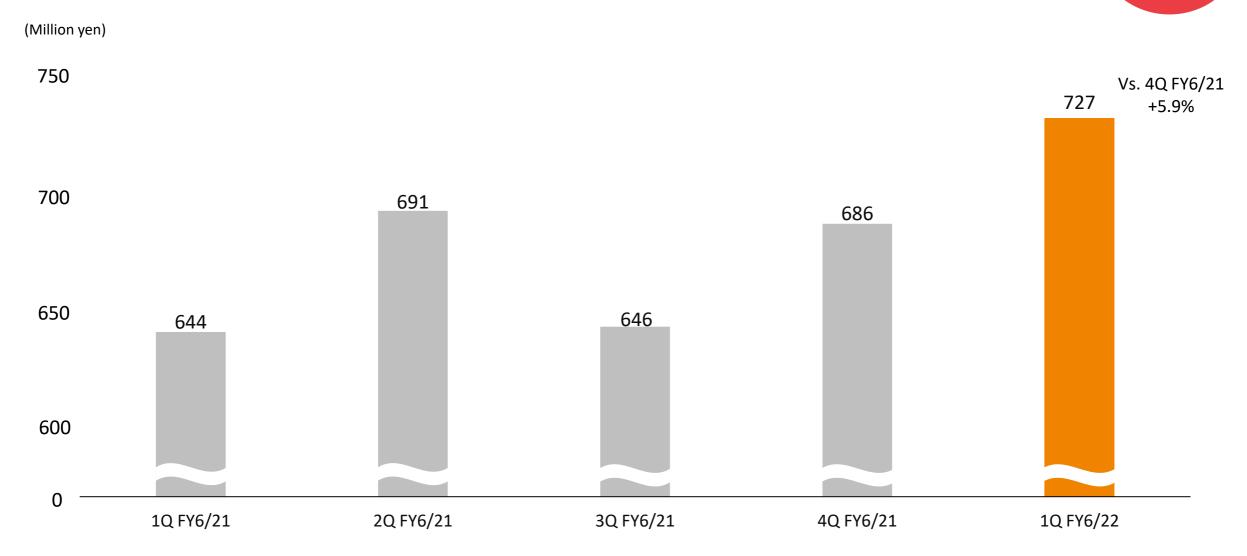
Opened a dedicated web page in September 2021: Stepped up purchases from seniors.



Progress in Second-hand Services for Individuals: Purchase Amount Trends



Purchase amount was steadily increasing accompanied by increase in purchase requests.

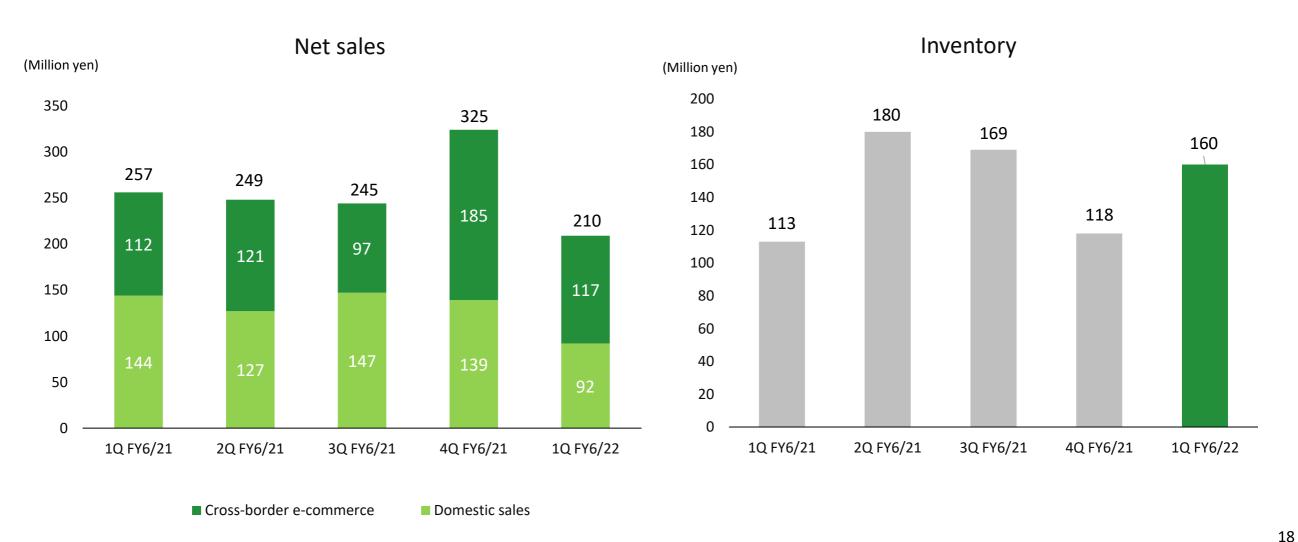


Second-hand Online Business

- 1) Second-hand Services for Individuals
- 2) Machinery (Agricultural Equipment)
- 3) Oikura

Machinery (Agricultural Equipment) **Quarterly Sales and Inventory Levels**

Sales declined due to a temporary delay in sales associated with the opening of the Kita-Kanto purchasing base but the amount of inventory was up due to steady purchases.



Growth Strategies for Machinery (Agricultural Equipment)
(Excerpt from the Medium-term Management Plan Presentation Material)

Purchases

- Established the Kita-Kanto purchasing base as the main location for operations in eastern
 Japan
- Continuing internet activities for attracting customers
- Increasing nationwide the number of partner stores that buy and sell agricultural equipment
- Plan to increase the number of purchasing base from the current two to four during the next three years

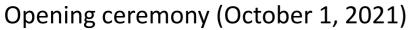
Sales

- Continue selling equipment on YAHUOKU! and increase sales using the marketplace of UMM Co., Ltd. (a wholly owned subsidiary of MarketEnterprise)
- More vanning (loading containers) agency bases for cross-border e-commerce with partners

Progress in Machinery (Agricultural Equipment): Establishment of Kita-Kanto Purchasing Base

Purchases

Located in Yuki City, Ibaraki. Aim to increase the capacity for buying agricultural equipment in eastern Japan and shipping equipment for cross-border e-commerce.





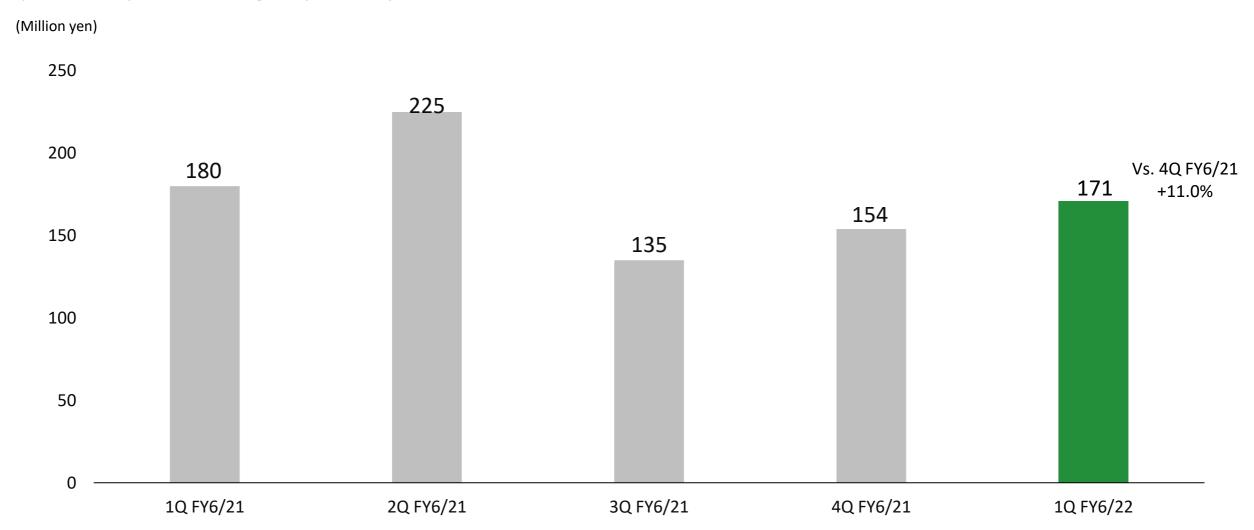
Inside view of the Kita Kanto purchasing base



Progress in Machinery (Agricultural Equipment): Purchase Amount Trends



Purchases are steady and from 2Q onward are expected to increase along with expanded purchasing capability.



Second-hand Online Business

- 1) Second-hand Services for Individuals
- 2) Machinery (Agricultural Equipment)
- 3) Oikura

Three Medium-term Goals for Oikura (Excerpt from the Medium-term Management Plan Presentation Material)

Actively increase the number of merchants for building a stronger customer base and promote UI/UX and system development.



Progress of the Oikura Platform: Collaboration with Local Public Bodies (1)

More customer contact points

Speed up collaboration toward the realization of a sustainable recycling society.

June 2021: Eniwa City, Hokkaido

Concluded a collaboration agreement on sustainable recycling society.



July 2021: Inabe City, Mie

Signed a comprehensive agreement with the goal of developing a sustainable recycling society.



Progress of the Oikura Platform: Collaboration with Local Public Bodies (2)

In October 2021, we started a demonstration experiment in cooperation with Kawasaki City, the city with the 6th largest population in Japan, to reduce the volume

of oversized garbage.





More

customer contact

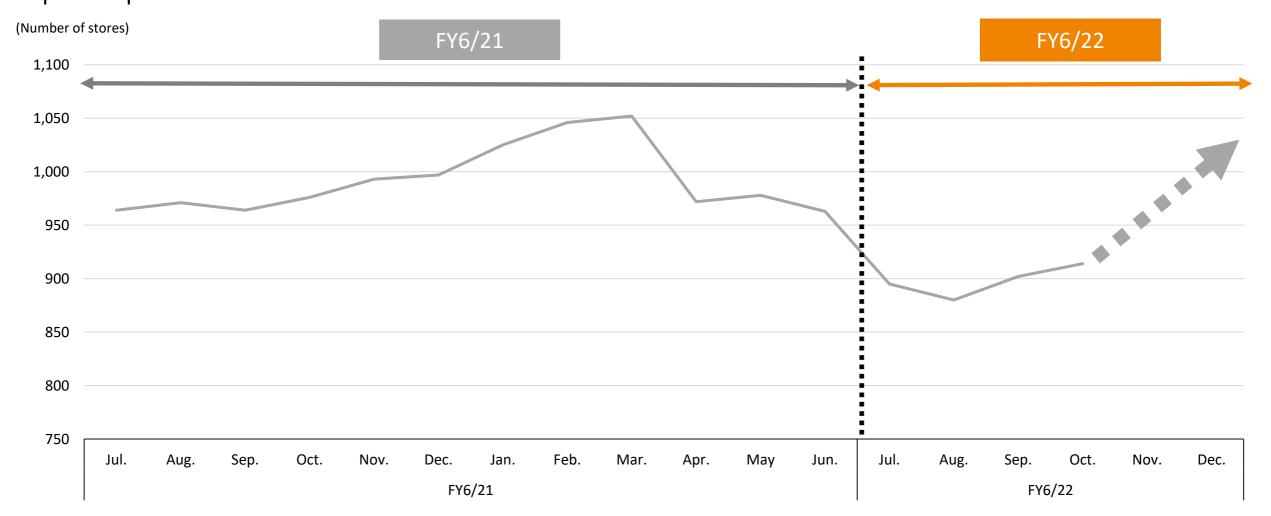
points

Progress of the Oikura Platform: Number of Partner Stores

Increase in the number of merchants

In the previous fiscal year, the number of partner stores decreased temporarily following a revision of our partner store rules which mandated tighter standards for partner stores.

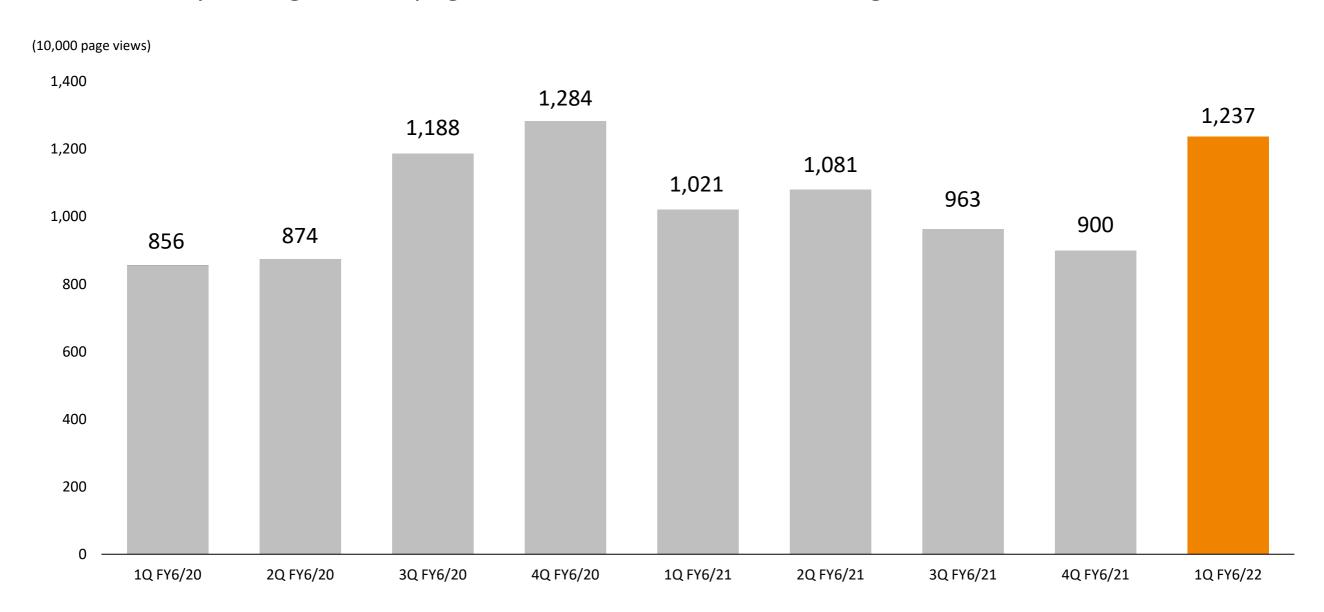
This trend was reversed after hitting the bottom in August as we stepped up sales activities to sign up more partner stores.



Media Business

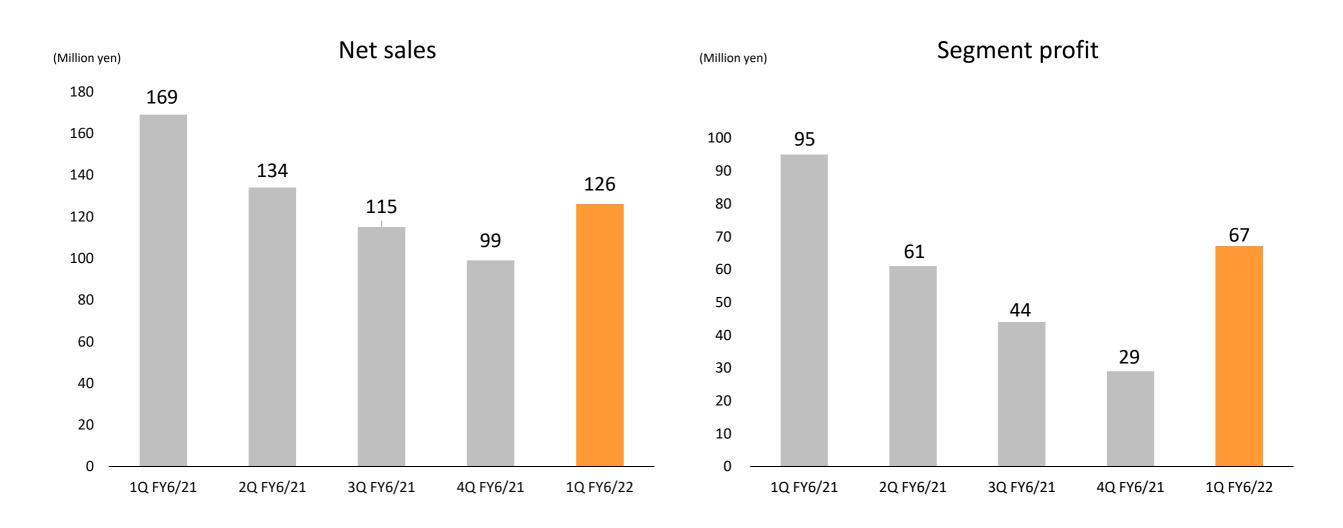
Media Business: Quarterly Monthly Average Media Page Views

1Q monthly average media page views increased to a record high.



Media Business Results

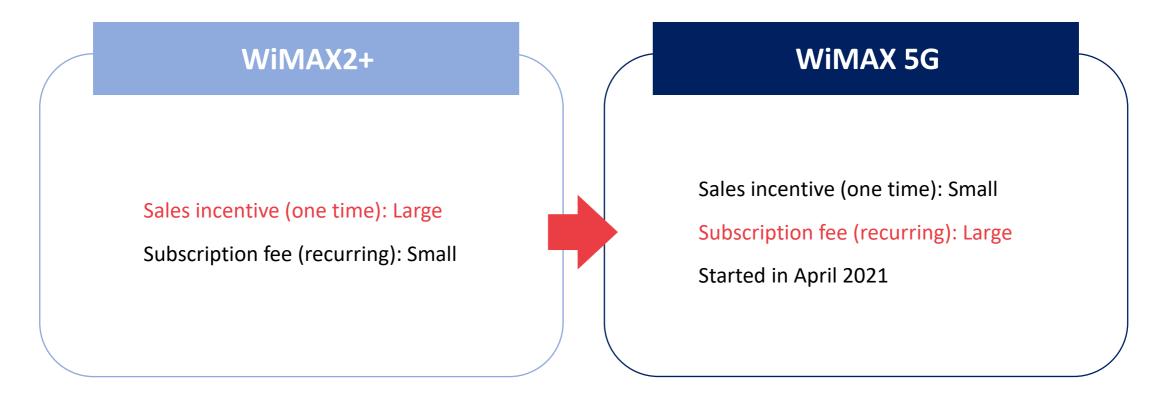
Net sales and segment profit were higher than 4Q FY6/21.



Mobile & Telecommunications Business

Mobile & Telecommunications Business Strategies: Revise the Profit Structure (Excerpt from the Medium-term Management Plan Presentation Material)

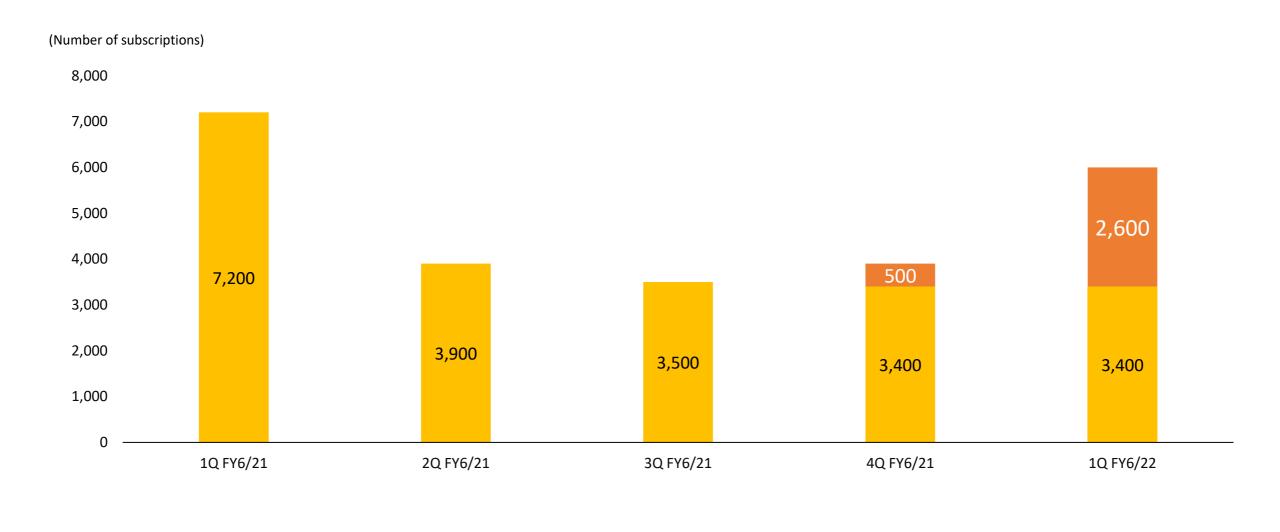
Shift from one-time sales to recurring revenue to build a steadily larger base for future earnings*



*Future earnings: Earnings from fee income for communication services and other income expected from current service subscriptions

Progress in Mobile & Telecommunications Business: New Service Subscriptions

New service subscriptions centered on WiMAX 5G increasing steadily.

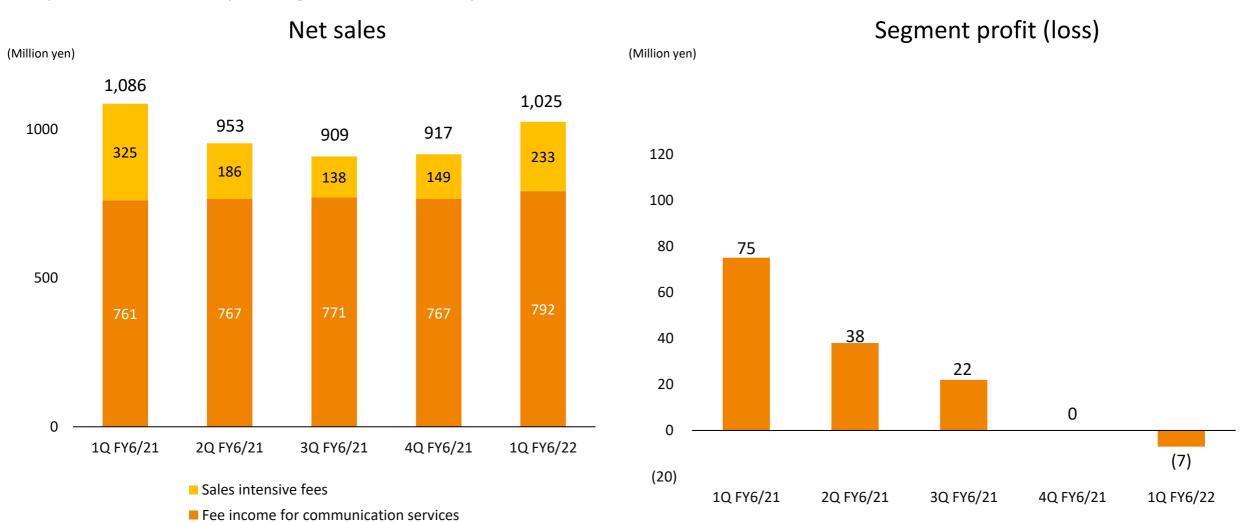


2+

5G

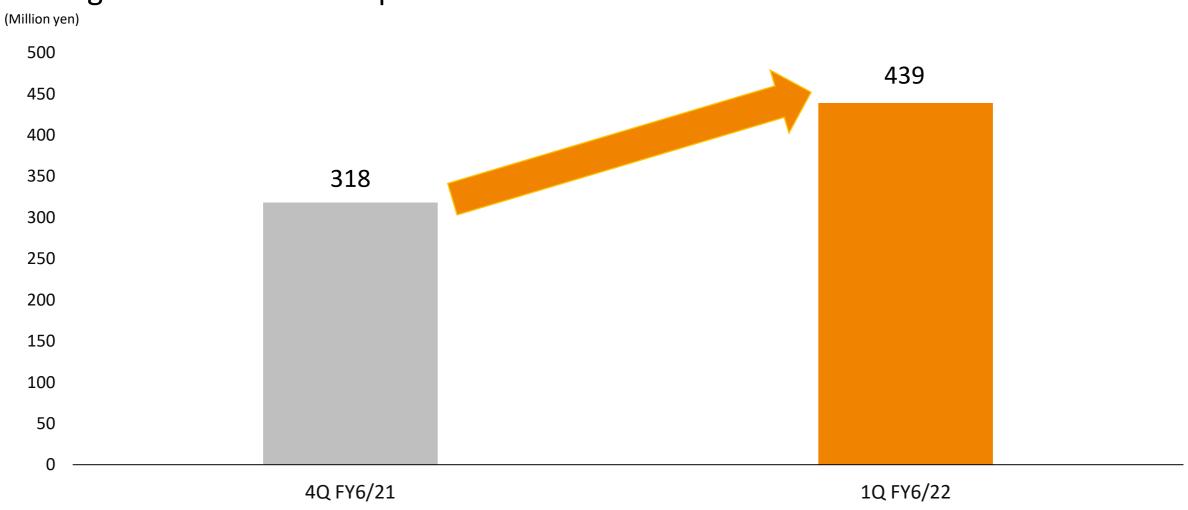
Mobile & Telecommunications Business Results

Sales up from previous quarter but profit was lower because of increased advertising expenses for acquiring new subscriptions.



Progress in Mobile & Telecommunications Business: Future Earnings

Future earnings are expected to increase steadily as planned on the back of increasing recurring-revenue 5G subscriptions.



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FY6/22 Forecasts

No revisions to the consolidated forecast

(Million yen)	FY6/21 results	FY6/22 forecasts	YoY change
Net sales	10,875	12,000	+10.3%
Operating profit	54	(400)	-
Ordinary profit	32	(405)	-
Profit attributable to owners of parent	(40)	(440)	-

FY6/22 Business Strategies by Segment

Promote the strategies targeted in the Medium-term Management Plan

Segment

Strategies

Second-hand Online

Second-hand services for Individuals:

- More customers by using more methods to attract purchase requests and covering more product categories
- Increase purchasing capabilities by channeling more resources to the pick-up purchasing service

Machinery (agricultural equipment):

- Focus on increasing the purchase volume by increasing the number of purchase points Oikura:
 - Focus on increasing the number of intensive-based partner stores to enhance customer contact and build a stronger customer base
 - Strengthen system development starting with the UI/UX systems

Media

Build multiple profit chains in the Media Business to achieve an average annual sales growth rate of 15% that is on par with the market growth rate

Mobile & Telecommunications

Focus on building future earnings potential by strengthening WiMAX5G service subscriptions, a recurring-revenue business model

Medium-term Performance Target (Excerpt from the Medium-term Management Plan Presentation Material)

Aim to accomplish the earnings plan through sales growth supported primarily by the second-hand online business. Also plan to build a stable profit structure by increasing the volume of future earnings in the mobile & telecommunications business

(Billion yen)	FY6/21 (Result)	FY6/22 (Plan)	FY6/23 (Plan)	FY6/24 (Plan)	CAGR
Net sales	10,875	12,000	15,000	20,000	122.5%
Second-hand Online	6,580	7,659	9,804	13,744	127.8%
Second-hand services for individuals	5,350	6,000	7,500	10,000	123.2%
Machinery (agricultural equipment)	1,061	1,500	2,000	3,000	141.4%
Oikura	169	159	304	744	163.9%
Media	519	600	700	800	115.5%
Mobile & Telecommunications	3,866	4,300	5,000	5,500	112.5%
Operating profit	54	(400)	300	1,200	280.7%
Operating profit to net sales	0.5%	-3.3%	2.0%	6.0%	-
Operating profit + Future earnings*	373	203	997	1,950	173.6%

^{*}Future earnings: Earnings from fee income for telecom services and other income expected from current service subscriptions

Forward-looking statements in this document, such as forecasts of business performance, include forward-looking statements, assumptions and projections that are the basis of our plans. Actual business results may differ substantially due to various factors.

For IR-Related Inquiries and Inquiries about this Document

MarketEnterprise - IR

ir@marketenterprise.co.jp

To be an Optimized Trading Company for the creation of Sustainable Society

