Consolidated Financial Results for the Third Quarter of the Fiscal Year Ending December 31, 2023 (Nine Months Ended September 30, 2023)

[Japanese GAAP]

October 31, 2023

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Scheduled date of filing of Quarterly Report: November 10, 2023

Scheduled date of payment of dividend:

Preparation of supplementary materials for quarterly financial results: None Holding of quarterly financial results meeting: None

(All amounts are rounded down to the nearest million yen)

1. Consolidated Financial Results for the First Nine Months of 2023 (January 1 to September 30, 2023)

(1) Consolidated results of operations

(Percentages represent year-on-year changes)

	Net sales		Operating	Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	
Nine months ended Sep. 30, 2023	9,083	6.8	705	19.7	801	9.9	46	(77.1)	
Nine months ended Sep. 30, 2022	8,505	(6.2)	589	(36.1)	728	(23.7)	202	(65.8)	

Note: Comprehensive income (millions of yen)

Nine months ended Sep. 30, 2023: 342 (up 57.6%)

Nine months ended Sep. 30, 2022: 217 (down 71.3%)

	Net income per share	Diluted net income per share
	Yen	Yen
Nine months ended Sep. 30, 2023	8.30	-
Nine months ended Sep. 30, 2022	36.24	-

(2) Consolidated financial position

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	Total assets	Net assets	Equity ratio	Net assets per share					
	Million yen	Million yen	%	Yen					
As of Sep. 30, 2023	19,091	12,262	64.2	2,186.74					
As of Dec. 31, 2022	18,813	12,312	65.4	2,196.73					

Reference: Shareholders' equity (millions of yen)

As of Sep. 30, 2023: 12,262

As of Dec. 31, 2022: 12,312

2. Dividends

		Dividends per share							
	1Q-end	2Q-end	3Q-end	Year-end	Total				
	Yen	Yen	Yen	Yen	Yen				
2022	-	0.00	-	70.00	70.00				
2023	-	0.00	-						
2023 (forecast)				72.00	72.00				

Note: Revisions to the most recently announced dividend forecast: None

3. Consolidated Forecast for 2023 (January 1 to December 31, 2023)

(Percentages represent year-on-year changes)

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	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Net income per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Full year	12,342	(0.5)	850	(35.1)	930	(37.1)	147	(82.2)	26.22

Note: Revisions to the most recently announced consolidated forecast: Yes

For more details, please refer to the "Notice of Recognition of Extraordinary Loss and Revision to Consolidated Forecast for 2023" that was announced today (October 31, 2023).

- * Notes
- (1) Changes in significant subsidiaries during the period (change in scope of consolidation): None
- (2) Application of special accounting methods for presenting quarterly consolidated financial statements: None
- (3) Changes in accounting policies and accounting-based estimates, and restatements
 - 1) Changes in accounting policies due to revisions in accounting standards, others: None
 - 2) Changes in accounting policies other than 1) above: None
 - 3) Changes in accounting-based estimates: None
 - 4) Restatements: None
- (4) Number of shares issued (common stock)
 - 1) Number of shares issued at the end of the period (including treasury shares)

As of Sep. 30, 2023: 5,893,000 shares As of Dec. 31

As of Dec. 31, 2022: 5,893,000 shares

2) Number of treasury shares at the end of the period

As of Sep. 30, 2023: 285,522 shares As of Dec. 31, 2022: 287,922 shares

3) Average number of shares during the period

Nine months ended Sep. 30, 2023: 5,606,652 shares Nine months ended Sep. 30, 2022: 5,597,541 shares

Note: The number of treasury shares excluded from the calculation of the number of treasury shares at the end of the period and average number of shares during the period include the shares of the Company held by Custody Bank of Japan, Ltd. (Trust Account) as trust assets for distributing stock to officers.

* Cautionary statement with respect to forward-looking statements, and other special items Cautionary statement with respect to forecasts

Forecasts of future performance in this document are based on assumption judged to be valid and information currently available to the Company's management, but are not promises by the Company regarding future performance. Actual results may differ materially from the forecasts for a number of reasons. Please refer to "1. Qualitative Information on Quarterly Consolidated Financial Performance, (3) Explanation of Consolidated Forecast and Other Forward-looking Statements" on page 4 for forecast assumptions and notes of caution for usage.

^{*} The current financial report is not subject to quarterly review by certified public accountants or auditing firms.

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1. Qualitative Information on Quarterly Consolidated Financial Performance

(1) Explanation of Results of Operations

During the first nine months of 2023, there was a slow recovery of the Japanese economy as economic activity began to return to normal due to the easing of pandemic restrictions.

Despite this recovery, the outlook for the economy remains uncertain because of the negative effects of global monetary tightening, concerns about the Chinese economy, the rising cost of resources caused by numerous events worldwide, and the yen's depreciation.

Orders received decreased mainly because of a downturn in the thermal segment caused by the slowdown of the semiconductor industry. Sales were higher than in the first nine months of the previous fiscal year because of a big increase in shipments in the fire pumps segment.

On October 31, 2023, we made an announcement concerning the voluntary recall of products affected by the misconduct incident. We will continue to work on determining the true causes of the frequent occurrence of product problems and on measures centered on strengthening our corporate culture to prevent this type of problem from happening again.

Orders received were 9,383 million yen, down 6.1% year-on-year and sales were 9,083 million yen, up 6.8%. Operating profit was 705 million yen, up 19.7%, due to the increase in gross profit resulting from sales growth and ordinary profit was 801 million yen, up 9.9%. Profit attributable to owners of parent was 46 million yen, down 77.1% due to a provision for loss related to product repairs as an extraordinary loss.

Business segment performance was as follows:

Safety Security Protection (SSP)

Sales increased because of higher sales of sensors and other products. Although orders increased for update and maintenance services, total orders received decreased in part because of the suspension of some sales activities in order to take actions concerning to the improper conduct incident that happened in 2022.

Orders received were 4,177 million yen, down 0.8% year-on-year, and sales were 3,543 million yen, up 0.5%.

We expect that orders received are expected to be generally as planned despite restrictions on some sales activities in order to deal with problems involving products. One reason for this outlook is the high level of sales of update and maintenance services.

We will continue to take many actions concerning sales and earnings. Although a decline in alarm installation work at electric utilities and other key industries is expected, we are continuing to receive orders for maintenance inspections, replacements and other existing business activities.

One highlight of the progress with technology and product development activities is the start of sales of our new lineup of relays following completion of development work and receipt of certification of the new model. In addition, development work is continuing on updated versions of devices and control units that monitor the environment inside equipment and detect dangerously high temperatures.

Thermal

Orders decreased mainly because of downturns in orders for hot plates and sensors used in semiconductor manufacturing equipment, the main category of this segment, as investments in the semiconductor manufacturing equipment market declined, chiefly in the memory device and advanced logic sectors. Sales remained generally firm.

Orders received were 1,202 million yen, down 37.5% year-on-year, and sales were 1,941 million yen, up 25.6%.

Looking ahead, we expect the adjustment phase in the semiconductor manufacturing equipment market to continue, but we will keep on reinforcing our manufacturing capabilities for further growth in this sector.

Activities are continuing for the development of hot plates and thermos switches with the main objective of providing functions and performance that meet the requirements of specific customers as well as of the markets for these products. Work is also proceeding at projects for updating existing products in the temperature control

unit category.

Medical

Demand for kidney dialysis equipment is recovering slowly in some countries following the negative effects of the multi-year pandemic. Orders increased for artificial kidney dialysis equipment and associated products outside Japan, the major products in this segment. Sales of products used with artificial kidney dialysis equipment were down in Japan. This decline is attributable mainly to the continuing limitations on the ability to supply these products caused by the difficulty of procuring parts and the high cost of raw materials.

Orders received were 1,118 million yen, up 30.2% year-on-year, and sales were 834 million yen, down 2.5%.

We expect an upturn in shipments of artificial kidney dialysis equipment and associated products to overseas customers, which is the main business of this segment.

Work has started on the development of even better functions in order to meet the needs of healthcare facilities, provide greater convenience and make other improvements. Activities are continuing on the development of the software and key components that will be needed for these advances.

Printed Wiring Board Assembly (PWBA)

Orders and sales were lower than one year earlier. The main reasons are declines in the production of products for industrial equipment due to the difficulty of procuring some electronic components and inventory reductions of products used in office equipment.

Orders received were 656 million yen, down 30.2% year-on-year, and sales were 689 million yen, down 26.5%.

We expect that the business climate in this segment will remain challenging even as demand for products used in medical equipment recovers. We anticipate negative effects primarily from inventory reductions by customers of products used in industrial equipment and office equipment.

Fire Pumps

Sales in Japan increased because of a large volume of sales of fire engines and fire pumps to the Ministry of Internal Affairs and Communications and local governments. Outside Japan, sales of fire pumps remained strong in China and South Korea.

Orders received were 2,228 million yen, up 8.2% year-on-year, and sales were 2,074 million yen, up 26.6%.

In Japan, the outlook for deliveries of vehicles based on fire trucks is currently unclear. To support our sales during the remainder of 2023, we are strengthening ties with factories that outfit fire trucks. Outside Japan, we expect that orders and sales will remain strong, chiefly in South Korea, Taiwan and Vietnam. In addition, we are receiving an increasing number of public-sector orders through competitive bids in China. We are strengthening activities to capture orders, mainly in China.

A project to develop the next model of an air-cooled fire pump has been completed. We are currently concentrating on completing the development of a new model of a water-cooled fire pump.

(2) Explanation of Financial Position

Total assets amounted to 19,091 million yen at the end of the third quarter of 2023, an increase of 277 million yen or 1.5% compared with 18,813 million yen at the end of 2022. The main reasons were an 856 million yen increase in cash and deposits (up 13.6%), a 396 million yen increase in raw materials (up 25.7%), a 292 million yen increase in finished goods (up 55.4%), a 665 million yen decrease in notes and accounts receivable-trade (down 32.6%) and a 617 million yen decrease in accounts receivable from completed construction contracts and contract assets (down 35.0%).

Total liabilities amounted to 6,829 million yen, an increase of 328 million yen or 5.1% compared with 6,500 million yen at the end of 2022. This increase was mainly due to a 334 million yen increase in provision for loss related to product repair (up 48.1%).

Net assets totaled 12,262 million yen, a decrease of 50 million yen or 0.4% compared with 12,312 million yen at the end of 2022. The main reason for decrease was dividends paid of 396 million yen, while there was a 178

million yen increase in valuation difference on available-for-sale securities (up 33.5%) and a 109 million yen increase in foreign currency translation adjustment (up 26.1%).

(3) Explanation of Consolidated Forecast and Other Forward-looking Statements

We have reviewed current trends in our performance and revised the consolidated earnings forecast for 2023 (January 1 to December 31, 2023), which was disclosed on February 10, 2023.

For more details, please refer to the "Notice of Recognition of Extraordinary Loss and Revision to Consolidated Forecast for 2023" that was announced today (October 31, 2023).

2. Quarterly Consolidated Financial Statements and Notes

(1) Quarterly Consolidated Balance Sheet

	2022 (As of Dec. 31, 2022)	(Thousands of yen) Third quarter of 2023 (As of Sep. 30, 2023)
Assets	(AS 01 Dec. 31, 2022)	(As of Sep. 30, 2023)
Current assets		
Cash and deposits	6,316,751	7,173,131
Notes and accounts receivable-trade	2,037,864	1,372,687
Electronically recorded monetary claims-operating	1,219,146	1,182,321
Accounts receivable from completed construction contracts and contract assets	1,766,471	1,148,765
Securities	_	503,316
Finished goods	527,609	819,825
Work in process	425,536	391,851
Raw materials	1,543,158	1,939,741
Other	115,249	254,575
Allowance for doubtful accounts	(3,899)	(3,899)
Total current assets	13,947,889	14,782,315
Non-current assets	10,5,005	11,702,010
Property, plant and equipment Intangible assets	1,254,861	1,301,751
Goodwill	926,590	839,722
Other	168,924	168,206
Total intangible assets	1,095,515	1,007,929
Investments and other assets	1,075,515	1,007,525
Investment securities	2,015,209	1,544,930
Other	822,600	474,955
Allowance for doubtful accounts	(322,747)	(20,650)
Total investments and other assets	2,515,062	1,999,236
Total non-current assets	4,865,439	4,308,916
Total assets		
Liabilities	18,813,328	19,091,232
Current liabilities	1,841,883	1 0/1 110
Notes and accounts payable-trade		1,841,118
Accounts payable for construction contracts	427,671	477,518
Short-term borrowings Current portion of long-term borrowings	550,000 295,920	700,000 295,920
-		
Income taxes payable Provision for bonuses	206,922	70,224
Provision for bonuses for directors (and other officers)	-	97,140 12,348
Provision for product warranties	119,972	218,308
Other	1,045,206	1,020,664
Total current liabilities	4,487,576	4,733,242
Non-current liabilities	7,707,570	4,733,242
Long-term borrowings	936,220	714,280
Provision for share awards for directors (and other		
officers)	7,124	5,834
Retirement benefit liability	330,053	305,963
Asset retirement obligations	23,852	23,852
Provision for loss related to product repair	696,800	1,031,713
Other	18,883	14,269
Total non-current liabilities	2,012,935	2,095,913
Total liabilities	6,500,512	6,829,155

	2022 (As of Dec. 31, 2022)	(Thousands of yen) Third quarter of 2023 (As of Sep. 30, 2023)
Net assets		
Shareholders' equity		
Share capital	996,600	996,600
Capital surplus	1,460,517	1,460,517
Retained earnings	9,340,161	8,990,408
Treasury shares	(416,416)	(413,653)
Total shareholders' equity	11,380,862	11,033,871
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	531,606	709,839
Foreign currency translation adjustment	418,441	527,781
Remeasurements of defined benefit plans	(18,093)	(9,415)
Total accumulated other comprehensive income	931,954	1,228,205
Total net assets	12,312,816	12,262,077
Total liabilities and net assets	18,813,328	19,091,232

(2) Quarterly Consolidated Statements of Income and Comprehensive Income (Quarterly Consolidated Statement of Income) (For the Nine-month Period)

	Fi	(Thousands of yen)
	First nine months of 2022	First nine months of 2023
	(Jan. 1 - Sep. 30, 2022)	(Jan. 1 - Sep. 30, 2023)
Net sales	8,505,998	9,083,684
Cost of sales	5,890,696	6,232,052
Gross profit	2,615,301	2,851,631
Selling, general and administrative expenses	2,025,463	2,145,825
Operating profit	589,837	705,806
Non-operating income		
Interest income	10,447	28,480
Dividend income	24,202	27,764
Foreign exchange gains	89,721	28,889
Other	25,328	20,509
Total non-operating income	149,699	105,644
Non-operating expenses		
Interest expenses	10,210	8,823
Other	438	1,351
Total non-operating expenses	10,648	10,174
Ordinary profit	728,888	801,277
Extraordinary income		
Gain on sale of investment securities	33,670	6,388
Total extraordinary income	33,670	6,388
Extraordinary losses		
Provision for loss related to product repair	425,381	692,235
Total extraordinary losses	425,381	692,235
Profit before income taxes	337,177	115,429
Income taxes-current	222,366	117,990
Income taxes-deferred	(88,052)	(49,089)
Total income taxes	134,314	68,900
Profit	202,862	46,529
Profit attributable to owners of parent	202,862	46,529

(Quarterly Consolidated Statement of Comprehensive Income) (For the Nine-month Period)

		(Thousands of yen)
	First nine months of 2022	First nine months of 2023
	(Jan. 1 - Sep. 30, 2022)	(Jan. 1 - Sep. 30, 2023)
Profit	202,862	46,529
Other comprehensive income		
Valuation difference on available-for-sale securities	(275,129)	178,232
Foreign currency translation adjustment	290,831	109,340
Remeasurements of defined benefit plans, net of tax	(1,098)	8,678
Total other comprehensive income	14,602	296,251
Comprehensive income	217,465	342,780
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	217,465	342,780

(3) Notes to Quarterly Consolidated Financial Statements

Going Concern Assumption

Not applicable.

Significant Changes in Shareholders' Equity

Not applicable.

Segment and Other Information

Segment Information

I First nine months of 2022 (Jan. 1 – Sep. 30, 2022)

Information related to net sales and profit or loss for each reportable segment and breakdown of revenue

(Thousands of yen)

	Reportable segment							Amounts shown on
	Safety Security Protection	Thermal	Medical	Printed Wiring Board Assembly	Fire Pumps	Total	Adjustment (Note 1)	quarterly consolidated statement of income (Note 2)
Net sales Goods or services that are transferred at a point in time Goods or services	354,128	1,546,442	856,229	938,193	1,638,515	5,333,509	-	5,333,509
that are transferred over a certain period of time	3,172,488	-	-	-	-	3,172,488	-	3,172,488
Revenue from contracts with customers	3,526,616	1,546,442	856,229	938,193	1,638,515	8,505,998	-	8,505,998
Other revenue	-	-	-	-	-	-	-	-
External sales	3,526,616	1,546,442	856,229	938,193	1,638,515	8,505,998	-	8,505,998
Inter-segment sales and transfers	-	-	-	-	-	-	-	-
Total	3,526,616	1,546,442	856,229	938,193	1,638,515	8,505,998	-	8,505,998
Segment profit (loss)	498,122	370,299	39,882	134,413	(11,725)	1,030,992	(441,154)	589,837

Notes: 1. The adjustment of negative 441,154 thousand yen to segment profit (loss) includes corporate expenses related to the administration division that cannot be attributed to any reportable segments.

^{2.} Segment profit (loss) is adjusted with operating profit shown on the quarterly consolidated statement of income.

II First nine months of 2023 (Jan. 1- Sep. 30, 2023)

Information related to net sales and profit or loss for each reportable segment and breakdown of revenue

(Thousands of yen)

	Reportable segment							Amounts
	Safety Security Protection	Thermal	Medical	Printed Wiring Board Assembly	Fire Pumps	Total	Adjustment (Note 1)	shown on quarterly consolidated statement of income (Note 2)
Net sales								
Goods or services that are transferred at a point in time	550,663	1,941,581	834,860	689,110	2,074,583	6,090,801	-	6,090,801
Goods or services that are transferred over a certain period of time	2,992,883	-	-	-	-	2,992,883	-	2,992,883
Revenue from contracts with customers	3,543,547	1,941,581	834,860	689,110	2,074,583	9,083,684	-	9,083,684
Other revenue	-	-	-	-	-	-	-	-
External sales Inter-segment sales	3,543,547	1,941,581	834,860	689,110	2,074,583	9,083,684	-	9,083,684
and transfers Total	3,543,547	1,941,581	834,860	689,110	2,074,583	9,083,684	_	9,083,684
Segment profit	547,269	405,013	76,747	80,352	83,551	1,192,934	(487,128)	705,806

Notes: 1. The adjustment of negative 487,128 thousand yen to segment profit includes corporate expenses related to the administration division that cannot be attributed to any reportable segments.

This financial report is solely a translation of "Kessan Tanshin" (in Japanese, including attachments), which has been prepared in accordance with accounting principles and practices generally accepted in Japan, for the convenience of readers who prefer an English translation.

^{2.} Segment profit is adjusted with operating profit shown on the quarterly consolidated statement of income.