

Summary of Consolidated Financial Results for the First Quarter of the Fiscal Year Ending March 31, 2026 (Three Months Ended June 30, 2025)

[Japanese GAAP]

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 Scheduled date of payment of dividend: –
 Preparation of supplementary materials for financial results: Yes
 Holding of financial results meeting: None

Note: The original disclosure in Japanese was released on August 8, 2025, at 15:30 (GMT +9).

(All amounts are rounded down to the nearest million yen)

1. Consolidated Financial Results for the First Quarter Ended June 30, 2025 (April 1, 2025–June 30, 2025)

(1) Consolidated results of operations (Percentages represent year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Three months ended Jun. 30, 2025	6,337	46.7	338	–	385	–	243	–
Three months ended Jun. 30, 2024	4,319	3.0	(611)	–	(484)	–	(345)	–

Note: Comprehensive income (million yen) Three months ended Jun. 30, 2025: 326 (up 101.3%)
 Three months ended Jun. 30, 2024: 162 (down 73.8%)

	Net income per share	Diluted net income per share
	Yen	Yen
Three months ended Jun. 30, 2025	14.40	–
Three months ended Jun. 30, 2024	(19.15)	–

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio
	Million yen	Million yen	%
As of Jun. 30, 2025	62,126	36,575	58.5
As of Mar. 31, 2025	60,415	36,603	60.2

Reference: Shareholders' equity (million yen) As of Jun. 30, 2025: 36,343 As of Mar. 31, 2025: 36,390

2. Dividends

	Dividend per share				
	1Q-end	2Q-end	3Q-end	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended Mar. 31, 2025	–	21.00	–	21.00	42.00
Fiscal year ending Mar. 31, 2026	–				
Fiscal year ending Mar. 31, 2026 (forecast)		25.00	–	25.00	50.00

Note: Revisions to the most recently announced dividend forecast: Yes

3. Consolidated Earnings Forecast for the Fiscal Year Ending March 31, 2026 (April 1, 2025–March 31, 2026)

(Percentages represent year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Net income per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
First half	18,500	29.9	1,400	–	1,400	–	850	148.9	50.38
Full year	40,000	20.2	3,300	194.8	3,300	169.3	2,100	60.6	124.47

Note: Revisions to the most recently announced consolidated earnings forecast: Yes

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Application of special accounting methods in the preparation of the quarterly consolidated financial statements: None

(3) Changes in accounting policies and accounting-based estimates, and restatements

1) Changes in accounting policies due to revisions to accounting standards and other regulations: None

2) Changes in accounting policies other than 1) above: None

3) Changes in accounting-based estimates: None

4) Restatements: None

(4) Number of issued shares (common stock)

1) Total number of shares issued at the end of the period (including treasury shares)

As of Jun. 30, 2025:	18,098,923 shares	As of Mar. 31, 2025:	18,098,923 shares
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2) Number of treasury shares at the end of the period

As of Jun. 30, 2025:	1,226,741 shares	As of Mar. 31, 2025:	1,226,741 shares
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3) Average number of shares outstanding during the period

Three months ended Jun. 30, 2025:	16,872,182 shares	Three months ended Jun. 30, 2024:	18,066,348 shares
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* Review of the Japanese-language originals of the attached quarterly consolidated financial statements by certified public accountants or an audit firm: None

* Explanation of appropriate use of earnings forecasts, and other special items

Forecasts of future performance in these materials are based on assumptions judged to be valid and information currently available to the Company's management at the time the materials were prepared. As such, they do not constitute an assurance that the Company promises to achieve the future performance. Actual results may differ significantly from these forecasts for a number of reasons. For discussion of the assumptions and other factors considered by the Company in preparing the above projections, please refer to page 3 of the attachments "1. Overview of Results of Operations, (3) Explanation of Consolidated Earnings Forecast and Other Forward-looking Statements."

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1. Overview of Results of Operations

(1) Overview of Results of Operations for the Period under Review

During the first three months of the fiscal year ending March 31, 2026 (from April 1 through June 30, 2025), the Japanese economy continued to grow moderately overall, supported by accommodative financial conditions, despite concerns that the slowdown in overseas economies, stemming from the impact of trade policies of various countries including U.S. tariff measures, could weigh on corporate earnings in Japan. On the other hand, overseas situations remained highly uncertain due to geopolitical risks from the situations in Ukraine and the Middle East, the impact on global trade activities from the introduction of tariffs by various countries, and concerns over a slowdown in overseas economies and the resulting effects on prices of resources, grain, and other commodities.

Against the backdrop of accommodative financial conditions, the business environment surrounding the Group saw a gradual increase in capital investments, except in the European market, where business confidence has deteriorated particularly in the mobility industry. Major factors include investments to address labor shortages, digital-related investments, research and development investments in growth areas and carbon emission reduction, investments to strengthen supply chains, capital investments in electrical equipment and safety in the automotive industry, and the need for automation, efficiency, and quality improvement of manufacturing and production systems.

The Group provides technologies and ideas for designing and building users' overall production systems. As a "line builder" that contributes to the efficiency and quality improvements of the entire production process, we also provide integrated production lines that meet each user's specific needs and wants. The Group is working with users to develop cutting-edge equipment for their automation projects involving new products in response to new technological innovations, mainly in the mobility industry, where the scale of production equipment is becoming larger and the delivery times are becoming longer than in the past. In addition, we are working to secure superior ready-to-work human resources in niche industries through a "satellite strategy" aimed at securing ready-to-work human resources, such as by opening technical centers in locations where human resources we want to hire are gathered.

Under the above-mentioned circumstances, for the first three months of the current fiscal year, the Group recorded net sales of 6,337 million yen (up 46.7% year on year), operating profit of 338 million yen (compared to operating loss of 611 million yen for the same period of the prior fiscal year), ordinary profit of 385 million yen (compared to ordinary loss of 484 million yen for the same period of the prior fiscal year), and profit attributable to owners of parent of 243 million yen (compared to loss attributable to owners of parent of 345 million yen for the same period of the prior fiscal year).

In this business environment, results by business segment were as follows.

Winding System & Mechatronics Business

The Group has pursued a business model of providing a production system that helps users improve their competitive advantage in the global market. To this end, we provide a variety of production line construction by means of production systems that enable high-performance multi-axis synchronous control through the use of our proprietary OS, based on the technology to integrate multiple processes such as coil winding, handling, assembly, and inspection through a transfer system. We must promptly cater to individual users' unique and diverse needs and wants. In doing so, we are striving to raise the barriers to entry for competitors and further improve our competitiveness and market presence by globally promoting our Black Ocean tactics—tactics to promote collaboration and co-creation with users and suppliers through open innovation in niche areas. As a result of such efforts, the Company has expanded its capabilities beyond the coil device and motor businesses into areas such as high-precision die bonders and handlers for the semiconductor industry and winders for the battery industry. With regard to perovskite solar cells, which are expected to be the next generation of solar cells, the market is projected to expand under the promotion of their introduction by the Ministry of Economy, Trade and Industry, and the Company has secured a large-scale order for a perovskite solar cell production line.

As a result of the above, the Winding System & Mechatronics Business segment, which accounts for about 92% of the Group's total net sales, reported net sales of 5,851 million yen (up 49.7% year on year) and segment profit

(operating profit) of 479 million yen (compared to segment loss (operating loss) of 449 million yen for the same period of the prior fiscal year) on a consolidated basis.

On a non-consolidated basis, orders received increased to 8,088 million yen (up 65.7% year on year), net sales increased to 3,966 million yen (up 102.0% year on year), and the order backlog at the end of the first quarter increased to 27,126 million yen (up 26.2% year on year).

Contactless IC Tag & Card Business

During the first quarter of the current fiscal year, net sales of contactless IC cards increased 18.5% year on year to 424 million yen. Net sales of tags, such as FA and battery tags used to manage production lines, increased 3.87-fold year on year to 44 million yen, due to higher sales of FA tags for production line management reflecting increased demand for semiconductors.

As a result, consolidated net sales came in at 486 million yen (up 18.8% year on year), and segment profit (operating profit) came in at 151 million yen (up 46.4% year on year). On a non-consolidated basis, orders received increased to 473 million yen (up 28.6% year on year), net sales increased to 491 million yen (up 20.1% year on year), and the order backlog at the end of the first quarter increased to 657 million yen (up 19.1% year on year).

(2) Overview of Financial Position for the Period under Review

1) Assets

Current assets increased by 1,307 million yen from the end of the prior fiscal year to 42,834 million yen. This was mainly attributable to increases of 2,186 million yen in work in process and 1,834 million yen in electronically recorded monetary claims-operating, which were partially offset by decreases of 2,207 million yen in notes and accounts receivable-trade and 898 million yen in cash and deposits.

Non-current assets increased by 403 million yen from the end of the prior fiscal year to 19,291 million yen. This was mainly attributable to increases of 147 million yen in land and 116 million yen in investment securities.

As a result, total assets increased by 1,710 million yen from the end of the prior fiscal year to 62,126 million yen.

2) Liabilities

Current liabilities increased by 2,182 million yen from the end of the prior fiscal year to 18,511 million yen. This was mainly attributable to increases of 1,438 million yen in contract liabilities and 895 million yen in electronically recorded obligations-operating.

Non-current liabilities decreased by 444 million yen from the end of the prior fiscal year to 7,039 million yen. This was mainly attributable to a decrease of 471 million yen in long-term borrowings.

Consequently, total liabilities increased by 1,738 million yen from the end of the prior fiscal year to 25,550 million yen.

3) Net assets

Total net assets decreased by 27 million yen from the end of the prior fiscal year to 36,575 million yen.

(3) Explanation of Consolidated Earnings Forecast and Other Forward-looking Statements

The earnings forecasts are based on information available at the time of the release of this report. Actual results may differ from these forecasts for a number of reasons. Please refer to the “Notice of Revision of Earnings and Dividend Forecasts for the Fiscal Year Ending March 31, 2026,” announced today (on August 8, 2025; Japanese version only).

2. Quarterly Consolidated Financial Statements and Notes**(1) Quarterly Consolidated Balance Sheet**

(Millions of yen)

	Prior fiscal year (As of Mar. 31, 2025)	First quarter of current fiscal year (As of Jun. 30, 2025)
Assets		
Current assets		
Cash and deposits	14,907	14,008
Notes and accounts receivable-trade	8,147	5,940
Electronically recorded monetary claims-operating	1,609	3,444
Work in process	13,227	15,414
Raw materials and supplies	2,469	2,403
Other	1,238	1,695
Allowance for doubtful accounts	(73)	(72)
Total current assets	41,527	42,834
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	6,299	6,142
Machinery, equipment and vehicles, net	1,254	1,289
Land	3,878	4,025
Other, net	617	585
Total property, plant and equipment	12,050	12,042
Intangible assets		
Goodwill	211	198
Other	237	319
Total intangible assets	449	517
Investments and other assets		
Investment securities	2,999	3,116
Retirement benefit asset	700	704
Deferred tax assets	268	320
Other	2,419	2,589
Total investments and other assets	6,387	6,731
Total non-current assets	18,888	19,291
Total assets	60,415	62,126

	(Millions of yen)	
	Prior fiscal year (As of Mar. 31, 2025)	First quarter of current fiscal year (As of Jun. 30, 2025)
Liabilities		
Current liabilities		
Notes and accounts payable-trade	2,496	2,032
Electronically recorded obligations-operating	1,025	1,920
Income taxes payable	185	148
Contract liabilities	7,855	9,293
Provision for bonuses	748	389
Current portion of long-term borrowings	1,966	1,934
Other	2,050	2,791
Total current liabilities	16,328	18,511
Non-current liabilities		
Long-term borrowings	6,067	5,595
Retirement benefit liability	6	9
Deferred tax liabilities	902	999
Other	507	434
Total non-current liabilities	7,483	7,039
Total liabilities	23,812	25,550
Net assets		
Shareholders' equity		
Share capital	6,884	6,884
Capital surplus	2,562	2,562
Retained earnings	25,343	25,232
Treasury shares	(2,334)	(2,334)
Total shareholders' equity	32,456	32,345
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,099	1,141
Foreign currency translation adjustment	2,649	2,701
Remeasurements of defined benefit plans	183	154
Total accumulated other comprehensive income	3,933	3,997
Non-controlling interests	212	231
Total net assets	36,603	36,575
Total liabilities and net assets	60,415	62,126

(2) Quarterly Consolidated Statements of Income and Comprehensive Income**Quarterly Consolidated Statement of Income****(For the Three-month Period)**

	(Millions of yen)	
	First three months of prior fiscal year (Apr. 1, 2024–Jun. 30, 2024)	First three months of current fiscal year (Apr. 1, 2025–Jun. 30, 2025)
Net sales	4,319	6,337
Cost of sales	3,290	4,215
Gross profit	1,028	2,121
Selling, general and administrative expenses	1,640	1,783
Operating profit (loss)	(611)	338
Non-operating income		
Interest income	16	16
Dividend income	28	20
Insurance claim income	40	–
Other	61	36
Total non-operating income	146	73
Non-operating expenses		
Interest expenses	15	22
Other	4	4
Total non-operating expenses	19	26
Ordinary profit (loss)	(484)	385
Profit (loss) before income taxes	(484)	385
Income taxes-current	46	98
Income taxes-deferred	(172)	25
Total income taxes	(125)	124
Profit (loss)	(359)	261
Profit (loss) attributable to non-controlling interests	(13)	18
Profit (loss) attributable to owners of parent	(345)	243

Quarterly Consolidated Statement of Comprehensive Income
(For the Three-month Period)

	(Millions of yen)	
	First three months of prior fiscal year (Apr. 1, 2024–Jun. 30, 2024)	First three months of current fiscal year (Apr. 1, 2025–Jun. 30, 2025)
Profit (loss)	(359)	261
Other comprehensive income		
Valuation difference on available-for-sale securities	93	41
Foreign currency translation adjustment	454	52
Remeasurements of defined benefit plans, net of tax	(26)	(28)
Total other comprehensive income	521	65
Comprehensive income	162	326
Comprehensive income attributable to:		
Comprehensive income attributable to owners of parent	162	307
Comprehensive income attributable to non-controlling interests	0	18

(3) Notes to Quarterly Consolidated Financial Statements

Going Concern Assumption

Not applicable.

Significant Changes in Shareholders' Equity

First three months of current fiscal year (Apr. 1, 2025–Jun. 30, 2025)

Not applicable.

Segment and Other Information**I. First three months of prior fiscal year (Apr. 1, 2024–Jun. 30, 2024)****1. Information related to net sales and profit or loss for each reportable segment** (Millions of yen)

	Reportable segment		Total
	Winding System & Mechatronics Business	Contactless IC Tag & Card Business	
Net sales			
External sales	3,909	409	4,319
Inter-segment sales and transfers	–	–	–
Total	3,909	409	4,319
Segment profit (loss)	(449)	103	(346)

2. Reconciliation of amounts shown on the quarterly consolidated statement of income with total profit or loss for reportable segments (Millions of yen)

Profit	Amount
Total for reportable segments	(346)
Corporate expenses (Note)	(264)
Operating loss on the quarterly consolidated statement of income	(611)

Note: Corporate expenses mainly include general and administrative expenses that cannot be attributed to any reportable segments.

3. Information related to impairment of non-current assets or goodwill, etc. for each reportable segment

(Significant changes in the amount of goodwill)

During the first quarter of the prior fiscal year, the Company acquired the shares of Astecnos Co., Ltd. and API Hard- & Software GmbH, which are included in the scope of consolidation. As a result, goodwill of 131 million yen for Astecnos Co., Ltd. and 133 million yen for API Hard- & Software GmbH were recorded in the Winding System & Mechatronics Business.

II. First three months of current fiscal year (Apr. 1, 2025–Jun. 30, 2025)**1. Information related to net sales and profit or loss for each reportable segment** (Millions of yen)

	Reportable segment		Total
	Winding System & Mechatronics Business	Contactless IC Tag & Card Business	
Net sales			
External sales	5,851	486	6,337
Inter-segment sales and transfers	–	–	–
Total	5,851	486	6,337
Segment profit (loss)	479	151	630

2. Reconciliation of amounts shown on the quarterly consolidated statement of income with total profit or loss for reportable segments (Millions of yen)

Profit	Amount
Total for reportable segments	630
Corporate expenses (Note)	(292)
Operating profit on the quarterly consolidated statement of income	338

Note: Corporate expenses mainly include general and administrative expenses that cannot be attributed to any reportable segments.

Notes to Statement of Cash Flows

Quarterly consolidated statement of cash flows has not been prepared for the first three months of the current fiscal year. Depreciation (including amortization of intangible assets except goodwill) and amortization of goodwill for the first three months of the prior and current fiscal years are as follows.

	(Millions of yen)	
	First three months of prior fiscal year (Apr. 1, 2024–Jun. 30, 2024)	First three months of current fiscal year (Apr. 1, 2025–Jun. 30, 2025)
Depreciation	268	272
Amortization of goodwill	13	13

Revenue Recognition

Disaggregated information of revenue from contracts with customers

First three months of prior fiscal year (Apr. 1, 2024–Jun. 30, 2024)

	Reportable segment		Total
	Winding System & Mechatronics Business	Contactless IC Tag & Card Business	
Japan	1,726	409	2,135
China	796	–	796
Asia	632	–	632
Americas	132	–	132
Europe	622	–	622
Revenue from contracts with customers	3,909	409	4,319
Other revenue	–	–	–
External sales	3,909	409	4,319

Note: Net sales are classified by market based on the location of customers.

First three months of current fiscal year (Apr. 1, 2025–Jun. 30, 2025)

	Reportable segment		Total
	Winding System & Mechatronics Business	Contactless IC Tag & Card Business	
Japan	2,465	486	2,951
China	1,064	–	1,064
Asia	390	–	390
Americas	1,695	–	1,695
Europe	235	–	235
Revenue from contracts with customers	5,851	486	6,337
Other revenue	–	–	–
External sales	5,851	486	6,337

Note: Net sales are classified by market based on the location of customers.

This summary report is solely a translation of “Kessan Tanshin” (in Japanese, including attachments), which has been prepared in accordance with accounting principles and practices generally accepted in Japan, for the convenience of readers who prefer an English translation.