

Results of Operations for the First Quarter of the Fiscal Year Ending February 28, 2025

July 16, 2024



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Consolidated Financial Summary for the First Quarter of FY2024

*FY2024=Fiscal Year ending February 2025



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Consolidated Financial Summary

• Net sales slightly decreased YoY.

A big YoY increase in machinery sales in Japan but a sharp decline in sales at overseas subsidiaries, partly due to the large volume of shipments at the end of FY2023. Chemicals business sales were about the same as one year earlier.

- Operating profit decreased significantly YoY.
 Higher machinery earnings in Japan but not enough to offset losses at overseas subsidiaries because of a one-time expense of about 160 million yen at Freund Corporation for the change to a new core IT system.
- Record high machinery order backlog for a first quarter despite the low level of orders at the subsidiary in Italy. A large volume of inquiries in Japan and the U.S.

| (Millions of yen) | FY2023 1Q | FY2024 1Q | YoY Change | | FY2024 Forecasts |
|---|--------------|--------------|------------|--------|---------------------|
| | τų | ±-2 | | % | T OF CCUSUS |
| Net sales | 4,200 | 4,124 | (75) | (1.8)% | 23,500 |
| Operating profit | (29) | (264) | (234) | - | 1,100 |
| Ordinary profit | (17) | (247) | (230) | _ | 1,100 |
| Profit attributable to owners of parent | (18) | (205) | (186) | - | 770 |
| Earnings per share (yen) | (1.12) | (12.16) | (11.03) | _ | 45.76 |

* No change in the FY2024 sales and earnings forecasts because of the stable performance in Japan and the outlook for overseas operations to become profitable in the second half.

Machinery Business: Group Company Performance (Sales/Operating Profit)

| Freund Corporation | A big YoY increase in sales despite the negative effect of the timing of sales recognition for some projects in Japan. Earnings increased even after the one-time expense of about 80 million yen for the core IT system update. |
|--------------------|--|
| Freund-Turbo | Sales and earnings are generally in line with plan. |
| FREUND Inc. | Sales and earnings were sluggish following the large number of shipments at the end of FY2023. In addition, major projects will be concentrated in the second half. |
| FREUND S.r.l. | Sales and earnings were sluggish because major projects are expected to be delivered in the second half, similarly as FREUND Inc. |

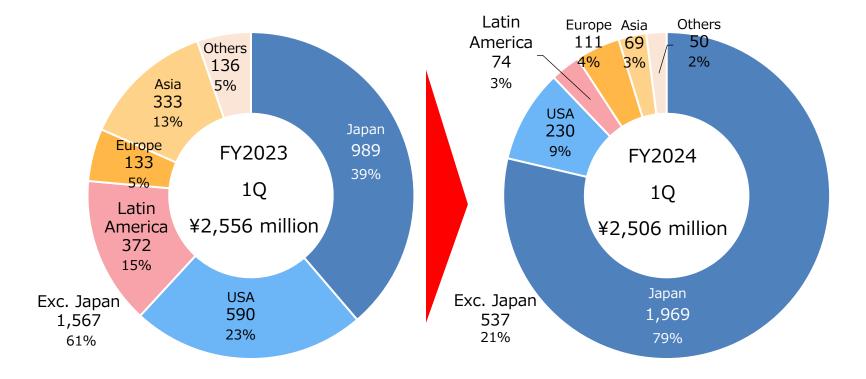
| (Millions of yen) | FY2023 | FY2024 | YoY change | |
|--------------------------------------|--------|--------|------------|---------|
| Before elimination for consolidation | 1Q | 1Q | | % |
| Net sales | 2,556 | 2,506 | (50) | (2.0)% |
| Freund Corporation | 1,107 | 1,727 | 619 | 56.0% |
| Freund-Turbo | 214 | 349 | 134 | 62.4% |
| FREUND Inc. | 1,155 | 362 | (792) | (68.6)% |
| FREUND S.r.l. | 162 | 93 | (69) | (42.6)% |
| Operating profit | (76) | (219) | (143) | _ |
| Freund Corporation | 27 | 115 | 88 | 325.9% |
| Freund-Turbo | (34) | 17 | 52 | - |
| FREUND Inc. | 30 | (188) | (218) | _ |
| FREUND S.r.l. | (98) | (180) | (81) | _ |

Machinery Business: Group Company Performance (Orders Received/Order Backlog)

| Freund Corporation | The order backlog remains high. Orders decreased YoY, but there is a large volume of inquiries due to the substantial investments in large-scale equipment by generic drug manufacturers in Japan. |
|--------------------|--|
| Freund-Turbo | Orders increased YoY as planned and the order backlog decreased YoY because the backlog in FY2023 included many large orders. |
| FREUND Inc. | There was a large volume of inquiries although orders were slightly below the plan. The order backlog remains high. |
| FREUND S.r.I. | Actions are needed for increasing orders and the order backlog. |

| (Millions of yen) | FY2023 | FY2024 | YoY change | |
|--------------------------------------|--------|--------|------------|---------|
| Before elimination for consolidation | 1Q | 1Q | | % |
| Orders received | 4,200 | 3,056 | (1,144) | (27.2)% |
| Freund Corporation | 2,395 | 1,695 | (699) | (29.2)% |
| Freund-Turbo | 337 | 417 | 79 | 23.7% |
| FREUND Inc. | 1,091 | 803 | (287) | (26.4)% |
| FREUND S.r.l. | 376 | 139 | (236) | (62.8)% |
| Order backlog | 14,607 | 16,636 | 2,029 | 13.9% |
| Freund Corporation | 9,133 | 10,893 | 1,760 | 19.3% |
| Freund-Turbo | 1,016 | 748 | (267) | (26.4)% |
| FREUND Inc. | 3,205 | 4,072 | 866 | 27.0% |
| FREUND S.r.l. | 1,252 | 921 | (330) | (26.4)% |

| Japan | A big increase in sales due to consistent shipments for the orders received. |
|----------|--|
| Overseas | Overseas sales fell to 21% of total sales in the first quarter, but are expected to rise to about 50% of FY2024 sales. |



(Millions of yen) (Millions of yen) 8,000 20,000 Net sales (left axis) 18,000 Orders received (right axis) 7,000 ---Order backlog (right axis) 16,000 6,000 14,000 5,000 12,000 4,000 10,000 8,000 3,000 6,000 2,000 4,000 1,000 2,000 0 0 1Q 2Q 3Q 4Q 1Q 2Q FY2020 FY2019 FY2021 FY2022 FY2023 FY2024

Machinery Business: Quarterly Results (Net Sales/Orders Received/Order Backlog)

Chemicals Business: Overview

Net sales

Pharmaceutical excipients:

Sales grew YoY despite the negative effect of a temporary production decline at a major customer.

Food preservatives:

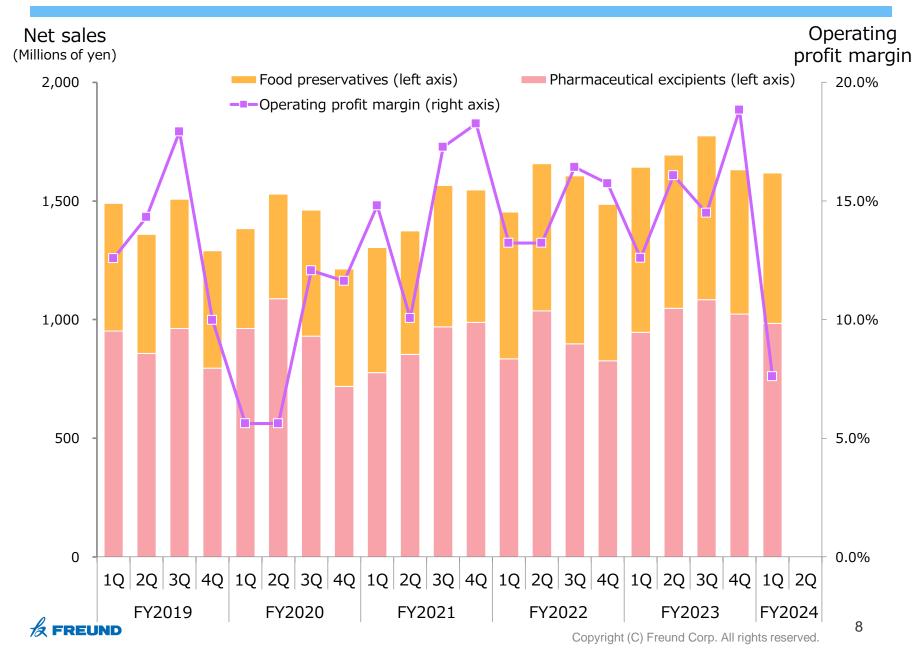
Sales decreased because some major customers switched to procuring from multiple companies to ensure business continuity.

Operating profit

Down YoY because of a one-time expense of about 80 million yen for the core IT system update

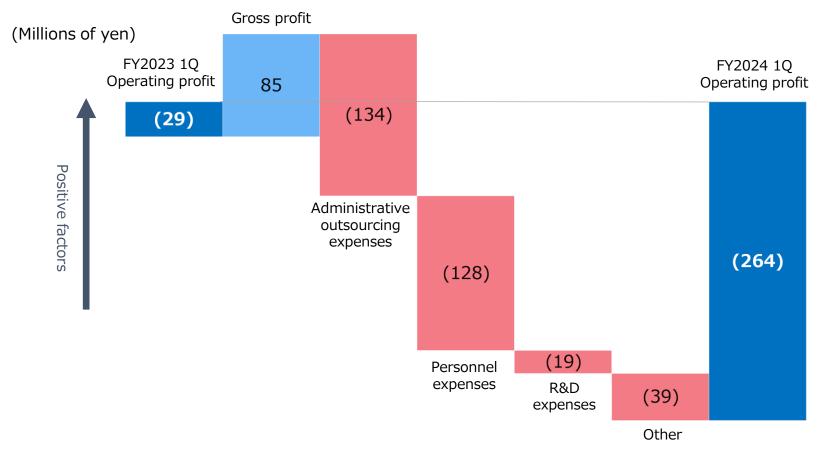
| (Millions of yen) | FY2023 | FY2024 | YoY cha | nge |
|---------------------------|--------|--------|---------|---------|
| | 1Q | 1Q | | % |
| Net sales | 1,643 | 1,618 | (25) | (1.5)% |
| Pharmaceutical excipients | 948 | 983 | 35 | 3.7% |
| Food preservatives | 695 | 634 | (60) | (8.7)% |
| Operating profit | 207 | 123 | (83) | (40.6)% |

Chemicals Business: Quarterly Results (by Product Field)



Analysis of Change in Consolidated Operating Profit

- Gross profit increased YoY mainly because of higher machinery sales in Japan.
- Selling, general and administrative (SG&A) expenses increased by 320 million yen YoY. The main reasons are higher operations consignment expenses and personnel expenses caused by one-time expenses for the core IT system update.



Summary of Consolidated Balance Sheet

- Inventories (work in process) increased mainly in the U.S. subsidiaries, while trade receivables were successfully collected.
- The equity ratio remains high at 58.1% even though net assets decreased mainly due to the payment of dividends.

| (Millions of yen) | Feb. 29, 2024 | May 31, 2024 | Change | (Millions of yen) | Feb. 29, 2024 | May 31, 2024 | Change |
|--------------------|------------------|-----------------|---------|-------------------------------------|------------------|-----------------|--------|
| Current assets | 18,537 | 18,135 | (401) | Current liabilities | 9,920 | 9,779 | (140) |
| Cash and deposits | 4,736 | 4,603 | (133) | Trade payables | 3,881 | 3,048 | (833) |
| Trade receivables | 7,058 | 5,721 | (1,336) | Short-term borrowings | 515 | 407 | (107) |
| Inventories | 5,815 | 6,813 | 997 | Contract liabilities | 3,932 | 4,894 | 962 |
| Other assets | 926 | 996 | 70 | Other liabilities | 1,592 | 1,429 | (162) |
| Non-current assets | 7,252 | 7,137 | (114) | Non-current liabilities | 845 | 814 | (30) |
| | | | | Total net assets | 15,023 | 14,677 | (345) |
| Total assets | 25,789 | 25,272 | (516) | Total liabilities and net assets | 25,789 | 25,272 | (516) |

Assets

Liabilities and Shareholders' Equity



Topics: Our New Management Vision



On April 22, 2024, Freund celebrated the 60th anniversary of its founding. As one way to mark this accomplishment, we have established a new management vision for the Freund Group, based on our corporate philosophy: paving the way to the future through creativity[®].



For further growth of our businesses and enhancement of corporate value, we are dedicated to constantly creating new technologies and new forms of added value. We aim for our activities to create a healthy and fulfilling future for the customers of the Freund Group as well as for the patients and other users of our customers' products.

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