

May 14, 2026

Summary of Consolidated Financial Results for the Fiscal Year Ended March 31, 2026

[Japanese GAAP]

Company name: Japan System Techniques Co., Ltd.
 Stock code: 4323
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Scheduled date of Annual General Meeting of Shareholders:
 Scheduled date of payment of dividend:
 Scheduled date of filing of Annual Security Report:
 Preparation of supplementary materials for financial results:
 Holding of financial results meeting:

June 26, 2026
 June 11, 2026
 June 24, 2026

Yes
 Yes (for analysts)

Note: The original disclosure in Japanese was released on May 14, 2026 at 16:00 (GMT +9).

(All amounts are rounded down to the nearest million yen)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (April 1, 2025 – March 31, 2026)

(1) Consolidated results of operations

(Percentages represent year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Fiscal year ended Mar. 31, 2026	32,459	10.7	3,911	22.7	4,018	23.1	2,622	7.3
Fiscal year ended Mar. 31, 2025	29,324	12.0	3,188	14.2	3,264	14.1	2,443	17.1

Note: Comprehensive income (million yen) Fiscal year ended Mar. 31, 2026: 2,989 (up 16.7%)
 Fiscal year ended Mar. 31, 2025: 2,562 (up 11.6%)

	Earnings per share	Diluted earnings per share	Return on equity	Ordinary profit on total assets	Operating profit to net sales
	Yen	Yen	%	%	%
Fiscal year ended Mar. 31, 2026	106.07	-	16.6	16.7	12.0
Fiscal year ended Mar. 31, 2025	99.24	-	17.8	15.2	10.9

Reference: Equity in earnings of affiliates (million yen): Fiscal year ended Mar. 31, 2026: - Fiscal year ended Mar. 31, 2025: -

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of Mar. 31, 2026	25,303	16,830	66.2	677.71
As of Mar. 31, 2025	22,909	14,828	64.4	596.97

Reference: Shareholders' equity (million yen) As of Mar. 31, 2026: 16,752 As of Mar. 31, 2025: 14,762

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Million yen	Million yen	Million yen	Million yen
Fiscal year ended Mar. 31, 2026	3,028	53	(1,040)	8,810
Fiscal year ended Mar. 31, 2025	1,757	(1,976)	(599)	6,742

2. Dividends

	Dividend per share					Total dividends	Payout ratio (consolidated)	Dividend on equity (consolidated)
	1Q-end	2Q-end	3Q-end	Year-end	Total			
Fiscal year ended Mar. 31, 2025	Yen -	Yen 0.00	Yen -	Yen 27.00	Yen 27.00	Million yen 670	% 27.2	% 4.9
Fiscal year ended Mar. 31, 2026	-	11.00	-	34.00	45.00	1,117	42.4	7.1
Fiscal year ending Mar. 31, 2027 (forecasts)	-	15.00	-	35.00	50.00		41.9	

3. Consolidated Earnings Forecasts for the Fiscal Year Ending March 31, 2027 (April 1, 2026 – March 31, 2027)

(Percentages represent year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Full year	34,300	5.7	4,150	6.1	4,200	4.5	2,950	12.5	119.34

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

Newly added: -

Excluded: -

(2) Changes in accounting policies and accounting-based estimates, and restatements

1) Changes in accounting policies due to revisions in accounting standards, others: None

2) Changes in accounting policies other than 1) above: None

3) Changes in accounting-based estimates: None

4) Restatements: None

(3) Number of outstanding shares (common shares)

1) Number of shares outstanding at the end of the period (including treasury shares)

As of Mar. 31, 2026: 24,836,920 shares As of Mar. 31, 2025: 24,836,920 shares

2) Number of treasury shares at the end of the period

As of Mar. 31, 2026: 118,019 shares As of Mar. 31, 2025: 107,568 shares

3) Average number of shares outstanding during the period

Fiscal year ended Mar. 31, 2026: 24,718,728 shares Fiscal year ended Mar. 31, 2025: 24,622,269 shares

Note: The Company's stock held by the Board Benefit Trust (BBT) is included in the number of treasury shares (107,600 shares as of March 31, 2026 and 97,200 shares as of March 31, 2025), and is deducted from the number of shares that is used to calculate the average number of shares outstanding during the period.

Reference: Summary of Non-consolidated Financial Results

1. Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (April 1, 2025 – March 31, 2026)

(1) Non-consolidated results of operations (Percentages represent year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Fiscal year ended Mar. 31, 2026	27,366	12.9	3,876	28.9	4,145	22.8	3,179	18.2
Fiscal year ended Mar. 31, 2025	24,231	18.6	3,008	43.4	3,374	54.5	2,689	66.6

	Earnings per share	Diluted earnings per share
	Yen	Yen
Fiscal year ended Mar. 31, 2026	128.62	-
Fiscal year ended Mar. 31, 2025	109.22	-

(2) Non-consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of Mar. 31, 2026	23,048	15,859	68.8	641.61
As of Mar. 31, 2025	20,433	13,664	66.9	552.55

Reference: Shareholders' equity (million yen) As of Mar. 31, 2026: 15,859 As of Mar. 31, 2025: 13,664

Note 1: The current financial report is not subject to audit by certified public accountants or auditing firms.

Note 2: Cautionary statement with respect to forward-looking statements

Forecasts of future performance in these materials are based on assumptions judged to be valid and information available to the Company's management at the time the materials were prepared, but are not promised by the Company regarding future performance. Actual results may differ materially from the forecasts.