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Company: Japan System Techniques Co., Ltd.
Representative: Taku Hirabayashi, President and CEO
Stock code: 4323, Tokyo Stock Exchange, Prime Market
Contact: Chiharu Muguruma, Director and Executive Officer
Tel: +81-6-4560-1000

Notice of Revision to Dividend Forecast (Dividend Increase)

The Board of Directors of Japan System Techniques Co., Ltd. (JAST) approved a resolution on February 27, 2026 to revise the dividend forecast for the fiscal year ending March 31, 2026.

1. Reason for the revision to dividend forecast

Taking into account the recent trend in earnings growth and its financial position, JAST has revised its year-end dividend forecast from the previous forecast of 24 yen to 34 yen with the aim of increasing distributions of earnings to shareholders. Consequently, the annual dividend for the fiscal year ending March 31, 2026 is expected to be 45 yen per share.

The JAST Articles of Incorporation allow the Board of Directors to approve the payment of dividends from surplus without the approval of a resolution by shareholders as provided for in the Companies Act, except when stipulated otherwise in laws or regulations.

2. Revisions

	Dividends per share		
	2Q-end	Year-end	Total
Previous forecast (announced on June 26, 2025)	11.00 yen	24.00 yen	35.00 yen
Revised forecast	-	34.00 yen	45.00 yen
Current fiscal year's results	11.00 yen	-	-
Previous fiscal year's results (Fiscal year ended March 31, 2025)	0.00 yen	27.00 yen	27.00 yen

3. Supplementary Explanation on JAST's Policy on the Dividend Increase

(1) Introduction

Under its long-term vision, "JAST VISION 2035," JAST is committed to enhancing sustainable corporate value by steadily earning the trust of customers and society through the provision of IT infrastructure that supports essential social systems.

The dividend increase approved at this time reflects this medium- to long-term value creation philosophy as well as JAST's strong commitment to shareholder returns.

In recent years, the rapid advancement of generative AI has heightened market concerns that AI could replace existing IT and software services, leading to periods of significant share price volatility, particularly among software-related companies.

In light of these external developments, this document provides additional context regarding the background of the dividend increase and JAST's underlying perspective.

(2) JAST's View on the Advancement of AI Technologies

The environment surrounding IT services is undergoing a major transformation driven by the evolution of generative AI and AI agents. JAST views these developments not as short-term fluctuations, but as structural changes that will unfold over the medium to long term, and believes it is essential to carefully assess their

fundamental implications. While AI is expected to bring substantial changes to corporate activities through improved operational efficiency and more advanced analytics, industries governed by institutional frameworks – such as education, healthcare, and the public sector – require accuracy, continuity, regulatory compliance, and stable long-term operation. JAST therefore recognizes that the importance of core systems and business platforms supporting these requirements will remain unchanged.

(3) Positioning of JAST's Businesses

JAST's system integration business designs, builds, and operates entire systems tailored to individual customer requirements, based on a deep understanding of their operations and institutional environments. Through this role, it functions as social infrastructure supporting a wide range of industries.

In JAST's brand business, "GAKUEN" serves as an ERP system that supports the core operations of educational institutions and acts as a central business platform ensuring data accuracy, consistency, and continuity. In addition, the Medical Big Data business provides a secure and continuous foundation for the collection and utilization of medical information, supporting improvements in healthcare quality and the operation of related systems.

Furthermore, financial and CRM-related solutions, including "BankNeo," support areas that require high reliability and uninterrupted operation as business platforms for financial institutions and related businesses. JAST recognizes that all of these businesses operate in fields where the importance of highly reliable data and business platforms – essential foundation for effective AI utilization – will only increase as AI adoption progresses.

(4) JAST's Direction in the AI Era

JAST positions AI not as a substitute for its existing businesses, but as a technology that enhances core systems and business platforms. While maintaining stable operational foundations, JAST will advance data quality improvements and integration with new technologies, thereby supporting customers' digital transformation (DX) initiatives from a medium- to long-term perspective.

(5) Policy on Shareholder Returns

Supported by a stable business foundation and consistent earnings generation, JAST aims to achieve both sustainable growth and financial soundness. Within this framework, shareholder returns are positioned as a key management priority, and JAST's basic policy is to provide stable and continuous returns from a medium- to long-term perspective. The dividend increase approved this time reflects JAST's earnings base and future outlook and demonstrates its intention to place even greater emphasis on shareholder returns.