

May 14, 2025

**Summary of Consolidated Financial Results for the Fiscal Year Ended March 31, 2025****[Japanese GAAP]**

Company name: Japan System Techniques Co., Ltd.  
 Stock code: 4323  
 Representative: Takeaki Hirabayashi, President and CEO  
 Contact: Taku Hirabayashi, Director and Senior Officer  
 Scheduled date of Annual General Meeting of Shareholders:  
 Scheduled date of payment of dividend:  
 Scheduled date of filing of Annual Security Report:  
 Preparation of supplementary materials for financial results:  
 Holding of financial results meeting:

Listing: Tokyo Stock Exchange  
 URL: <https://www.jast.jp>

Tel: +81-6-4560-1000

June 26, 2025

June 12, 2025

June 27, 2025

Yes

Yes (for analysts)

Note: The original disclosure in Japanese was released on May 14, 2025 at 16:00 (GMT +9).

(All amounts are rounded down to the nearest million yen)

**1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (April 1, 2024 – March 31, 2025)****(1) Consolidated results of operations**

(Percentages represent year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Fiscal year ended Mar. 31, 2025	29,324	12.0	3,188	14.2	3,264	14.1	2,443	17.1
Fiscal year ended Mar. 31, 2024	26,183	11.3	2,791	17.0	2,861	16.8	2,086	17.8

Note: Comprehensive income (million yen) Fiscal year ended Mar. 31, 2025: 2,562 (up 11.6%)

Fiscal year ended Mar. 31, 2024: 2,295 (up 22.8%)

	Earnings per share	Diluted earnings per share	Return on equity	Ordinary profit on total assets	Operating profit to net sales
	Yen	Yen	%	%	%
Fiscal year ended Mar. 31, 2025	99.24	-	17.8	15.2	10.9
Fiscal year ended Mar. 31, 2024	85.08	-	17.8	15.3	10.7

Reference: Equity in earnings of affiliates (million yen): Fiscal year ended Mar. 31, 2025: - Fiscal year ended Mar. 31, 2024: -

Note: JAST conducted a 2-for-1 common stock split on April 1, 2024.

Earnings per share has been calculated as if this stock split has taken place at the beginning of the fiscal year ended March 31, 2024.

**(2) Consolidated financial position**

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of Mar. 31, 2025	22,909	14,828	64.4	596.97
As of Mar. 31, 2024	20,022	12,712	63.2	516.08

Reference: Shareholders' equity (million yen) As of Mar. 31, 2025: 14,762 As of Mar. 31, 2024: 12,658

Note: JAST conducted a 2-for-1 common stock split on April 1, 2024.

Net assets per share have been calculated as if this stock split has taken place at the beginning of the fiscal year ended March 31, 2024.

**(3) Consolidated cash flows**

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Million yen	Million yen	Million yen	Million yen
Fiscal year ended Mar. 31, 2025	1,757	(1,941)	(599)	6,778
Fiscal year ended Mar. 31, 2024	1,888	(761)	(424)	7,515

**2. Dividends**

	Dividend per share					Total dividends	Payout ratio (consolidated)	Dividend on equity (consolidated)
	1Q-end	2Q-end	3Q-end	Year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
Fiscal year ended Mar. 31, 2024	-	0.00	-	45.00	45.00	558	26.4	4.7
Fiscal year ended Mar. 31, 2025	-	0.00	-	27.00	27.00	670	27.2	4.9
Fiscal year ending Mar. 31, 2026 (forecasts)	-	0.00	-	35.00	35.00		31.2	

Note: JAST conducted a 2-for-1 common stock split on April 1, 2024. The dividend per share for the fiscal year ended March 31, 2025 and the dividend per share forecasts for fiscal year ending Mar. 31, 2026 are the amount after the stock split.

**3. Consolidated Earnings Forecasts for the Fiscal Year Ending March 31, 2026 (April 1, 2025 – March 31, 2026)**

(Percentages represent year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Full year	32,000	9.1	3,590	12.6	3,660	12.1	2,770	13.4	112.01

## \* Notes

### (1) Significant changes in the scope of consolidation during the period: Yes

Newly added: 2 (Virtual Calibre IT Solutions L.L.C, Virtual Calibre IT Consultancy - L.L.C-S.P.C)  
Excluded: 1 (ISR Co., Ltd.)

### (2) Changes in accounting policies and accounting-based estimates, and restatements

- 1) Changes in accounting policies due to revisions in accounting standards, others: Yes  
2) Changes in accounting policies other than 1) above: None  
3) Changes in accounting-based estimates: None  
4) Restatements: None

### (3) Number of outstanding shares (common shares)

#### 1) Number of shares outstanding at the end of the period (including treasury shares)

As of Mar. 31, 2025: 24,836,920 shares As of Mar. 31, 2024: 24,836,920 shares

#### 2) Number of treasury shares at the end of the period

As of Mar. 31, 2025: 107,568 shares As of Mar. 31, 2024: 308,768 shares

#### 3) Average number of shares outstanding during the period

Fiscal year ended Mar. 31, 2025: 24,622,269 shares Fiscal year ended Mar. 31, 2024: 24,528,214 shares

Notes: 1. JAST conducted a 2-for-1 common stock split on April 1, 2024. The number of shares outstanding at the end of the period has been calculated as if this stock split has taken place at the beginning of the fiscal year ended March 31, 2024.

2. The Company's stock held by the Board Benefit Trust (BBT) is included in the number of treasury shares (97,200 shares as of March 31, 2025 and 298,400 shares as of March 31, 2024), and is deducted from the number of shares that is used to calculate the average number of shares outstanding during the period.

## Reference: Summary of Non-consolidated Financial Results

### 1. Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (April 1, 2024 – March 31, 2025)

#### (1) Non-consolidated results of operations

(Percentages represent year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Fiscal year ended Mar. 31, 2025	24,231	18.6	3,008	43.4	3,374	54.5	2,689	66.6
Fiscal year ended Mar. 31, 2024	20,431	10.1	2,097	16.4	2,184	2.4	1,614	(1.0)

	Earnings per share	Diluted earnings per share
	Yen	Yen
Fiscal year ended Mar. 31, 2025	109.22	-
Fiscal year ended Mar. 31, 2024	65.82	-

Note: JAST conducted a 2-for-1 common stock split on April 1, 2024. Earnings per share has been calculated as if this stock split has taken place at the beginning of the fiscal year ended March 31, 2024.

#### (2) Non-consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of Mar. 31, 2025	20,433	13,644	66.9	552.55
As of Mar. 31, 2024	17,347	11,440	65.9	466.42

Reference: Shareholders' equity (million yen) As of Mar. 31, 2025: 13,664 As of Mar. 31, 2024: 11,440

Note: JAST conducted a 2-for-1 common stock split on April 1, 2024. Net assets per share have been calculated as if this stock split has taken place at the beginning of the fiscal year ended March 31, 2024.

Note 1: The current financial report is not subject to audit by certified public accountants or auditing firms.

Note 2: Cautionary statement with respect to forward-looking statements

Forecasts of future performance in these materials are based on assumption judged to be valid and information available to the Company's management at the time the materials were prepared, but are not promises by the Company regarding future performance. Actual results may differ materially from the forecasts.